Item 3

6th November 2024

Glasgow City Council

Operational Performance and Delivery Scrutiny Committee

Report by Executive Director of Neighbourhoods, Regeneration and Sustainability

Contact: George Gillespie, Executive Director Ext: 79106

Strategic Plan Performance: Grand Challenge 3:
Fight the climate emergency in a just transition to a net zero Glasgow.

Mission 1: Deliver sustainable transport and travel aligned with the city region

Purpose of Report:

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

Recommendations:

The committee is asked to:

- Consider and note the content of the report
- Consider the Grand Challenges, Missions and Commitments

Ward No(s): Citywide: ✓

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐

***PLEASE NOTE THE FOLLOWING**:*

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1. Background

1.1 The Council Strategic Plan was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan.

1.2 Following agreement at the Operational and Delivery Scrutiny Committee (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions, as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.

2. Council Strategic Plan

2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:

1. Reduce poverty and inequality in our communities
2. Increase opportunity and prosperity for all our citizens
3. Fight the climate emergency in a just transition to a net zero Glasgow
4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities

2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission.

2.3 It should be noted that council agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressure and budget constraints. There is an agreed change control process in place to assist this.

2.4 This report focuses on:

- Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow
    - Mission 1: Deliver sustainable transport and travel aligned with the city region

2.5 Council has previously received updates on Grand Challenge 3 Mission 1 at meetings on 15th November 2023 and 10th April 2024.

3. Strategic Plan – Widening of the Cost of Living lens

3.1 The initial report presented to committee had been prepared through a cost of living lens as agreed at the Operational Performance and Delivery Scrutiny Committee in November 2022. The Strategic Plan has been initially reported through a cost of living lens in order to ensure that any new activity initiated or prioritised as a response to the Cost of Living crisis can be reflected in performance reporting and considered as part of the annual review agreed by full council.

3.2 The Strategic Plan is now being reported with a wider lens than the Cost-of-Living focus and reflects the wider commitments in the Strategic Plan, while keeping track of commitments which emerged through the Cost of Living lens.

4. Commitments and Emerging Commitments

4.1 Work is in progress to deliver the Strategic Plan commitments across key areas. This report will provide an update on this work and continue to provide a focus on the Cost of Living related commitments.

4.2 Previously reported commitments relating to Grand Challenge 3 Mission 1 are included in this report. These are:

- Increase affordable cycle storage across the city
- Expand Nextbike and car-sharing scheme
- Continue to champion affordable, and increasingly free, public transport
- Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift.
- Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.

4.3 An update on the following commitments has also been incorporated within this report:

- Work in partnership with Transport Scotland, Energy Savings Trust and Office for Zero Emission Vehicles to deliver the fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030, and identify opportunities for modal shift within journeys.
- Via implementation of the Glasgow Transport Strategy Policy Framework, work to reduce car vehicle kilometres travelled in the city by at least 30 per cent by 2030.

- Deliver the wide-ranging City Centre Transport Plan, including support for an integrated sustainable transport network to help people get to and about the city centre, a new People-First Zone to restrict private vehicle through traffic in a city centre core, and scoping feasibility and developing options for a free electric shuttle bus in the city centre.

- Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.

- Commission research on and explore options to reduce the impact of the M8 on the city centre, and review opportunities to re-engineer other roads infrastructure to become more people-friendly including options for long-term replacement.

- Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.

- Invest in pedestrian crossings to bring them up to fully accessible standards to improve accessibility and encourage greater pedestrian priority. Identify new options for enforcement and quality control of contractors working on public roads.

- Support the delivery of integrated, tap in/out ticketing across different transport modes and providers.

5. Next Steps

5.1 As noted above, the annual review of the Strategic Plan is underway and will allow for the consideration of emerging commitments and determine whether they will require sustained focus within the Strategic Plan going forward.

6. Recommendations

6.1 The committee is asked to consider and note the content of the report and consider the Grand Challenges, Missions and Commitments.

