



Glasgow City Council

Operational Performance and Delivery Scrutiny Committee

Report by Executive Director of Neighbourhoods,  
Regeneration and Sustainability

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**Strategic Plan Performance: Grand Challenge 3:  
Fight the climate emergency in a just transition to a net zero Glasgow**

- **Mission 1: Deliver sustainable transport and travel aligned with the city region**
  - **Mission 2: Become a net zero carbon city by 2030.**

**Purpose of Report:**

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

**Recommendations:**

The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐**PLEASE NOTE THE FOLLOWING:**

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## **1. Background**

- 1.1 The [Council Strategic Plan](#) was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan.
- 1.2 Following agreement at the [Operational and Delivery Scrutiny Committee](#) (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions, as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.
- 1.3 The latest version of Performance Manual to support the ongoing work of committee was presented to committee in [August 2025](#).
- 1.4 A review of Strategic Plan commitments was concluded in [October 2024](#). As previously noted the Strategic Plan Commitments will remain part of a process of ongoing review.

## **2. Council Strategic Plan**

- 2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:
  1. Reduce poverty and inequality in our communities.
  2. Increase opportunity and prosperity for all our citizens.
  3. Fight the climate emergency in a just transition to a net zero Glasgow.
  4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities.
- 2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission. This report focuses on:
  - Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow
    - Mission 1: Deliver sustainable transport and travel aligned with the city region.
    - Mission 2: Become a net zero carbon city by 2030.
- 2.3 Council has agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressures and budget constraints. There is a transparent change control process in place to assist this.

- 2.4 Council has previously received updates on Grand Challenge 3, Missions 1 and 2, on [12th March 2025](#).

### **3. Commitments and Emerging Commitments**

- 3.1 Work is in progress to deliver the Strategic Plan commitments across key areas.

- 3.2 Some key areas relating to Grand Challenge 3 are included in this report. These are:

- Delivery of the City Centre Transport Strategy and the Active Travel Strategy
- Development of business cases for Clyde Metro
- Investment in more council owned renewable energy generation
- Working with partners to improve energy efficiency of all housing tenures by 2033
- Delivery of sustainable urban drainage
- Increasing the number of designated Local Nature Reserves
- Working to reduce vacant and derelict land
- Delivery of place based interventions and key local regeneration projects

- 3.3 One action was noted as performing at Amber relating to the following commitment:

- Develop a tree nursery so we can nurture the saplings, of local provenance, which we would then plant across the city and supply to the wider Glasgow Conurbation while also providing training and employment opportunities via a social enterprise.

### **4. Next Steps**

- 4.1 The Strategic Plan remains under review so as to allow for consideration of emerging commitments. Where appropriate these commitments will be considered through the approval process for future inclusion in the Strategic Plan.



## **5. Recommendations**



5.1 The Committee is asked to:

- Consider and note the content of the report;
- Consider the updates provided on the highlighted Grand Challenges, Missions and Commitments.



**GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW****MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION**

**Commitment:** Work in partnership with Transport Scotland, Energy Savings Trust and Office for Zero Emission Vehicles to deliver the fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030, and identify opportunities for modal shift within journeys.



Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Review fleet usage to support services with opportunities for better use of fleet.	Implement fleet telematics across all operational fleet by Oct 2025.  Develop insights reports on fleet usage and identify improvement actions by March 2026.	The telematics installation project is well underway and currently there are 1177 vehicles completed and agreed final remaining installations based on confirmed list of vehicles remaining in fleet.  A Fleet Governance Safety Group is being set up with responsibility to oversee fleet usage insight.	Fully complete installation of telematics.  The Fleet Governance Safety Group to review the telematics reports and make any recommendations to the Fleet Executive Strategy Board.	NRS	
Conduct a strategic review of all vehicles in the Council fleet to identify a prioritised and phased programme of vehicles replacement	Present recommendations for fleet replacement phasing plan including opportunities for decarbonised fleet (ongoing).  Confirm additional funding availability to	NRS Fleet Board overseeing development of priority fleet replacements.  ➤ 17 out of 22 new RCVs delivered ➤ 8 out of 8 articulated lorries delivered	NRS Fleet Board to confirm updated commitments to fleet replacement.  Undertake commensurate Corporate Procurement Unit (CPU) activities to confirm vehicle procurement plans.	NRS	

based on available funding.	deliver fleet replacement plan (by March 2026)	<p>➤ 87 out of 87 EV vehicles delivered</p> <p>GCC Capital Board monitoring current vehicle replacement schedule.</p> <p>Revised procurement schedule to be provided to close out on current available funding.</p>			
Assess opportunities to increase the volume of fleet Electric Vehicle charging infrastructure (EVCI) to support the expansion of EV use in the council fleet and the transition to a Net Zero fleet in line with available funding.	<p>Confirm prioritised plan for additional EVCI locations (by July 2025).</p> <p>Deliver installations to agreed schedule (by March 2026).</p>	<p>161 EVCI units are operational across 57 locations to date offering a total of 287 charging spaces for the use of the council fleet. This has more than doubled the EVCI capacity.</p> <p>A home charge feasibility pilot is currently underway to evaluate this concept.</p>	<p>Scope out opportunities to leverage additional external funding to support further EVCI expansion.</p> <p>Consideration needed to align to Transport Scotland's new requirements for fleet charge point management systems.</p> <p>Further installations to be considered as part of depot investment programme.</p>	NRS	
Develop a cooperation agreement with West Dunbartonshire Council to further	Series of Board meetings to run through the year with report on progress produced annually.	Board and workstream specific groups established and meetings taking place.	Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.	NRS	

collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.	Series of topic specific meetings to run through the year and feed progress into annual report.	Opportunities for further collaboration being identified and scoped.			
<b>Commitment:</b> Building on our Glasgow Transport Strategy policy framework, create a new Parking Plan to reduce car parking spaces and extend controlled parking zones.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Implementation of Carbon-Based Parking Permit Charges.	<p>Statutory Consultation.</p> <p>TRO's prepared.</p> <p>Scheme complete.</p> <p>Live operation from August 2025.</p>	<p>Responded to 1300 Objectors.</p> <p>TRO Meeting held on the 13th of May 2025 to approve Order.</p> <p>A Parking Services report was presented to <a href="#">Environment and Liveable Neighbours City Policy Committee</a> on 29<sup>th</sup> April 2025</p>	<p>Arrangements for scheme to go live from mid-August.</p> <p>Back office payment arrangements put in place to deal with Change to Carbon payments</p>	NRS	<div>G</div>

Implement Restricted Parking Zones (RPZ)	<p>Complete consultation stages by dates shown.</p> <p>Statutory TRO Process complete by December 2025 (subject to objections).</p> <p>Implementation on-site commenced by February 2026.</p> <p>Scheme to go-live by dates shown (subject to objections).</p>	<p>Officers have established a Parking Programme Board to strategically manage the process and ensure delivery of the schemes, ensuring consistency in:</p> <ul style="list-style-type: none"> <li>➤ Programmes</li> <li>➤ Previous Activities</li> <li>➤ Planned Activities</li> <li>➤ Communication</li> <li>➤ Risk</li> <li>➤ Budget</li> </ul>	<p>Develop consultation plans and conclude process for;</p> <ul style="list-style-type: none"> <li>➤ Kirklee</li> <li>➤ Dennistoun</li> <li>➤ Battlefield</li> <li>➤ Shawlands</li> <li>➤ Strathbungo</li> <li>➤ Govanhill</li> <li>➤ Pollokshields</li> <li>➤ New Gorbals – Mar 2027</li> <li>➤ Barras South – Mar 2027</li> </ul>	NRS	
Parking Strategy Delivery Plan to meet Glasgow Transport Strategy (GTS) objective of strengthening parking management across the city including implementation of pavement parking & double parking prohibitions	Draft Parking Strategy & Delivery Plan complete by March 2026.	Officers are developing a fully integrated parking strategy.	Draft a Parking Strategy Delivery Plan and publish final plan on GCC website.	NRS	





Continue roll-out of on-street parking projects in line with new Parking Plan.	<p>Convene GCC/stakeholder meetings.</p> <p>Undertake community engagement.</p> <p>Complete TRO consultation.</p>	Officers meeting with key stakeholders and intending to consult on TRO within 25/26.	<p>Event Day Parking Zones implemented around Celtic Park and Ibrox Stadia – by April 2026.</p> <p>Sighthill Parking Zone TRO – by April 2026.</p> <p>Broomhill Parking Zone TRO – by April 2026.</p>	NRS	
<b>Commitment:</b> Via implementation of the Glasgow Transport Strategy Policy Framework, work to reduce car vehicle kilometres travelled in the city by at least 30 per cent by 2030.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Report on GCC performance against KPI's and in particular against Glasgow Transport Strategy policy targets.	Presentation of Glasgow Transport Strategy monitoring update to Economy Housing Transport and Regeneration committee by February 2026.	Officers preparing annual update of Glasgow Transport Strategy which will be presented to Economy, Housing, Transport and Regeneration Committee.	Monitor changes in Scottish Government targets for reductions in vehicle km travelled and consider revision to GCC Policy as appropriate.	NRS	

<b>Commitment:</b> Deliver the wide-ranging City Centre Transport Plan, including support for an integrated sustainable transport network to help people get to and about the city centre, a new People-First Zone to restrict private vehicle through traffic in a city centre core, and scoping feasibility and developing options for a free electric shuttle bus in the city centre.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Progress the feasibility work on People First Zone.	<p>Receive ATIF funding for West Nile Street to undertake works to RIBA Stage 3 in Q1 2025/26.</p> <p>Receive Bus Infrastructure Fund for the proposed bus gates for Ingram Street &amp; George Street in Q1 2025/26.</p> <p>Allocate funding from ATIF Tier 1 to develop streetscape options for city centre.</p>	<p>Bid Submitted to ATTIF for West Nile Street to undertake works to RIAB Stage 3.</p> <p>Bid Submitted to Bus Infrastructure Fund to fund the proposed bus gates for Ingram Street &amp; George Street.</p>	<p>Explore funding opportunities to take schemes forward.</p> <p>Submit bid to ATIF for West Nile Street to undertake works to RIAB Stage 3.</p> <p>Confirmed receipt of funds to prepare scheme to introduce proposed bus gates for Ingram Street &amp; George Street.</p> <p>Develop further proposals for the city centre which seek to reduce vehicular traffic and promote enhancement of the People-First Zone and public realm within the city centre.</p>	NRS	<div>G</div>
Explore funding opportunities for	Feasibility report on funding from alternative sources or	Officers have completed feasibility investigations of this work. No further	To monitor opportunities for bus operator funding to support a free Electric Shuttle	NRS	<div>G</div>



