Directors' Overview Group			
Headteacher Reference Group			
Early Level **Strategic Group**	**Emerging Issues** **Strategic Group**	**Leadership of Learning** **Strategic Group**	**Inclusion** **Strategic Group**

Purpose:
To plan the strategic direction of travel for the strategic theme, hear updates from operational groups on developments, outputs and professional learning and interrogate the evidence of impact provided by operational groups, and other data, to inform next steps in improvement.

Terms of Reference to include:

- Sponsored by one or two director(s);
- Comprised of Heads of Service equivalents;
- Attended by Collaboration Officer; and
- Meeting termly.

Early Level Operational Group	Emerging Issues Short-Term Task / Finish Group	Leadership of Learning Operational Group	Inclusion Operational Group

Purpose:
To create a manageable action plan reflecting the guidance of the strategic group: organise the implementation and evaluation the impact of the activity which includes selected established West Partnership programmes.

Terms of Reference to include:

- Chaired by and comprised of central officers (QIM/QIO equivalents), HTs, DHTs and practitioners as appropriate;
- All LAs represented on each operational group, given the pool of representatives reaches beyond central staff; and
- Meeting at least twice per term; to identify who within the group, across existing additional networks, or from across the West Partnership system can progress aspects of the action plan, evaluate impact and provide regular updates and reports to the strategy group.

CONFIDENTIAL

Early Level

Currently using a holistic approach to early level covering all aspects of environment, curriculum, pedagogy and supporting parents. Individual priorities and outputs agreed each year by strategy group and undertaken by operational group

- 1140 Research

Emerging Issues

These may include:

- LGBTQ+
- Reduction of support staff
- Hayward review
- Violent incidents
- Use of mobile phones

Leadership of Learning

- Improving our Classrooms
- Improving Our Schools
- Improving our Depts / Faculties
- Delivering Mentorship
- Spotlight Sessions
- Pedagogy Partnerships
- Young Leaders of Learning & Young Ambassadors
- Thinking about Headship

Inclusion

- Inclusive Environments
- Trauma
- Attendance
- UNCRC