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Increase affordable cycle storage across the city					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Complete Invitation to Tender (ITT).	Contract published on Public Contracts Scotland by March/April 2024.	Action undertaken and complete.	ITT published March 2024, due to close April 2024.	NRS	Complete
Assess Tenders & Appoint Supplier.	Tenders assessed by May 2024. Contractor appointed by June 2024.	Tenders assessment complete and contract being finalised.	Assess tender and appoint contractor.	NRS	Green
Commence installation of a minimum of 120 new units within the first 12 months of contract award.	Commence installation of 120 new units.	Roll out of new shelters is anticipated from early 2025.	Work with contractor to install new shelters.	NRS	Green

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Expand Nextbike and car-sharing scheme.					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Procure a new bikeshare contract to continue the	Contract awarded and new installations over	Soft market testing is complete.	Prepare ITT, soft market testing, publication of ITT, assessment of tenders,	NRS	Green

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success of the scheme.	the lifespan of the contract.	Work is underway on ITT document preparation. Presently anticipating a Feb 2025 contract award.	contract award and continuation of scheme.		
Continue to expand Car Club usage and availability across Glasgow.	Increase Vehicle hires to over 12894 by March 2025 (exceed 2023 annual figures).	Officers developed a works contract to obtain quotes for relining of Car Club bays, however, these did not represent value for money. Officers will now revisit this to undertake a new ITT obtain quotes for relining of Car Club bays. Works will proceed subject to acceptable bids being received.	Increasing on street presence of Car Club through relining of bays and signage for promotion, exploration of inclusion of Car Club within new development travel planning/transport assessments.	NRS	Green

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Continue to champion affordable, and increasingly free, public transport					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Transport Scotland's Fair	Write to Transport Scotland to request	Officers have written to Transport Scotland to	Transport Scotland have been written to and further	NRS	Amber

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Fares Review has indicated that they will develop a proposal for a bus flat fares pilot for an area-based scheme to provide flat fares on bus travel, or reduced fares on zonal integrated travel for consideration in future budgets. GCC to advocate in writing to Transport Scotland for Glasgow to be considered.	that Glasgow be considered for flat fares pilot.	request that Glasgow be considered for flat fares pilot. An email was issued at Officer level on 20th June 2024. Officers will continue to stay in touch with Transport Scotland and SPT on this topic. However, the next steps are unclear and whether funding will be available to progress this.	progress is subject to funding.		

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Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
City Network Phase 1 - Inner	RIBA Stage 2 - Design Stage of	Stage 0 signed off by Sustrans.	Complete Design appraisals, engagement and preliminary	NRS	Green

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North and Inner South.	the City Network - Inner North and Inner South. Due for March 2025.	Stage 1 Internal consultation and engagement workshops complete. Public engagement began in September 2024 and is ending on 21st October 2024. Work has continued on Preliminary Design and deliverables, with an aim to complete in December / early January 2025.	designs for the Inner North and South City Network.		
City Network Phase 1 – Govan.	RIBA Stage 3-4 – Developed Design of Govan City Network by March 2025.	Contract has been awarded to Jacobs. Internal workshops were held on route options and a session with the Central Govan Action Plan group was held in June.	RIBA Stage 3-4 – Developed Design of Govan City Network.	NRS	Green

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		Work is ongoing, proceeding to developed design consultation.			
City Network Phase 2 - Inner East.	RIBA Stage1 - 2 - Design Stage of the City Network. Grant subject to successful funding application. Announcement date unknown but expected by end of Q2.	A Funding bid was submitted in May. However, Sustrans announced in August that Places for Everyone funding decisions have been 'Paused' for this final year (24/25).	Arrange procurement through CPU. Expected start in autumn. Stage 1 to March 25.	NRS	Amber
NCN7 Glasgow West.	RIBA Stage 3-4 - Developed & technical design stage of the City Network. Subject to successful funding application. Submission date 16th May. Announcement date unknown but expected by end of	Concept Design was completed and Local Councillor's and Internal Staff were briefed. A funding bid was submitted in May and funding has now been committed via the Active Travel Infrastructure Fund to progress designs for this project.	Developed design. Engagement. Technical design.	NRS	Green

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	Q2. To be delivered through internal resources.				