free Electric Shuttle Bus.	as a possible match in kind from bus infrastructure works.	<p>action on the feasibility study.</p> <p>Building on this, opportunities are being explored to establish if this could be delivered by operators as match in kind for possible wider Bus Infrastructure Funding.</p> <p>There is no national or regional fund available for an initiative of this nature, NRS on behalf of GCC are exploring in-kind funding opportunities.</p>	<p>Bus through GCC participation in the Glasgow Bus Partnership.</p> <p>There is no end date as such as GCC has no mechanism to enforce/secure a public transport provider to do this. NRS are looking for them to offer it as a quid-pro-quo initiative due to the scale of bus corridor infrastructure work we are taking forward</p>		
<b>Commitment:</b> Commission research on and explore options to reduce the impact of the M8 on the city centre, and review opportunities to re-engineer other roads infrastructure to become more people-friendly including options for long-term replacement.					
Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Meet with Transport Scotland to discuss GCC objective of reducing the	Discussion with Transport Scotland on opportunities for bus hard shoulder running on M8.	Meeting to be held with Transport Scotland for the provision of strategic bus priority measures on the M8.	<p>Monitor changes in standards for managed motorways.</p> <p>Undertake further meetings with Transport Scotland to discuss progress towards the</p>	NRS	<div>G</div>

<p>impact of the M8 on the city centre.</p> <p>Investment in measures to reduce the severance effects of the M8 and to link communities through ATIF projects, such as Connecting Woodside.</p>	<p>Annual meeting on M8 with Transport Scotland in Oct 2025.</p>		<p>options to reduce the impact of the M8 on the city centre.</p> <p>Explore external funding opportunities for further measures to reduce severance and increase connectivity of communities dissected by the M8 motorway.</p>		
<p><b>Commitment:</b> Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.</p>					
Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
<p>Progress key technical deliverables to develop the Case of Investment by 2027 in line with agreed and</p>	<p>Progress STAG and technical appraisal work to propose preferred network option (ongoing).</p> <p>Preliminary Engineering</p>	<p>Vision, Objectives and Options Technical Note has been completed.</p> <p>6 of the 8 consultancy commissions awarded and onboarded, with a</p>	<p>Appoint and onboard consultants for the various technical work packages and develop specification for Transformation commission.</p> <p>Develop baseline integrated</p>	NRS	<div>G</div>


resourced Programme Plan.	<p>Statement Report (March 2026).</p> <p>Prepare Strategic Case (March 2026).</p>	<p>consultants forum established.</p> <p>The Integrated Programme Plan draft has been prepared, SPT is reviewing to accept ownership from consultants, some adjustments to the programme milestones is anticipated.</p> <p>LA Senior Officer Group is meeting regularly.</p>	programme plan and delivery approach.		
Establish and progress the Programme Readiness Plan to strengthen existing governance and reporting arrangements to build a strong collaborative programme across partners to progress Clyde Metro over	<p>Establish a Programme Readiness Group and workstream structures to own and manage delivery of the Programme Readiness Plan (May 2025).</p> <p>Propose recommended changes to the programme operating model to strengthen client role, regional</p>	<p>A Programme Readiness Group has been set up with approved terms of reference and initial draft workplan setting out key priorities.</p> <p>"Current as is " and "target end state" programme operating model mapped.</p> <p>Stage 1B outputs have been closed off subject to final contract review and signoff.</p>	<p>Ensure Memorandum of Understanding in place across partners to support CFI stage.</p> <p>Map out the "current as is" and "target end state" programme operating model.</p> <p>Set out roadmap and the key decision points to a first phase operational line.</p>	NRS	


the next 2 years and beyond.	input and governance forums (December 2025).				
Establish and deliver the stakeholder engagement plan to build understanding and confidence in developing the Case for Investment Programme.	<p>Update Stakeholder Engagement &amp; Consultation Approach for stage 2 CFI work (May 2025).</p> <p>Provide progress oversight and engagement to Glasgow City Region Senior (GCR) Officers Group (ongoing).</p> <p>Deliver stakeholder engagement activity on STAG preliminary options appraisal (December 2025).</p>	<p>SPT provided an update to Glasgow City Region Chief Executive Group and Cabinet in May 2025.</p> <p>GCC provided an update at the <a href="#">Economy, Housing, Transport and Regeneration committee</a> in June 2025.</p> <p>SPT published a communications note on the microsite.</p> <p>A stakeholder &amp; consultation approach has been developed and a LA senior officer group is engaged on immediate tasks until August.</p>	<p>Provide progress oversight and progress reports to GCR structures.</p> <p>Develop strategic communications and advocacy plans and prepare for public consultation in summer 2026.</p>	NRS	

**Commitment:** Ensure that planning guidance takes adequately into account climate, air quality and congestion impacts in determining planning applications for traffic intensive developments such as drive-through restaurants, and if necessary produce amended supplementary planning guidance.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence Report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment underway.  Topic based policies and spatial policy drafting underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment underway.  Topic based policies and spatial policy drafting underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	


**Commitment:** Continue to deliver on our commitment to a 20mph cityside speed limit and design streets that naturally reduce speeding. Explore ways to take stronger action on pavement and other illegal parking, and on idling vehicles. **ROADS**

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Design and prioritise 20mph zones.	Zones identified based on reported casualty statistics.  Appointment of Consultant to	Detailed design complete for phase 1 and 2 (of 6), these have been reviewed and sent back to consultant with comments.	Procurement of materials (signs & poles).  Appointment of Road Markings Contractor(s). Appointment of Contractor(s) for installation.	NRS	


	undertake design and associated tasks.  Commence Speed Limit Order.		Installation works programmed for completion during 2026/27 financial year.		
<b>Commitment:</b> Increase affordable cycle storage across the city.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Commence installation of a minimum of 120 new units within the first 12 months of contract award.	Installation of 120 new units commenced by November 2025.	<a href="#">Shelter installations commenced</a> in May 2025, work is ongoing with further roll out in June and further ahead.	Work with contractor to install new shelters.	NRS	



