2020-30	e and Recycling Strategy Progress alendar Update)					
Theme	Action	Start Date	End Date	Measurable Outcome	Progress	Status RAG
	Support the Climate Emergency Plan Implementation	2021	2030	Support the implementation of recycling and waste related actions	Climate Emergency Plan will be recognised and implemented throughout the strategy.	Green
	Support the implementation of the council's plastic reduction strategy	2021	2030	Reduction in single-use items	Plastic Reduction Strategy will be recognised and implemented throughout the strategy.	Green
Implement Policy	Support the implementation of the council's Circular Economy Route Map for Glasgow	2021	2030	Support the implementation of waste and recycling related actions within the Roadmap	Collaboration with NRS Sustainability Team on implementation of the Glasgow City Food Plan Collaboration on response to the Scottish Government consultations; Circular Economy Bill, Route Map to 2025 and beyond.	Green

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Develop and implement	2021	2022	Written policies	New contamination policy implemented for kerbside	Green
policies on contamination			and adoption of	properties in a phased approach, in-line with the roll out	
within recycling bins to			procedures	of the new twin stream recycling service. The kerbside	
cover kerbside,				roll out is expected to be completed by March 2025.	
communal and					
commercial properties				The University of Central Lancashire (UCLAN) delivered	
				formal training to refuse collection crews on	
				contamination within recycling bins. This was funded by	
				the Recycling Improvement Fund award.	
				the needstang improvement and award.	
				Discussions are ongoing on the timescale to implement	
				the contamination policy to commercial businesses	
				The policy will be reviewed in 2025 and updated	
				accordingly.	
Develop and implement a	2021	2022	Written policies	New bin policy implemented for kerbside properties	Green
bin policy to cover the			and adoption of	with a phased approach, in-line with the roll out of the	
provision of bin types to			procedures	new twin stream recycling service. This includes the	
all domestic properties				application of the collection of one general waste bin	
including the uplift of one				per kerbside property (exceptions apply).	
general waste bin per				, , , , , , , , , , , , , , , , , , ,	
household/collection				The kerbside roll out is expected to be completed by	
cycle				March 2025.	
Cycle				TIGION 2020.	
				The melianovilla a manipus dia 2005 and and start	
				The policy will be reviewed in 2025 and updated	
				accordingly.	

Review and create	2020	2022	Improve	Updates to the waste delivery booking system for	Green
procedures for waste			segregation of	commercial organisations, housing associations, and	
acceptance policy for material delivered to			waste at source and at transfer	charities were implemented in 2024.	
transfer stations by			stations to	The updates assist in ensuring that external	
commercial			increase recycling	organisations deliver the correct waste materials to the	
organisations, housing			tonnages and	allocated waste transfer stations.	
associations, and			reduce tonnage to		
charities			landfill/residual	New Scottish Environment Protection Agency (SEPA)	
			waste treatment	guidance on the collection and processing of waste upholstered domestic seating (WUDS) was introduced	
				in October 2023 and changes were applied to waste	
				acceptance procedures at the transfer stations in 2024.	
				Communication was sent to housing associations	
				advising this material would need to be segregated	
				before acceptance at the council's sites.	
				Leaflets were produced and distributed to users of the	
				transfer stations on the acceptance of WUDS at GCC	
				sites, including commercial organisations, housing	
				associations, and charities.	
Review of policies at HWRC to include	2021	2022	Development and	The GCC Environment Officer inspects all HWRC on a	Green
reducing misuse by			adoption of policies. Reduction	fortnightly basis to identify collection requirements at HWRC, the correct segregation of waste received and	
traders and non GCC			in tonnage sent to	any evidence of misuse of the HWRC by commercial	
residents, opening times,			landfill and	organisations.	
and application of stricter			residual waste		
policies to ensure waste			treatment	The processing of waste materials received at the	
is kept separate at the HWRC				HWRC is monitored by GCC Waste Data Officers, to ensure regulatory compliance and identify trends within	
TIVVINO				waste data.	
				The Performance & Information Management Unit	