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Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Continue to work with Strathclyde Passenger Transport (SPT) following the publication of the Strathclyde Regional Bus Strategy business case and bus governance options appraisal in early 2024.	Provide feedback on the Strathclyde Regional Bus Strategy (SRBS) Options Appraisal Consultation in May 2024 (via City Administration Committee).	Work continued and is ongoing with SPT following the publication of the Strathclyde Regional Bus Strategy business case and bus governance options appraisal in early 2024. SPT reported the outcomes of consultation on work to date in September 2024.	Continue to work with SPT following the publication of the Strathclyde Regional Bus Strategy business case and bus governance options appraisal in early 2024.	NRS	Green
Progress exploratory	Scope BSIP via the Glasgow Bus	Development of BSIP is continuing subject to	Continue to develop BSIP subject to publication of	NRS	Amber

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discussions in Bus Service Improvement Plan (BSIP) as per routemap and continue to seek funding for the bus governance routemap actions where not covered by SPT Strathclyde Regional Bus Strategy work.	Partnership in 24/25.	publication of guidance by Transport Scotland. Work is underway with Glasgow City Region Bus Partnership, subject to clarification from SPT on roles and responsibilities on BSIP further to Strathclyde Regional Bus Strategy work. There has been continued uncertainty over funding for bus priority infrastructure with ongoing pausing of Bus Partnership Fund by Transport Scotland in 2024/25. However, BSIP discussions can continue via the Glasgow City Region Bus Partnership. No information is currently available from Transport Scotland on the Community Bus Fund for 2024/25.	guidance by Transport Scotland, working with Glasgow City Region Bus Partnership. Seek funding to explore a BSIP via the Community Bus Fund.		

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Work in partnership with Transport Scotland, Energy Savings Trust and Office for Zero Emission Vehicles to deliver the fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030, and identify opportunities for modal shift within journeys					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Review data analytics and produce a monthly analysis of fleet usage to support services with opportunities for better use of fleet.	Provide a quarterly report of areas where fleet can be reduced or shared better, identifying actions taken and benefits achieved by March 2025.	This project is well underway. Work remains to be undertaken to put a monthly review in place.	Complete installation of telematics in the fleet. Monthly review of telematics. Using data actively, work with services to use fleet better and reduce size where possible.	NRS	Amber
Conduct a strategic review of all vehicles in the Council fleet to identify vehicles that should be replaced to improve safety, lower costs and improve air quality/ lower emissions.	Produce a quarterly report that feeds into reporting presented to the Fleet Strategy Executive Board to identify funding requirements for fleet replacement by March 2025.	A comprehensive replacement programme has been completed based on available capital funding and a priority plan created with CPU. Procurement activity is now ongoing.	Carry out fleet analysis to review where efficiencies can be achieved, safety improved and emissions lowered. Seek funding to replace aged and expensive fleet and undertake commensurate Corporate Procurement Unit (CPU) activities to replace assets.	NRS	Green
Increase the volume of fleet	Review progress and Electric	Further EV charging has been installed incorporating	Survey of estate linked to the fleet Electric Vehicle	NRS	Green

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Electric Vehicle (EV) charging infrastructure to support the continued implementation of EVs and the fleet transition to a zero emission status.	Vehicle Charging Infrastructure (EVCI) installation against the master EVCI plan by March 2025.	a variety of functional areas including NRS and HSCP. This will be an ongoing requirement. For new EV's being procured, additional EVCI will be identified and installed for the end of 2024/25.	Replacement Plan. Engage with depot and property teams and link in with utility Distribution Network Operators for installation of new EVCI.		
Develop an EV procurement plan and undertake commensurate CPU activity to introduce new EV fleet to support the Council's climate change targets and transition to a zero emissions fleet.	Quarterly review of progress achieved through active engagement with CPU by March 2025.	An IPA was completed which was forwarded to CPU. This was for the procurement of 4x18 tonne Electric RCV's and 1x 12 tonne EV Box van obtained from the Climate Emergency Fund.	Procurement of new EV fleet.	NRS	Complete

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Via implementation of the Glasgow Transport Strategy Policy Framework, work to reduce car vehicle kilometres travelled in the city by at least 30 per cent by 2030					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Develop Glasgow Transport Strategy (GTS) Delivery Plan & monitoring update	Present GTS Delivery Plan & monitoring update to Economy Housing Transport and Regeneration committee by December 2024.	Development of a Glasgow Transport Strategy Delivery Plan and monitoring update is continuing. This is scheduled to be presented to Environment, Housing & Regeneration committee in November 2024.	Develop a GTS Delivery Plan and monitoring update.	NRS	Green

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Deliver the wide-ranging City Centre Transport Plan, including support for an integrated sustainable transport network to help people get to and about the city centre, a new People-First Zone to restrict private vehicle through traffic in a city centre core, and scoping feasibility and developing options for a free electric shuttle bus in the city centre.					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Progress the feasibility work on People First Zone.	Complete RIBA Stage 2 Concept Works and present to Economy Housing Transport and Regeneration	An update was provided to Economy, Housing, Transport and Regeneration committee on the 23rd April 2024.	Explore funding opportunities to take scheme forward.	NRS	Green