**Commitment:** Expand Nextbike and car-sharing scheme.



Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award new cycle hire contract for the next 5 years of service, continue expansion of car club operation with operation and contract management of both projects.	Tender awarded a new cycle hire contract by September 2025.	The tender for the new cycle hire contract closed in May 2025, 3 bids were received. A Tender review is now underway.  <a href="#">New car club locations</a> were expanded in Q1 in conjunction with City Parking within off street surface car parks.	Complete tender process, assessment, award of new cycle hire contract and expand car club locations by 10 vehicles.	NRS	

**Commitment :** Invest in footway and carriageway maintenance, continuing to move towards longer-term roads and pavements solutions. **ROADS**


Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Deliver year 1 of the 3 year investment programme.	1. Scheme selection 2. Statutory Noticing; 3. Contract procurement; 4. Finalise programme; 5. Programme delivery	1. Scheme selection - Ongoing - year 1 complete, year 2 and 3 50% complete. Awaiting further survey information before completion.	Year 1 carriageway scheme identification completed.  Deliver year 1 carriageway resurfacing and localised patching repairs.	NRS	


	<p>6. Financial monitoring.</p> <p>Detailed programme anticipated complete by June 2025 and investment programme complete by 31st March 2026.</p>	<p>2. Statutory Noticing - Year 1 complete.</p> <p>3. Contract procurement</p> <p>4. Finalise programme - Year 1 complete years 2 and 3 - completion is expected in Q2.</p> <p>5. Programme delivery – ongoing, 32 roads have been resurfaced to date and 289 schemes have been identified.</p> <p>6. Financial monitoring - This is ongoing on a monthly basis.</p>	<p>Finalise Footway, Drainage and street furniture improvement programmes.</p> <p>Finalise years 2&amp;3 carriageway surfacing programme.</p>		
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**Commitment :** Invest in pedestrian crossings to bring them up to fully accessible standards to improve accessibility and encourage greater pedestrian priority.


Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Identify potential schemes for 2025 / 2026.	Prioritisation of aged sites/sites without tactile cones or paving.	Schemes identified and prioritised.	Complete Design works.	NRS	
Identify potential pedestrian crossing schemes for 2025/26.	Design of junctions & pedestrian crossings to be upgraded started.	Design work is ongoing.  Some start dates have been agreed within the programme.	Produce traffic signal designs.  Complete estimates and programme works in accordance with the capital budget.  Monitor programme to ensure compliance.	NRS	

**Commitment:** Identify new options for enforcement and quality control of contractors working on public roads.


Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Increase inspection resources to supervise additional external works required to deliver increased	Recruitment complete.	Candidates selected.  Start dates currently being confirmed.	Complete recruitment and training for additional inspectors.  Ensure all works locations are adequately supervised for compliance with;	NRS	

investment programme.			<ul style="list-style-type: none"> <li>➤ Health &amp; Safety Legislation</li> <li>➤ Contractual specifications, quality and traffic management requirements</li> </ul> <p>Ensure appropriate contractual record keeping to assist with site measurement, valuation and contractual payments.</p> <p>Ensure appropriate pre-start surveys are undertaken to define site requirements, site extents and correct specifications are detailed.</p>		
National review of Safety at Streetworks Code of Practice (COP) ongoing with the objective of improving quality and safety of temporary traffic management.	New COP implemented.	Ongoing.	Engage in the consultation process to feed into the new COP.	NRS	



**Commitment:** Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to progress a range of active travel city network projects – each at varying stages (design, consultation and construction).	Connecting Greater Govan.	Design has been reviewed following community consultation, further consultation is planned for Autumn 2025.	Progress design work stage 3-4, place funding bid for construction funding for phase 1.	NRS	
	Connecting Woodside St Georges Rd Phase.	Project is on site and construction is progressing as planned.	Construction tender awarded and work commenced April 2025.		
	Connecting Yorkhill & Kelvingrove Phase 1.	Project at tender and closed in May 2025 with anticipated award in June 2025.	Tender awarded, construction works commence summer 2025.		
	Connecting Battlefield Phase 2 (including Leatherby Triangle LN).	Design work is continuing with anticipated contract commencement in October 2025.	Tender being prepared. Works anticipated to commence early winter 2025.		
	Drumbreck Road Active Travel Link.	Project is at tender award stage, tender closed in May 2025 with anticipated award in June 2025.	Tender award and construction anticipated to commence late summer 2025.		
	East City Way.				

	NCN 7 Glasgow West.	Officers progressing design. Consultation anticipated late 2025.	Consultation on RIBA Stage 4 design anticipated to be completed by March 2026.		
		Funding secured from Transport Scotland ATIF T1 for FY 25/26, design has to commence.	Technical design and consultation anticipated to be complete by March 2026.		
	City Network Phase 1 North & Inner South.	Funding application has been placed with Transport Scotland ATIF T2 design fund - awaiting outcome.	Subject to funding award, project will progress to RIBA 3-4 design stage.		
	City Network Phase 2 Inner East.	Funding application has been placed with Transport Scotland ATIF T2 design fund - awaiting outcome.	Subject to funding award, project will progress to RIBA 1-2 design stage.		
	Dennistoun & Strathbungo LN interventions.	Officers progressing a range of complementary designs which will be implemented in tandem with the delivery of the Controlled Parking Zone (CPZs).	Progressing in parallel to the CPZ's. Works anticipated to be complete by March 2026.		
	Yorkhill LN.	Officers awaiting design funding.			