				(PIMU) collate data from the Automatic Number Plate Recognition system at the HWRC on site visitors, including high users of the sites, indicating misuse by traders.	
Liaison with and implementation of SEPA Sector Plans and One Planet Prosperity where relevant to the Councils activities	2021	2030	Ensure compliance and beyond with all relevant waste related legislation	GCC officers regularly liaise with SEPA / DEFRA in relation to relevant, current and new waste related legislation. GCC officers provide updates to key internal stakeholders on impacts to GCC services in relation to any policy or legislative change (WUDS, pEPR, DRS).	Green
Undertake a review of reuse of household goods contract via the Household Waste Recycling Centres (HWRC) to increase diversion of material via this avenue and move the management of waste up the hierarchy. Link to Circular Economy Roadmap.	2021	2022	Increase tonnage and quality of material recovered for re-use from the HWRC	Wooden pallets received at the HWRC have been removed from the bulk waste stream. The wooden pallets are collected for reuse by the third sector organisation Glasgow Wood Recycling. Options explored with West Dunbartonshire Council to host a reuse event as part of the Collaboration Agreement that was signed with them in 2024. This will be taken forward in 2025. New HWRC at the redeveloped Queenslie depot will include a re-use shed. Appointment of a re-use contractor will be required, which will be progressed with the Corporate Procurement Unit.	Green

Develop a strategy for the implementation of textile collections in Glasgow to align with EU Waste Directive. Link with Circular Economy Roadmap	2023	2025	Introduction of textile collection service by 2025	The Scottish Government Circular Economy Bill, passed at Holyrood in 2024, has committed to undertaking a consultation on options to collect textiles from households. The council will wait on the the outputs from this consultation prior to implementing any service change for this material stream.	Green
Continue to harbour strong working relationships with Zero Waste Scotland, Scottish Environment Protection Agency, Scottish Government, and other local authorities on the development and delivery of impending policy and legislative changes.	2020 2	2030	Attendance at Waste Managers Network, regular meetings with ZWS, participation in working groups, submission of consultation responses.	GCC officers met with Zero Waste Scotland officers on a regular basis throughout 2024 on various issues, including, progress meetings on the introduction of twin stream recycling, MRF procurement, and policy implementation. Officers attend the Waste Manager Network meetings with other local authority officers and regularly collaborate with other councils in relation to sharing information and implementing waste policies. GCC has participated in various consultations in 2024 including; - Waste Route Map Consultation - WEEE Consultation - Charging for single-use disposable beverage cups GCC Officers attend monthly DEFRA meetings on the Extended Producer Responsibility for packaging waste (pEPR) legislation GCC continue to provide waste data information to ZWS to assist with policy review.	Green

Support the implementation of the Private Lane Strategy addressing flytipping issues and adoption of bulk waste collection procedures Support any corporate review of the impact of the Covid-19 pandemic restrictions on service delivery	2021	2030	Input into production of report on options for the management of waste and recycling at these locations	No further progress on this action during 2024, therefore, designated amber status.	Amber
In collaboration with Zero Waste Scotland, conduct an options appraisal of the Council's recycling and waste collection services to expand the range of materials collected including additional plastic waste streams	2021	2023	Completion of options appraisal	Options Appraisals have been completed. These helped to inform successful applications to the Recycling Improvement Fund, which is funding the implementation of the twin stream recycling service to kerbside properties throughout 2024. Through discussions with ZWS, a high level review (undertaken by consultants, funded by ZWS) of waste and recycling options for the city centre started in 2024 and will report early 2025.	Green
Ensure equity in recycling and waste collection services between flatted properties and main door properties.	2021	2024	Provision of infrastructure to collect the same material streams from all housing types	The twin stream recycling service was introduced in a phased approach in 2024 for kerbside properties, which will be completed in March 2025. A twin stream recycling service will be implemented for flatted properties starting in 2025. This will be carried out in phases, with various containment options being provided to meet the scope of each flatted property type. It is anticipated this will be a 2-3 project.	Green