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	committee (EHTR) in April 2024.	Funding was received & accepted from Sustrans to complete RIBA Stage 2. Work is ongoing to finalise concept designs for the People First Zone and complete RIBA Stage 2, which is anticipated to be complete by January 2025. Further work is subject to funding, although work continues across the Council on many initiatives in the city centre which contribute to the People First Zone e.g. Avenues.			
Finalise options report for a free electric shuttle bus in the city centre.	Present free electric shuttle options research to EHTR in April 2024.	An update was provided to Economy, Housing, Transport and Regeneration on the 23rd April 2024.	Explore funding opportunities.	NRS	Amber

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Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
		The Fair Fares Review published by Transport Scotland did not offer any funding opportunities for additional free bus travel. There has been no further progress as no funding opportunities have been identified at the current time and the options report has been completed.			

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Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Continue to work with Strathclyde Passenger Transport (SPT) following the publication of the	Provide feedback on the Strathclyde Regional Bus Strategy (SRBS) Options Appraisal Consultation in	SPT's Strathclyde Regional Bus Strategy work is ongoing.	Continue to work with SPT following the publication of the Strathclyde Regional Bus Strategy business case and bus governance options appraisal in early 2024.	NRS	Green

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Strathclyde Regional Bus Strategy business case and bus governance options appraisal in early 2024.	May 2024 (via City Administration Committee).	SPT reported the outcomes of consultation on work to date in September 2024. A copy can be accessed Here.			
Progress exploratory discussions in Bus Service Improvement Plan (BSIP) as per routemap and continue to seek funding for the bus governance routemap actions where not covered by SPT Strathclyde Regional Bus Strategy work.	Scope BSIP via the Glasgow Bus Partnership in 24/25.	There is continued uncertainty over funding for bus priority infrastructure with ongoing pausing of Bus Partnership Fund by Transport Scotland in 2024/25. BSIP discussions can continue via the Glasgow City Region Bus Partnership. No information is currently available from Transport Scotland on the Community Bus Fund for 2024/25.	Continue to develop BSIP subject to publication of guidance by Transport Scotland, working with Glasgow City Region Bus Partnership Seek funding to explore a BSIP via the Community Bus Fund.	NRS	Amber

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Commission research on and explore options to reduce the impact of the M8 on the city centre, and review opportunities to re-engineer other roads infrastructure to become more people-friendly including options for long-term replacement.					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Meet with Transport Scotland annually to discuss the options to reduce the impact of the M8 on the city centre. Explore funding opportunities for research.	Present internal M8 Action Plan to April Economy Housing Transport and Regeneration Committee. 2024 Progress Meeting with Transport Scotland held by Q2.	M8 Action Plan was presented to Economy, Housing, Transport and Regeneration committee in April 2024. An annual update meeting was held with Transport Scotland in September 2024 and productive discussions were held. Work continues on various projects by Glasgow City Council to reduce the impact of the M8 on communities e.g. the Connecting Woodside project. A full list of projects is noted in the committee report detailed above.	Meet with Transport Scotland annually to discuss the options to reduce the impact of the M8 on the city centre. Explore funding opportunities for research.	NRS	Green

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Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Review the programme governance arrangements	Deliver an agreed and signed Memorandum of Understanding	A grant agreement between GCC and SPT has been agreed and signed to	Progress meetings with legal and finance teams across partners to progress approach to develop MoU.	NRS	Green

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across partners ensuring they are fit for purpose for the current stage.	(MoU) with partners to deliver CFI outputs (March 2025). Establish Local Authority Senior Officers Group (March 2025). Undertake review of current and future stage programme governance requirements (March 2025). Establish a Programme Assurance strategy. (March 2025).	facilitate the funding delivery of stage 1 works. A MoU has been drafted for the wider CFI programme and is under review by partners. A Local Authority Senior Officer Group has been established and its Terms of Reference approved at its June meeting. As part of the Client Advisory Services work, the consultants are supporting the development of a programme mandate, operating model and assurance strategy. Draft outputs expected in Q3. SPT undertook an initial Programme Review based	Seek nominations for Local Authority Senior Officers and establish terms of reference. Define approach to support programme governance review. Undertake resource planning requirement assessments across programme.		