			Subject to funding award, project will progress to RIBA 3-4 design stage.		
Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.	<p>Series of Board meetings to run through the year with report on progress produced annually.</p> <p>Series of topic specific meetings to run through the year and feed progress into annual report.</p>	<p>Board and workstream specific groups established and meetings taking place.</p> <p>Opportunities for further collaboration being identified and scoped.</p>	Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.	NRS	

**Commitment:** Take an equalities approach to transport infrastructure maintenance.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Assessment of traffic signal facilities to identify improvements for pedestrian users who have accessibility issues. (Installation of tactiles cones, tactile paving & dropped kerbs).	Sites prioritised without tactile cones, tactile paving or dropped kerbs and a programme of works produced.	Design work is ongoing and awaiting works to be programmed.	Complete designs for works to meet budget availability.	NRS	
Continue to work with partners to improve bus journey times on strategic routes and identify new technology to enhance journeys and make improvements for both pedestrians and public transport.	Sites requested from bus operators and prioritised.	Works issued to Yunex for programming.	<p>This is an ongoing activity, sites are identified from bus operators throughout the year, based on journey time data.</p> <p>Complete design work to enable AI technology to be used for bus detection at traffic signal junctions on bus routes.</p>	NRS	



<b>Commitment:</b> Gender test our winter maintenance plan					
<b>Action</b>	<b>Milestones (current)</b>	<b>Progress and Impact</b>	<b>Planned Activity/ Route to Green</b>	<b>Lead Service</b>	<b>RAG</b>
Undertake Gender test for Winter maintenance plan (WMP)	Ensure WMP gender tested and presented to committee	Presented and approved at ELN on <a href="#">October 2023</a>	Complete	NRS	Complete
<b>Commitment:</b> Extend bus lanes and hours and consider options for remote enforcement.					
<b>Action</b>	<b>Milestones (current)</b>	<b>Progress and Impact</b>	<b>Planned Activity/ Route to Green</b>	<b>Lead Service</b>	<b>RAG</b>
Operational Review of Bus Lane Hours Across Glasgow.	Priority route report complete by February 2026.	<p>A funding Bid has been submitted to the Bus Infrastructure Fund.</p> <p>Technical Feasibility Drawings ended on 29th May 2025 and no major comments were received.</p> <p>Statutory consultation commenced on the 1st of July 2025.</p>	<p>Complete an assessment of the existing bus lane times across Glasgow and explore opportunities where operational hours can be extended.</p> <p>Review Hours of operation of Alexandra Parade bus lane and promotion of Traffic Regulation Order (TRO) for 7am to 7pm.</p>	NRS	<div>G</div>




Development of Bus Partnership Fund (BPF) Quality Bus Corridors to enhance attractiveness of bus travel and reduce bus journey times.	Completion of corridor design improvements by March 2026	Officers have reviewed previous designs and developed programme to progress proposals subject to funding.	<p>Officers anticipate funding from Transport Scotland via the new Bus Infrastructure Fund to be finalised in the coming weeks, enabling work to progress designs on projects and consult with key stakeholders for the following priority corridors:</p> <ul style="list-style-type: none"> <li>➤ Pollokshaws Road</li> <li>➤ Paisley Road West</li> </ul>	NRS	
Use of technology to improve journey times.	Introduction of new technology pilot project by March 2026.	Funding received, project will now progress.	Conversion to Virtual Loops on Pollokshaws Road & Artificial Intelligence Bus Priority Pilot.	NRS	




**Commitment:** Work with the bus sector and partners including SPT to explore ways to enable remote enforcement so that cameras can be used on buses to identify illegal parking in bus lanes, on footways and on active travel routes.




Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Lobby the Scottish Government for changes to primary legislation to address issues with legally enforcing parking infringements using camera technology.	Engage with the Scottish Government to seek changes to current legislation.  Additional bus lane cameras have been installed.	A funding bid was submitted to the Bus Infrastructure Fund.  Sites identified are Ingram Street, Bridge Street Bus Gate & Aikenhead Road.	Review locations where parking affects bus operations and prepare targeted enforcement strategies, including deployment of parking attendants to problem locations.  Convenor to write to Scottish Government in relation to current legislation.  Continue to develop investment business cases for additional bus lane cameras	NRS	<div>G</div>

**GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW****MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030**


**Commitment:** Invest in more Council-owned renewable energy generation, including solar and wind energy, and support the development of green hydrogen.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Phase 2 of Solar PV rollout.	Development of programme, secure funding and procure contractors by November 2025.	Sub phases created with funding assigned for approval.	Develop the programme of solar installations including technical assessments.  Secure funding from a variety of sources to deliver approved projects. Draft ITT and issue to market.  Undertake review of submissions and appoint contractors to projects.	NRS	
	Delivery of Phase 2 commenced by February 2026.	In progress.	Commence works to approved projects.	NRS	
Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts	Series of Board meetings to run through the year with report on progress produced annually.	Board and workstream specific groups established and meetings taking place.	Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.	NRS	


to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.	Series of topic specific meetings to run through the year and feed progress into annual report.	Opportunities for further collaboration being identified and scoped.			
<b>Commitment:</b> Continue to improve the heat and energy efficiency of the council's property assets, ensuring high standards in new buildings and completing retrofit, where viable throughout the existing estate.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continued delivery of the model for climate investment through management of NRS contribution.	Workshops with appointed consultants commenced by March 2025.	A long list has been completed and a notional shortlist derived.  Risk assessments of options are underway.	Contribute to options appraisal and prepare presentation of outcomes to Climate and Sustainability Board.	NRS	
	Strategic Business Case finalised by July 2025.	In progress and on track, although this could be slightly delayed into August due to a delay in signing the contract with consultants.	Contribute to strategic business case development.	NRS	
	Market engagement commenced by September 2025.	In progress.	Contribute to market engagement and evaluation of market feedback to inform procurement.	NRS	