	Review of waste	2021	2024	Alignment of	The introduction of twin stream recycling services will	Green
	collection services to			council collection	assist in aligning waste and recycling services with the	
	align with Charter for			services with Code	code of practice.	
	Household Recycling and			of Practice and		
	Extended Producer			requirements of	The twin stream recycling service will also support the	
8	Responsibility (EPR) for			EPR. Collection of	requirements of EPR by providing an efficient and	
90	Packaging Waste			additional material	effective service for the collection of in-scope material.	
Technology				streams within	This will enable the council to maximise the value of EPR	
<u>Je</u>				recycling services.	payments received and improve the volume and quality	
and -					of material collected for recycling.	
	Monitor impact of the	2022	2025	Outputs of target	DRS delayed until October 2027.	Green
ü	introduction of a deposit			DRS materials		
uct	return scheme (DRS) for			from MRF. Glass	GCC Waste Data Officers will review changes to waste	
str	single-use drinks			tonnage collected.	composition and the tonnage of materials received	
Infrastructure	containers on council			Waste	upon the introduction of DRS.	
	collection services			Compositional		
evelop				Analysis Results	GCC Waste Data Officers will benchmark tonnages of	
eve					in-scope DRS material, prior to October 2027.	

Review the layout and operation of transfer stations to ensure the efficient management and effective separation of different waste streams	2020	2023	Adoption of new on-site procedures, with a reduction in tonnage sent to landfill	Due to changes in the management of key waste streams, GCC did not send any waste direct to landfill in 2024. The material that went to landfill was a by-product of the following; Incineration / Gasification - This process produces incinerator bottom ash (IBA). The IBA produced equates to 20% of the residual waste processed via incineration /	Green
				gasification. IBA is currently sent to landfill, however, waste reprocessors are exploring the possibility of using IBA as a substrate in the production of concrete blocks in 2025. GRREC contingency - On the rare occasion that the GRREC facility is offline, a contingency measure is introduced, this involves waste material being temporarily disposed of via landfill. Viridor are planning on using a residual waste MRF in	
				future GRREC contingency plans to reduce the volume of material going to landfill if the GRREC facility is unavailable.	
Review of existing depots used for waste collection, transport, and storage to improve service	2021	2023	Production of a report on existing and future waste disposal	Significant upgrade works was completed at the Shieldhall transfer station, which including the laying of a new floor and improvements to retaining walls.	Green
efficiencies			operational facilities.	Work was undertaken at the Blochairn transfer station to manage the reception of materials collected within the new twin stream recycling service and waste upholstered domestic seating.	

Review of Blochairn Material Recycling Facility infrastructure and operational processes in light of policy changes, which will affect the composition of incoming waste streams due to introduction of Deposit Return Scheme and Extended Producer Responsibility for packaging waste.	2021	2022	Production of report and implementation of any required changes	The Blochairn MRF will be replaced by the new Queenslie MRF in 2027.	Green
Review the operational model of the MRF to look at working hours, staffing levels, and waste acceptance procedures	2021	2022	Completion of review. Implementation of findings.	A review of the processing costs (£/tonne) at Blochairn MRF was undertaken in December 2024.	Green
Complete the roll-out of the Bin Replacement Programme for flatted properties	2020	2021	Replacement of all the metal dustbins, provision of wheeled bins, provision of additional recycling capacity	BRP completed. The introduction of a comprehensive twin stream recycling service for flatted properties, commencing in 2025, will assist in upgrading the provision of recycling containment at flats. This will also provide the opportunity to offer similar recycling services to both flatted and kerbside properties. Wheeled bins in backcourt bin storage areas not used within the twin stream recycling service, will be returned to stock and re-used.	Green

Review the layout/infrastructure of the household waste recycling centres to improve efficiency and increase recycling	2020	2022	Increase in tonnage captured for re-use and recycling. Reduction in residual waste disposal tonnage.	Changes implemented in 2024 included dedicated storage areas for mattresses and polystyrene packaging, providing opportunity for recycling these material streams, which was not previously undertaken. Waste Upholstered Domestic Seating (WUDS) containment areas have also been introduced at the HWRCs in 2024, to align with the SEPA guidance on this material stream.	Green
				Easter Queenslie HWRC will be redeveloped in 2025. As part of the redevelopment, site plans have been drafted that would enable the further capture of materials that are suitable for re-use / recycling. The plans include a dedicated storage area for items that are suitable for re-use.	
Introduce automatic number plate recognition and install additional CCTV at HWRC and transfer stations	2021	2022	Installation of new infrastructure	Complete - ANPR installed at HWRC and used to monitor vehicle frequency. Weekly reports of top 10 vehicles accessing site produced by the Performance & Information Management Unit (PIMU).	Green
Explore alternative treatment options of non-target recyclable material output from the MRF. e.g. chemical recycling of plastics	2022	2025	Review of options to determine feasibility	Non-target material sent to the Glasgow Recycling and Renewable Energy Centre (GRREC) for processing.	Green