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Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
		on progress and experiences to date. This identified the need to strengthen delivery structures and resources to recognise the workload and complexity for the next Stage 2 work programme. Additional recruitment underway.			
Appoint consultancy partners to progress business case development work.	Appoint and onboard stage 1 consultants (March 2025). Dedicated Clyde Metro Procurement framework established and approved for use (March 2025). Stage 2 commissions tendered and awarded in line	Stage 1A consultant's Mott Macdonald and stage 1B consultant's Turner & Townsend have been appointed by SPT. The Clyde Metro Professional and Technical Services Framework (which will be used to commission CFI Stage 2 works) was approved at SPT's Partnership Board on 28 June 2024.	Undertake tender submission evaluations and confirm contract awards for stage 1. Establish stage 1 inception meetings and regular progress reviews during commissions. Undertake tender evaluations for appointed suppliers on to framework lots. Scope out stage 2	NRS	Green

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Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
	with programme schedule (March 2025).	SPT reviewing draft scopes for stage 2 commissions. Initial tenders for Stage 2 commissions expected to be issued via the framework in Q3.	commissions and define detailed specifications.		
Progress key deliverables in line with agreed and resourced Programme Plan.	Programme plan schedule with stage gate reviews defined (March 2025). Establish a Programme Communications strategy (March 2025). Establish a Stakeholder engagement strategy (March 2025).	Stage 1A work is progressing and initial engagement with key stakeholders (transport operators and local authorities) has been completed, which informed the next update of key deliverables to the Metro Client team. Programme Steering Group on 26 August 24 approved initial Stage 1A work on the Case for Change report. Work is progressing to finalise draft report on initial	Progress/ support the key task deliverables from stage 1a covering Case for Change, Network Review, Mode Review, Option Generation & Development and Engagement & Consultation. Progress / support the key task deliverables from stage 1b following inception meeting. Establish detailed integrated programme approach and plan.	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
	Deliver programme progress/update reports to Project Board, Steering Group, Glasgow City Region Cabinet and Local Authorities committees (March 2025).	network options development which will be subject to feedback from Local Authorities in Q3. Further stakeholder engagement activity is planned for early 2025 to enable conclusion of Stage 1 phase by Q4. Stage 1B work is progressing to plan with initial engagement with the Metro Client team to establish a baseline programme position for client advisory support. Stage 1B work continues to progress and is expected to conclude by Q4. Progress updates have been presented to the Project Board, Steering Group and SPT Partnership Board.	Map out reporting timetable to various groups.		

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
		Updates to Glasgow City Region Chief Executives Group and Cabinet are planned in Q3.			

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Invest in pedestrian crossings to bring them up to fully accessible standards to improve accessibility and encourage greater pedestrian priority					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Identify potential schemes for 2024 / 2025.	Prioritise aged sites / sites without tactile cones or paving and produce a programme of works.	Design work is ongoing (2 x junctions outstanding).	Complete Design works.	NRS	Green
Produce traffic signal designs.	Start design of junctions & pedestrian crossings to be upgraded.	Design work is ongoing (2 x junctions outstanding).	Complete design & modelling works (where required).	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Invest in pedestrian crossings to bring them up to fully accessible standards to improve accessibility and encourage greater pedestrian priority					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Obtain estimates and agree programme with the traffic signal maintenance contractor (Yunex).	All schemes designed, estimated and planned by Nov 2024.	Programme has been agreed and all projects have estimated costs.	Complete estimates, programme works in accordance with capital budget.	NRS	Green
Consult with (where required) other internal departments, disability groups and elected members.	Programme all works and complete notices within required timescales.	Complete.	Manage any consultation via the programme (as and when required).	NRS	Complete
Agree start dates and submit notices for the road works register.	Programme all works and complete notices within required timescales.	95% complete, awaiting agreement on outstanding works.	Manage notices via the works programme and regular meetings.	NRS	Green
Delivery and completion of upgrade programme.	All works complete by the end of March 2025.	Ongoing - no issues .	Monitor programme to ensure compliance.	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Support the delivery of integrated, tap in/out ticketing across different transport modes and providers					
Action(s)	**Milestones**	**Progress and Performance**	**Planned Activity**	**Lead Service**	**RAG**
Continue to raise this via Glasgow City Region Bus Partnership & encourage wider roll-out of tap on/tap off ticketing though this is not within GCC's control. Continue to encourage Strathclyde Passenger Transport (SPT) to complete Zonecard modernisation process though this is not within GCC's control.	SPT Zonecard modernisation expected to launch new ticketing products later in 2024.	Continued to raise this via Glasgow City Region Bus Partnership & encourage wider roll-out of tap on/tap off ticketing. SPT rolled out the Zonecard as a smartcard on the 24th of June. A new Zone map and ticket prices also came into effect at the same time. Paper Zonecard tickets are now no longer on sale. Details can be found at: https://www.spt.co.uk/tickets/zonecard/zonecard-goes-smart/ SPT Zonecard modernisation process is considered complete although this is not within GCC's control.	Continue to raise this via Glasgow City Region Bus Partnership & encourage wider roll-out of tap on/tap off ticketing though this is not within GCC's control. Continue to encourage SPT to complete Zonecard modernisation process though this is not within GCC's control.	NRS	Complete