Continue to develop Local Heat and Energy Efficiency Strategy (LHEES).	Memorandum of Understanding (MoU) launched by August 2025.	<p>This is under review due to Gren contacting stakeholders and asking them to sign Expressions of Interest. MoU approach may be tailored to those zones where Gren does not have interest.</p> <p>Plans remain in place to continue requesting Buildings Assessment Reports (BAR) from all stakeholders in the interim.</p>	Set up event with local stakeholders, supported by Sustainable Glasgow, to get signature on MoU to support indicative demand for DH.	NRS	
	BARs for GCC complete by March 2026.	In progress.	Gather information required for Statutory obligation on Buildings Assessment Reports (BAR) for GCC estate.	NRS	
Support development of privately owned District Heating (DH).	Virtual DH Team established by January 2026.	<p>Planning, Transport, and Sustainability met at Divisional Director and Head of Service level and agreed an approach.</p> <p>Officers have to be nominated to be included in a virtual team. Sustainability is organising training for nominated officers.</p>	Develop a virtual team to include sustainability, planning and roads to work with developers to manage district heating infrastructure plans.	NRS	


**Commitment:** Roll out training for councillors and key council staff in carbon literacy to support leadership in the transition to Net Zero.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Develop next phase of climate literacy training.	New module developed by December 2025.  New module live by March 2026.	A Training module on the Circular Economy is being compiled.  Work is underway to make foundational climate literacy training mandatory.  Additional modules will be optional.	Identify area where training is required and begin developing a new module for addition to existing training package.	NRS	


**Commitment:** Deliver the Plastic Reduction Strategy, supporting local businesses to reduce packaging and promoting initiatives such as water refill points.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continued delivery of the Circular Economy (CE) Routemap.	Continued delivery of CE Routemap action plan. Timescales as set out in <a href="#">CE Routemap</a> .	Ongoing. An annual update on progress will be presented to the Net Zero Committee in September 2025.	As set out in <a href="#">CE Routemap</a> .	NRS	

**Commitment:** Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Launch of Community Renewable Energy Framework (CREF).	Supporting paper finalised by June 2025.	Complete.	Complete and approval of all supporting documentation.	NRS	Complete.
	CREF launched by July 2025.	CREF launch complete.	<p>In person event with elected members and local community groups.</p> <p>Monitor and assess applications to CREF and resource implications associated with this.</p> <p>Plan for phase 2 site selection to be added to CREF.</p>	NRS	

**Commitment:** Work with partner organisations to ensure, where technically feasible and cost effective, to improve the energy efficiency across all housing tenures by 2033. **HOUSING**




Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Deliver the Area Based Scheme (ABS) in line with the Scottish Government's criteria. The scheme requires	Awaiting Scottish Government confirmation of 2025/2026 ABS Grant Award.	The Scottish Government Grant Award of £6,845,492 was received in July 2025. A paper will be presented to City Administration Committee in August 2025 with a	Deliver the Area Based Scheme (ABS) in line with the Scottish Government's criteria. The scheme requires a 'fabric first' approach and delivers mainly external wall insulation to owner occupied	NRS	







a 'fabric first' approach and delivers mainly external wall insulation to owner occupied and private landlord properties in qualifying project areas. This allows householders to work towards achieving an EPC Band C.		request to formally accept the grant offer.  Tender assessment of 2 projects (Penilee and Househillwood & Cleeves) is complete. Property & Contracts Committee approval is required to award the contracts. Committee is scheduled for August 2025	and private landlord properties in qualifying project areas. This allows householders to work towards achieving an EPC Band C.		
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**Commitment:** Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; line-height: 20px;">G</div>

Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	
<b>Commitment:</b> Deliver the Depot Review to ensure facilities are fit for purpose.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award Easter Queenslie Depot construction contract.	August 2025.	Tender award report completed and in the cycle for the Contracts & Property Committee on Thursday 28 <sup>th</sup> August 2025.	Complete all tender documentation and work with CBC on the tender return.	NRS	
Commence site works on main contract at Easter Queenslie	October 2025.	Assuming a positive outcome at committee, this is on track.	Site works commences.	NRS	



**Commitment:** Deliver sustainable urban drainage and promote nature-based solutions to manage flooding and pollution.  
CONSULTANCY

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award Metropolitan Glasgow Strategic Drainage Partnership (MGSDP) City Deal programme of projects.	March 2026	Site investigation boreholes and trial pits completed, planning application approach agreed with Planning.	Supplementary site investigations, submission of planning applications, preparation of contract documentation, procurement of contractors, submission of Full Business Cases and contract awards.	NRS	
Development of Flood Prevention Scheme capital works programme.	March 2026	Tender documents for Drumchapel SWMP Phase 2A submitted to CPU, positive consultation feedback received for proposed raingardens at Wykeham Road.	Development of concept and technical designs, site investigation, procurement of contractors and award of first contract.	NRS	
Develop Property Flood Resilience pilot.	March 2026	Allocation of capital funding to support pilot agreed in principle with Corporate Finance.  Bid made to Climate Ready Clyde for support funding.	Scoping of pilot project, stakeholder engagement and Go/No-Go decision.	NRS	
Award City Centre surface	December 2025	Draft scope shared with Scottish Water which has	Stakeholder engagement including Scottish Water,	NRS	


