



Glasgow City Council

**Net Zero and Climate Progress Monitoring
City Policy Committee**

**Report by George Gillespie, Executive Director of
Neighbourhoods, Regeneration & Sustainability**

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Item 2

4th March 2025

ANNUAL UPDATE ON CARBON MANAGEMENT PLAN 3

Purpose of Report:

To present Committee with an update on progress of Glasgow City Council's third Carbon Management Plan (CMP3).

Recommendations:

It is recommended that Committee:

- (a) Notes the contents of this report
- (b) Notes the update on CMP3 actions
- (c) Notes the governance process in relation to CMP3 actions

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes ☐ No ✓

consulted: Yes ☐ No ✓

1 Introduction

- 1.1 Glasgow City Council's [Carbon Management Plan 3](#) (CMP3) sets out the actions the Council plans to take to reduce its carbon emissions and contribute towards Glasgow's target of achieving net zero carbon by 2030.
- 1.2 CMP3 was presented to Committee on [27th February 2024](#) It detailed the background in respect of the Council's progress in carbon emissions reduction, the history of previous iterations of the CMP and the context of the new Plan in respect of the net zero target.
- 1.3 In setting a net zero carbon by 2030 target for the Council, CMP3 was required to fully consider the emissions generating activities of the Council. This has resulted in a delivery plan that seeks to reduce emissions across Scope 1 & 2 and, where possible, scope 3 emission categories. However, the ability to monitor emissions across all areas of emissions-generating activity is still being developed.
- 1.4 CMP3 set a target to reduce direct emissions by at least 80% from baseline by 2030. This represents a further emissions reduction of 28% from 2022/23 levels. Also outlined within CMP3, sequestration activity is expected to offset the remaining 20% of direct emissions from GCC activities. Glasgow City Council aims however, to work to meet and, where possible, exceed this 80% direct emissions reduction target, whilst at the same time enhancing our sequestration activity wherever possible. To monitor progress, CMP3 also set an interim target of of a 64% reduction from baseline by the end of 2025/26.
- 1.5 The targets and interim targets set within the CMP3 still apply. Figure 1 below shows the latest available information in respect of Glasgow City Council's emissions and demonstrates a return to overall reduction in annual emissions following increases due to Covid recovery. Total emissions for the latest reporting year of 2023/2024 are 98,151 tCO₂e which represents a **50.9% reduction** from baseline.

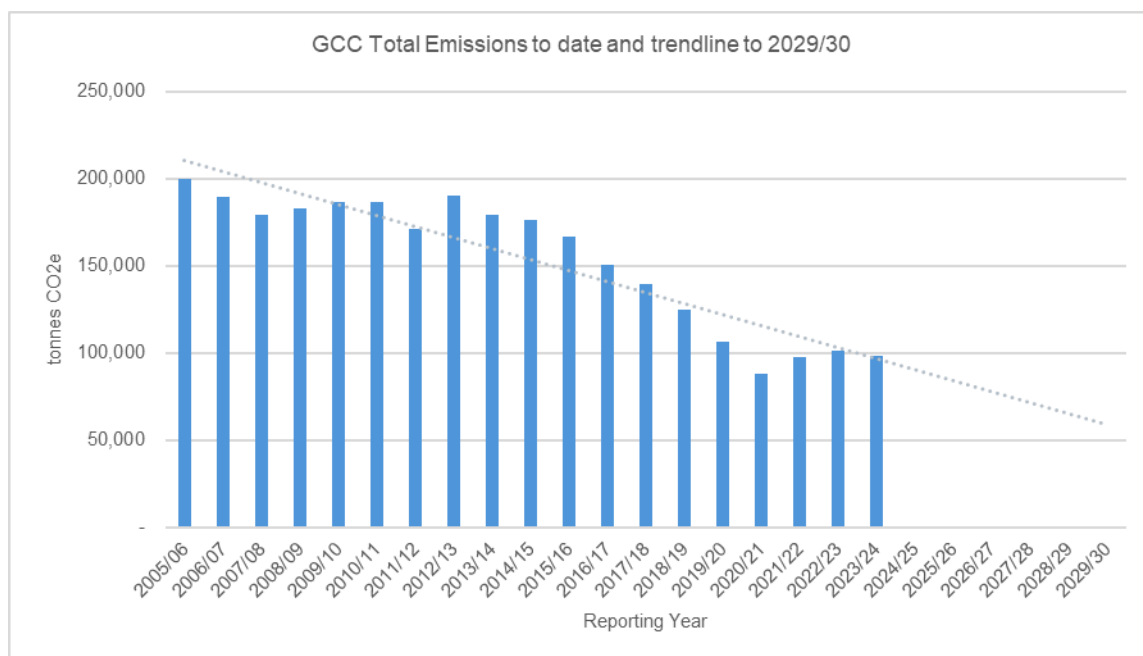


Figure 1- GCC Total Emissions to date and trendline to 2029/30

- 1.6 This report provides the first annual update on CMP3 and the progress on the actions within. A report will be brought to Committee in the autumn of 2025 to present an update on the 2024/25 emissions. Moving forwards these reports will be brought together in one annual report.