ZERO EMISSION FLEET STRATEGY CASE STUDY	
Commitment	To work in partnership with Transport Scotland, Energy Savings Trust and Office for Zero Emission Vehicles to deliver the Council's fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030 and identify opportunities for modal shift within journeys.
Action	To carry out a fleet replacement programme (alternative fuels).
Milestone	To achieve the Government set target date for zero emissions, climate emergency and net zero carbon across the fleet by 2030.
Case study title	Zero Emissions Fleet Strategy
RAG Rating	Amber
Synopsis (100 words)	This commitment focused on transitioning Glasgow City Council's operational vehicle fleet of approximately 3000 vehicles to low emission and electric vehicles between 2024 and 2030, aligning with both the OPDSC Report and the Council's Fleet Strategy. The overall goal is to cut carbon emissions and contribute to the city's net-zero targets.
The challenge	• Limited availability of suitable low emission operational vehicles. • Market volatility and lack of maturity in alternative fuels. • High initial costs for electric vehicle (EV) procurement. • Limited EV charging infrastructure across the city. • Resistance from staff unaccustomed to operating EVs.
The solution	• To secure Government grant funding to offset initial vehicle procurement costs. • Evaluation of phased introduction of low emission vehicles using alternative fuels. • Collaboration with private sector partners to expand charging infrastructure. • Provision of comprehensive EV optimisation training and awareness programs for staff.
The impact (including cost savings/income generated if applicable)	• Trialing of alternative fuels e.g. Hydrogen, biotech and HVO • On target for 40% of the fleet to be transitioned to low-emission vehicles within 3 years. • Estimated reduction in fleet emissions by 25%. • Increased staff engagement and competency with EVs.
How is the new approach being sustained?	Through judicious procurement and investment in appropriate operational vehicles to maintain Council services, maintenance of EV infrastructure, staff familiarisation training and phased introduction of EV options for all replacement fleet decisions
Lessons learned:	• Financial incentives are key to unlocking ability to undertake trials and pilots for operational vehicle performance. • Early investment in EV infrastructure is key for successful transition to electric vehicle procurement.

	• Continuous staff engagement, training and service needs can drive smoother adoption of new/alternative technologies.
Contact:	Alex Colquhoun
Links to relevant documents:	Glasgow Fleet Strategy 2020 - 2030 Environment and Liveable Neighbourhoods Committee- Update on Fleet Strategy August 2023

6.0 Policy and Resource Implications

Resource Implications:

Financial:	None, all services have been formally agreed by Council as part of the annual budget process.
Legal:	None
Personnel:	None
Procurement:	None

Council Strategic Plan: Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow.

Equality and Socio-Economic Impacts:

Does the proposal support the Council's Equality Outcomes 2021-25? Please specify.	Not applicable as this is a performance report.
What are the potential equality impacts as a result of this report?	Not significant.
Please highlight if the policy/proposal will help address socio-economic disadvantage.	Not applicable as this is a performance report.

Climate Impacts:

Does the proposal support any Climate Plan actions? Please specify:	Not applicable as this is a performance report.
What are the potential climate impacts as a result of this proposal?	Not applicable as this is a performance report.
Will the proposal contribute to Glasgow's net zero carbon target?	Not applicable as this is a performance report.

Privacy and Data Protection Impacts:

Are there any potential data protection impacts as a result of this report Y/N	No impact.
If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out.	

7. Recommendations

7.1 The committee is asked to:

- Consider and note the content of the report
- Consider the Grand Challenges, Missions and Commitment