water drainage conduit consultancy commission.		identified the opportunity for Scottish Water to provide modelling support.	finalise scope and completion of procurement process.		
Support development of Tidal Clyde Adaptation Strategy.	March 2026	Peer review report received which validated Phase 1 modelling. Discussions ongoing re procurement options for Phase 2 modelling.	Continue to convene the multi-party Tidal Clyde working group, engagement with Glasgow City Region, commission a peer review of the 2021 hydraulic model and work in partnership with SEPA to scope and procure Phase 2 hydraulic model.	NRS	
<b>Commitment:</b> Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/ Passive house standard development, and increase the development of large family housing/accessible housing.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to deliver energy efficient affordable homes in accordance with the Glasgow Standard.	Programme out-turn reported at the end of March 2026.	Continued to evaluate and approve new build development tenders in accordance with relevant energy efficiency standards, including those set out in Scottish Government guidance and the Glasgow Standard, to ensure all new developments are delivered to a high level of energy performance.	Continue to assess new build development tender approvals against appropriate energy efficiency standards, including those specified in Scottish Government guidance, ensuring all new developments are highly efficient.	NRS	

		<p>The programme for 2025/26 will be at City Administration Committee in August 2025 and 2024/25 programme outturn report will be presented to Economy, Housing, Transport and Regeneration Committee.</p>			
<p>Deliver against the requirements set out in the Local Housing Strategy / Strategic Housing Investment Plan for family homes (3 bedroom) and larger family homes (4 or more bedrooms with 6 or more bedspaces).</p>	<p>Targets for 25/26 to be set out in Programme following formal offer of grant from the Scottish Government.</p> <p>Report programme out-turn against these targets at the end of March 2026.</p>	<p>The overall target per year is 40 larger family homes, as outlined in the Strategic Housing Investment Plan. 26 larger family and 79 family approvals are included in the 2025/26 Affordable Housing Supply Programme. This is good progress on the family houses (3 bedroom) but 4 bedroom properties are more difficult to deliver due to the nature of sites and assessment of viability.</p>	<p>Larger family and family housing is prioritised through the strategic housing acquisitions programme, however, it is difficult to estimate how many larger family homes will be acquired as this is very much dependent on what becomes available on the open market throughout the year.</p> <p>Work is ongoing with Registered Social Landlords to prioritise developments to deliver family homes by being more prescriptive during the Scheme Agreement planning stage, which will increase supply of these larger homes in the programme in future years.</p>	NRS	<div>G</div>

**Commitment:** Support new 'pocket' or 'wee' forests throughout the city, work with communities to identify opportunities for tree-planting, support the delivery of the Clyde Climate Forest.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Forestry and Woodland Strategy (FWS).	Update report to Net Zero Committee by Autumn 2025.	Draft Delivery Plan.  Update report scheduled for September 2025 to Net Zero Committee to align with Glasgow Tree Plan reporting.	Draft Delivery Plan.  Prepare update report for Net Zero Committee to align with Glasgow Tree Plan reporting.	NRS	
Include Glasgow Tree Plan in the Delivery Programme for the Forestry and Woodland Strategy.	Update report to Net Zero Committee by Autumn 2025.	Draft Delivery Plan.  Update report scheduled for September 2025 to Net Zero Committee to align with Glasgow Tree Plan reporting.	Draft Delivery Plan.  Prepare update report for Net Zero Committee to align with Glasgow Tree Plan reporting.	NRS	



**Commitment:** Increase the number of designated Local Nature Reserves in the city in collaboration with communities and support the development of a green network of areas managed for biodiversity across the city.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Conclude Management Plans for 3 locations and work with The Conservation	Management Plans and associated works complete and proposed areas redesignated as	Areas have been assessed for elements to be included within the proposed management plans.	Conclude Management Plans for 3 locations and work with The Conservation Volunteers to deliver habitat and access works.	NRS	

Volunteers to conclude habitat and access works to support designation.  Agree Management Plan with NatureScot.  Progress designation with Planning and Legal colleagues.	LNR's by Q4 2025/26.  (Areas are: Househill Park, Blairtummock Park and Crookston Wood).	Conservation Volunteer input and workload are being developed to enhance areas within the remaining months of the financial year.	Continue work with The Conservation Volunteers to deliver habitat and access works during 2025/2026.		
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**Commitment:** Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.




Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to deliver the Local Biodiversity Action Plan (LBAP), increasing planting of wildflowers and supporting nature restoration and	Actions concluded from last Implementation Plan and develop next Implementation Plan developed with LBAP partners.  The next implementation plan	Ongoing.	Conclude actions from last Implementation Plan and develop next Implementation Plan with LBAP partners.	NRS	<div style="background-color: green; color: white; padding: 2px 5px;">G</div>


regeneration across our parks and openspace estate via our Green Connectors Project.	will be complete by 2029.				
Identify opportunities to train staff, volunteer groups and interested stakeholders in nature-based activities to enhance and protect our environment.	Community groups, Volunteer Programme and internal and external resources worked with to promote activities relating to biodiversity enhancement.  An annual programme of activity to support this is agreed with TCV by Summer 2025.	Work undertaken in partnership with the Friends of Glasgow Parks Forum to improve promotion and opportunities for involvement in activities across our parks.	Develop activities.  Promote across networks.  Evaluate impact as part of the LBAP.	NRS	
The Tree Action Plan will also complement and contribute to the LBAP.	Community groups, Volunteer Programme and internal and external resources worked with to plant trees across Q3 & Q4 2025/26.	Ongoing planning undertaken for tree works as part of the Tree Action Plan schedule - Autumn/Winter 2025/2026.	Site assessments.  Community Engagement.  Works and Budgetary Planning.  Tree Planting.	NRS	