2 Carbon Management Plan 3 Delivery

- 2.1 As delivery of the actions within the CMP3 falls across multiple Council services, a Carbon Management Working Group has been established to ensure a coordinated approach to support broad service engagement. The Working Group meets bi-monthly and is composed of appropriate representatives from the following services and departments:

- NRS Sustainability PMO
- NRS Sustainability
- Corporate Asset Management (CAM) – overarching estate management
- Relevant ALEOs
- Fleet Team
- Waste team
- Corporate Procurement Unit (CPU)

- 2.2 The delivery plan and actions within the CMP3 were developed to address the twin priorities of emissions reduction and maximisation of financial benefits as the Council progresses energy reduction and use-optimisation projects. A dedicated Energy Management Team within Property and Consultancy Services has been established and has responsibility for the delivery of several CMP3 actions.

- 2.3 CMP3 contains 27 short, medium, and long-term actions and this report contains a progress update and RAG scoring for each. The RAG status has been initially provided by the action owners and further assessed through the Working Group and by officers in the Sustainability PMO.
- 2.4 The current status of CMP3 Actions is:
- 5 (19%) are Complete (Blue)
 - 16 (59%) are on track and shown as Green.
 - 6 (22%) are Amber
 - No actions are Red.
- 2.5 It should be noted that 9 actions have a completion date, assigned on publication of the CMP3, within 2024 or early in 2025. This would ordinarily mean they are classed as Red. However the majority of such actions were project proposals, still in scoping at the time of development of the CMP3, but which have been progressed subsequently. It has been determined that the original target timeframe in some cases was too short and some targets were not met due to this. As the delays have not unduly impacted the overall objectives of the CMP3, the target dates have been revised and updated and the RAG status has been changed to Green or Amber based on overall action status. These changes to expected completion dates followed the governance process set out in Section 3 of this report and went to the Climate and Sustainability Board for approval in February 2025.
- 2.5 A summary of the CMP3 project tracker detailing individual action updates can be found in [Appendix A](#) of this report or by following the link.

3 Carbon Management Plan 3 Governance

- 3.1 The CMP3 reports progress to the Climate & Sustainability Board which meets quarterly. The members of the Carbon Management Working Group are responsible for providing project updates and the Sustainability Programme Management Office (PMO) will lead on the reporting through this governance structure.
- 3.2 The actions within CMP3 were developed collaboratively across multiple service areas and represented projects in varying stages of progress, development, planning and resource allocation. Where these actions or projects fall within the responsibility of service areas with their own oversight or governance, this will continue. However, any changes, including to timescales, will also be reported to the Climate & Sustainability Board as the provider of overall governance of the CMP3.
- 3.3 For actions without service area specific governance in place, any change requests for existing actions, will be reported through the Climate & Sustainability Board. This process will address those actions currently being recorded as experiencing issues, particularly in relation to the original action timelines.

- 3.4 As an agile Plan, the addition of new actions will also be subject to the above approval and governance process. Service areas will continue to be encouraged to identify appropriate actions for inclusion within CMP3.

4. Next Steps

- 4.1 The Carbon Management Working Group will provide the Climate & Sustainability Board with an overview of the progress of the CMP3 progress over the first year of implementation. Any action change requests will also be submitted for formal approval.
- 4.2 The Working Group will continue to meet on a bi-monthly basis to monitor action progression, identify changes to projects and actions and identify additional actions or sub-actions as required.
- 4.3 Further reports will be submitted to Committee on an annual basis.

5.

Resource Implications:

Financial: Reduced consumption reduces expenditure on energy, which is likely to be of increasing importance. Consideration will need to be given on spend to save projects, and how to fill the financial gap required to ensure delivery.

Legal: Emissions reduction targets do not currently carry legal risk.

Personnel: None. Action owners are existing staff within service areas.

Procurement: Individual carbon management and Climate Plan projects have procurement requirements, which are managed on a case-by-case basis

Council Strategic Plan: The plan is supportive of Grand Challenge 2: Mission 2, Grand Challenge 3: Mission 1 and 2, Grand Challenge 4: Mission 2 and 3.

Equality and Socio-Economic Impacts:

Does the proposal support the Council's Equality Outcomes Not directly. However, reducing the Council's utility costs and liability will free up financial

<i>2021-25? Please specify.</i>	resources that could be focused on the Council's equality objectives.
<i>What are the potential equality impacts as a result of this report?</i>	No significant impact.
<i>Please highlight if the policy/proposal will help address socio-economic disadvantage.</i>	Not directly. However, reducing the Council's utility costs and liability will free up financial resources that could be focused on the Council's socio-economic objectives.

Climate Impacts:

<i>Does the proposal support any Climate Plan actions? Please specify:</i>	This work will deliver a significant positive environmental impact. Reducing utility consumption directly reduces the Council's environmental impact through the avoidance of CO2 emissions. The work also supports actions 14, 17, 49 and 54 of the Climate Plan.
<i>What are the potential climate impacts as a result of this proposal?</i>	Positive climate impacts are expected as emissions from the Council estate reduce in pursuit of the net zero target.
<i>Will the proposal contribute to Glasgow's net zero carbon target?</i>	This proposal is a direct plan in respect of the Council's contribution to delivery of the City's net zero carbon target.

Privacy and Data Protection Impacts:

Are there any potential data protection impacts as a result of this report
Y/N

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out

6 Recommendations

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