Upgrade weighbridge software to align with the council's integrated management system (Mayrise/Alloy)	2022	2022	Newly installed software. Alignment with Mayrise/Alloy integrated management system.	Weighbridge software upgraded May 2022 across four transfer stations. The opportunity to link weighsoft to Alloy has been explored. However, the ability to link the two systems together is not currently available.	Green
Explore options for implementation of digital waste tracking system upon completion of DEFRA research project.	2022	2025	Application of waste tracking technology	A new weighbridge system (Weighsoft) was introduced in 2022. The new system provided the opportunity to streamline the recording of waste data at GCC sites. Weighsoft may require software upgrades in 2025 to align the system with the introduction of the UK wide mandatory digital waste tracking, which was due to be implemented in April 2025, but has now been delayed.	Green
Support the implementation of the council's Fleet Strategy.	2021	2030	Number of alternative fuel vehicles	NRS Transport team are working with all stakeholders to deliver on the strategy	Green
Review the location of the public collection point network of recycling bins and review the appearance of the bins.	2021	2023	Assessment of bin types/locations. Review of options on maintenance, housing and cleaning of bins.	The budget proposals for 2023-24 agreed to remove public collection points in areas where properties already had their own blue bin recycling service. Glass public collection points and textile collection points remain in situ. Twin stream recycling project for flats will provide housing units for any standalone 4-wheeled bins currently located to the front of any flatted development.	Green

	In conjunction with the City Centre Living Strategy, undertake a review of recycling and waste infrastructure to manage expected increases in the city centre population	2021	2030	Development of guidelines for the storage and collection of recycling and waste from the city centre	Consultants, funded by Zero Waste Scotland, looking at waste and recycling collection options used in other UK and European cities to determine suitability for application within the centre. Report anticipated April 2025.	Green
Promote Behavioural Change	Implementation of regular communications to residents on the council's recycling services to increase participation in services and quality of materials captured. This may be in liaison with the Council's contractual partners.	2021	2030	Completion of annual communication campaign to residents. Increase in participation in recycling services. Reduction in contamination.	As part of the introduction of the twin stream recycling service in 2024, residents at kerbside properties received communication containing information on the changes to recycling services, materials that can be recycled, contamination issues and the bin policy. Communication has also been provided to in-scope residents in relation to the co-mingled food & garden waste service. The communication included a letter and social media campaign on what can be recycled, changes to the service and the introduction of the garden waste permit. Residents impacted by the expansion of the bin hub pilot at flats also received communication collateral on their new service.	Green

Increase the use of	2021	2030	Regular articles	The University of Central Lancashire (UCLAN) delivered	Green
internal communication	2021	2030	within council	formal training to refuse collection crews on	Green
mechanisms to promote			publications e.g.	contamination within recycling bins and application of	
recycling to council			Loop, Insider, e-	the contamination policy.	
employees			mail		
			communication,	A selection of refuse collection operatives completed a	
			manager briefings.	formal Scottish Qualifications Authority (SQA)	
			Refresher training	qualification in the principles of sustainable resource	
			for all waste	management. Further refuse collection operatives will	
			collection and	be provided with the opportunity to undertake the SQA	
			disposal	qualification in 2025.	
			operational staff		
				Display monitors within the refuse collection depots	
				have been utilised to convey key messages to frontline	
				staff in relation to waste management, recycling and	
				performance.	
Support the promotion of	2022	2025	Support	Implementation of the Deposit Return Scheme has been	Green
Deposit Return Scheme	2022	2023	communication	delayed until October 2027	Orccii
upon its introduction via			campaign. Monitor	detayed unit October 2027	
council communication			glass and plastic		
			•		
outlets, both internal and			bottles, drinks		
external			cans within		
			residual waste via		
			waste		
			compositional		
			analysis.		
Support national	2021	2030	Utilising national	Following discussions with Zero Waste Scotland (ZWS),	Green
communication			communication	the council committed to being a key partner to support	
campaigns such as			collateral on a	Recycling Week 2024, however, following ZWS budget	
Recycle Week, Scottish			local basis.	restrictions, national promotional activity was curtailed,	
Government Climate				and Recycling Week was supported via the council's	
Change				social media accounts.	
 I Change			the state of the s	i Sucial Ilicula accounts.	

Increase communication with the council's commercial waste customer base to improve compliance with legislation, the quality of recycling material collected, and reduce contamination.	2021	2030	Reduction in contamination within commercial recycling collections processed at the Council's MRF	There has been regular engagement between the operational team at Blochairn MRF and the council's commercial team regarding the importance of providing high quality mixed recyclables. Operational staff training will raise the profile of contamination from both domestic and commercial premises in 2024.	Green
Promote the use of the council's HWRC to increase collection of other waste streams for recycling, not captured within the domestic bins, e.g. Waste Electrical and Electronic Equipment (WEEE) and expand on opportunities for the reuse of household goods from the HWRC	2021	2030	Increase in quality and tonnage recycled via the HWRC	New processes introduced to separate mattresses and polystyrene packaging for recycling in 2024. A hazardous waste campaign is in development for implementation in 2025. This campaign can be utilised to further promote the use of HWRC and the importance of the correct disposal of waste. A Waste Electrical and Electronic Equipment (WEEE) reuse event will be organised with the council's WEEE contractor in 2025.	Green

Provide regular be and training sess operational staff highlight the important of recycling, contamination, e waste, fly-tipping additional bins, a impacts of not segregating recycle.	ions for to ortance xcess , nd the	2030	Record details of training and briefing sessions	The University of Central Lancashire (UCLAN) have delivered formal training to refuse collection crews on contamination within waste streams. 39 front line staff (grade 1-4) have completed a formal SQA qualification in the principles of sustainable resource management. Further opportunity will be provided undertake the SQA qualification in 2025. An awareness session for supervisors was undertaken in December 2024 providing an update on current and	Green
Support the Glas	gow City 2020	2025	Provision and	future projects and policies, which will impact how the council delivers a waste and recycling service. As the twin stream service has been introduced, briefing sessions have been undertaken within each depot to operational staff to inform on their role with service delivery and provide background to the new service. Council officers participate in the Food and	Green
Food Plan and So Government Food Reduction Action reduce food wast arisings in the city	ottish d Waste Plan to e	2020	support of regular communication campaigns. Provision of effective and efficient food waste collection service.	Environment Group. Attendance at quarterly meetings of this group. As the twin stream recycling service was introduced, the information leaflet contained details on food waste recycling and food waste caddies and (free) liners are available for collection for any household who wishes them. Food waste collection service will be relaunched in 2025, in-line with the introduction of twin stream recycling at flatted properties.	Sicon
				Communications to flatted property residents in relation to twin stream recycling will include information on the food waste recycling service.	

Review education and awareness of recycling within schools	2021	2030	Increase visits to schools. Increase liaison with school eco-committees. Ensure appropriate recycling infrastructure insitu.	Plate (food) waste has been identified as a problem (economic and environmental) in schools and Catering & Facilities Management (C&FM) have led and embarked on a food waste reduction project titled 'Great Taste, Don't Waste' which is now a long-term endeavour. C&FM also working with pupil councils and will be sending 'Only buy what you need' communications to parents. Headteachers are getting the message out to students. GCC now also has a permanent council-wide food waste working group. A monthly school food report including numbers of pre-selected meals shows that 'over selection' of meals is reducing.	Green
Creation of a recycling portal on the council website	2021	2021	Updated website	As part of the relaunch of the wider council website, the recycling pages were reviewed and additional content added, including information on: - Garden waste and permits - Twin stream recycling - HWRC	Green
Support the enforcement of new Houses in Multiple Occupation (HMO) licensing conditions to promote recycling and improve bin provision	2021	2025	Develop processes and procedures with HMO officers	Opportunity to engage with HMO officers as the new twin stream recycling service is introduced to flatted properties from 2025.	Green

Strengthen partnership working with housing associations, factors and private sector landlords to improve the bulk uplift service	2021	2025	Develop processes and procedures with all stakeholders	Engagement with Housing Associations (HA) occurred through the year in relation to the transfer station booking system and changes to waste acceptance procedures for some bulk material streams, especially waste upholstered domestic seating, at the council depots. Liaison also commenced in relation to the introduction of twin stream recycling to flats and the potential for bin hubs to be used at some HA properties. Meetings also held with the larger HA to explore more collaborative working to improve waste and recycling performance. This will be developed further in 2025.	Green
In conjunction with the Council's Circular Economy Route Map undertake an education and awareness campaigns to promote reuse of household goods.	2021	2030	Completion of promotional campaigns	No re-use campaigns undertaken in 2024, therefore assigned an amber rag status, however, discussions with the council's waste electrical and electronic equipment contractor to undertake a campaign in 2025. This may be done in conjunction with West Dunbartonshire Council as part of the collaboration agreement signed with this authority in 2024.	Amber
Conduct regular waste summits to draw on experience of front line operatives and stakeholders within local neighbourhoods to inform future revisions of the strategy.	2021	2030	Review of outcomes from summits on a regular basis.	Previous summit undertaken in 2022. Frontline staff engagement via the training provided for the implementation of the contamination policy and feedback from these sessions was used to modify subsequent training.	Green

	Ensure the council is achieving the best value from all waste and recycling contracts	2020	2030	Regular meetings and review of operational performance with all contractual partners	Waste Contract Manager appointed in 2024. GCC Officers attend monthly meetings with various waste contractors to discuss waste management and contract performance Waste data monitored on weekly, monthly and quarterly basis to identify trends within key waste streams. Monthly mini competitions for MRF outputs utilised to ensure best value is achieved for recyclable material.	Green
	Utilise Zero Waste Scotland carbon metric to measure the performance of councils recycling services	2021	2030	Adoption of other metrics to monitor recycling performance in addition to tonnage	Review of the Scottish Waste Environmental Footprint Tool (SWEFT). The SWEFT tool will replace the Zero Waste Scotland carbon metric measurement. GCC will aim to update waste data recording to include a carbon data monitoring process that reflects the objective of the SWEFT tool.	Green
Enhance Performance	Minimise the production of and recycle more of the waste streams that have the highest carbon impacts e.g. food waste, textiles, plastics	2021	2030	Collection of additional waste streams for re-use and recycling	The introduction of the twin stream recycling service is targeting additional plastic material streams for recycling, including, pots, tubs, trays and film. Replacement food waste caddies and free liners are also available for collection to encourage participation in the food waste recycling service. The Scottish Government is due to consult on options to collect/re-use/recycle more textiles and council officers will maintain a watching brief on developments. Food waste collection service will be relaunched in	Green

					2025, in-line with the introduction of twin stream recycling at flatted properties.	
acces nation mech Progra Gover Scotla Scotla towar	mise opportunities to ss funding via nal finance nanisms e.g. ramme for ramment - Protecting and, Renewing and to contribute rds 2025 national cling targets	2021	2030	Liaison with Zero Waste Scotland and submission of application to the funding program	The Scottish Government Recycling Improvement Fund (RIF) award is currently funding the introduction of the twin stream recycling service to kerbside properties. RIF award also funded the preparatory work undertaken at Queenslie in preparation for the wider site redevelopment. The RIF will also fund the construction and supply of equipment to the MRF. No new funding awards in 2024. The council received communication in November 2024 of the provisional notice of assessment on the payments they will receive via the Extended Producer Responsibility for packaging waste payment mechanism. This will paid to the council in instalment's during 2025.	Green

Undertake waste compositional analysis across the collection services to determine the level of target recyclables placed in general waste bins and contamination levels within recycling bins	2021	2030	Completion of regular waste compositional analysis	Waste Compositional Analysis (WCA) has been carried out for the following waste streams; -Mixed food & garden waste - 2023. This was used to inform the procurement exercise for this waste stream, which was undertaken and new contract awarded in 2024 -Containers (twin stream service) - 2024 -Fibres (twin stream service) - 2024 -Bulk waste stream - 2024 The council complies with the Code of Practice for Material Recovery Facilities (MRF), which requires sampling of the inputs and outputs to the council's Blochairn MRF, which are reported to the Scottish	Green
Utilise qualitative information from the integrated management system (Mayrise/Alloy) to gain information on route performance and allow more targeted stakeholder engagement on the recycling services.	2021	2030	Use of data to initiate targeted campaigns to improve participation in recycling services and reduce contamination	Environment Protection Agency (SEPA). Alloy training for collection crews has now been provided and Alloy route numbers available in weighsoft, however, further integration on the use of Alloy required to improve interpretation of performance of waste and recycling collection routes.	Green