**Commitment:** Increase biodiversity within parks and council-maintained green and open spaces, supporting wilding where appropriate and identifying opportunities for promoting nature-based activities, and train more staff in biodiversity protection.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Implement the actions of the Seven Lochs and North East Glasgow Water Vole Conservation Action Plan 2022-2026.	Interim guidelines reviewed and updated on water voles and development.  Develop methodology for long-term monitoring of water vole population in Seven Lochs and N.E. Glasgow by the end of Q2 2025/26.	NatureScot have agreed to lead the updating of guidelines linked to their standing guidelines for water vole conservation. They expect to complete this in Q2.  Draft methodology for monitoring developed by the University of Glasgow is being reviewed by officers.	Monitor current locations.  Assess areas of potential host sites.	NRS	
Develop a GOLD training module/resource to be accessible to all GCC Staff linked directly to the Local Biodiversity Action Plan and the Climate & Ecological	Requirements assessed, resource content developed and resource launched in Q4 2025/26.	Ongoing.	Assess requirements.  Develop resource content.  Liaise with respective stakeholders for onboarding.	NRS	

Emergency declaration.					
<b>Commitment:</b> Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Carry out Scottish Vacant and Derelict Land (VDL) Survey 2024.	Survey return submitted to the Scottish Government in autumn 2025 (deadline TBC).	Desktop analysis began in June 2025 with site survey to follow.  The deadline for submission is awaited from the Scottish Government but is likely to be late autumn and this is the timescale for completion.	Complete desktop & site surveys (summer 2025).	NRS	
Monitor impact of Affordable Housing Supply Programme on VDL.	Final outcome recorded at the end of financial year (March 2026).	On 5th June 2025, <a href="#">City Administration Committee</a> considered a report based on last year's survey results.	Prioritise VDL sites for Housing Investment and report outcomes.	NRS	
Award Vacant and Derelict Land Fund (VDLF) 25/26 allocation to projects that will reduce VDL and continue to	Delivery Plan approval sought from the Scottish Government.  City Administration Committee approval sought.	A Delivery Plan was submitted to the Scottish Government on 22nd May 2025. Approval and subsequent grant offer letter was expected in July 2025. This will be taken to City Administration	Negotiate funding agreements with successful projects.  Obtain regular updates from project partners as to progress.	NRS	



monitor existing VDLF projects.		<p>Committee to accept after recess.</p> <p>GCC will enter into a grant agreement with the successful applicants once the offer of grant is formally accepted.</p>	Disburse grant to project partners.		
Seek Vacant and Derelict Land Investment Programme (VDLIP) 25/26 funding for projects that will reduce VDL and continue to monitor existing VDLIP projects.	<p>Scottish Government advise 25/26 funding outcome.</p> <p>City Administration Committee approval sought for successful 25/26 projects.</p>	<p>VDLIP funding for two projects, Milton Discovery Wood (£655,200) and Tureen St School conversion (£1,978,441), is now confirmed.</p> <p>Grant offers were received and these were accepted at <a href="#">City Administration Committee</a> on 5th June 2025.</p>	<p>Negotiate funding agreements with successful projects.</p> <p>Submit claims to Scottish Government to drawn down 25/26 profiled funding.</p> <p>Obtain regular updates from project partners as to progress.</p> <p>Disburse grant to project partners.</p>	NRS	

**Commitment:** Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment underway.  Topic based policies and spatial policy drafting underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment underway.  Topic based policies and spatial policy drafting underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	

**Commitment:** Refine Tall Buildings planning guidance.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on draft Tall Buildings Guidance (TBG).	Final version presented to the <a href="#">Economy Housing Transport and Regeneration Committee</a> on 4th June 2025 noting	Adopted guidance is published on GCC website and is now in use as a material consideration in the assessment of planning applications.	Reported to <a href="#">City Administration Committee</a> on 19 <sup>th</sup> of June 2025.  Action is now complete.	NRS	Complete

	intention to go to City Administration Committee for approval and use as a material planning consideration.				
Committee approval for final draft of TBG.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Adopted guidance published on GCC website and now in use as a material consideration in the assessment of planning applications.	Report to <a href="#">City Administration Committee</a> for Approval and thereafter use of TBDG as a material planning consideration.	NRS	
<b>Commitment:</b> Implement heritage training for members of the Planning Committee.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to scope training requirements - identify and prepare appropriate material and timescale for delivery of training.	Topics, sources and draft training content identified by the end of Q2, including liaison with HES, Glasgow City Heritage Trust etc.	<p>Liaised with Historic Environment Scotland (HES) regarding their developing programme of Heritage Training for LA Planners/potential resources.</p> <p>Training Needs Analysis workshop scheduled for 28 July 2025.</p>	<p>Draft training outline proposal.</p> <p>Follow up contact with HES and others.</p>	NRS	

**Commitment:** Establish a Built Heritage Commission




Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Built Heritage Commission has now been established and is running independently.	Complete.	<p>This commitment is complete. The Built Heritage Commission has been established, the inaugural meeting took place on 22nd of October 2024.</p> <p>A report was presented to <a href="#">City Administration Committee</a> in June 2024.</p>	Action complete	NRS	Complete

**Commitment:** Develop an investment strategy to support the council's-built heritage.



Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Development of assessment tool to prioritise heritage property asset investment.	Assessment tool developed and approved by December 2025.	Assessment tool has been updated and is in the process of being tested across service areas and ALEO's.	<p>Develop the criteria that will be used as part of the assessment tool.</p> <p>Engage with heritage organisations and stakeholders.</p>	NRS	<div>G</div>

			Update and review GCC's Heritage Estate list and commence using the tool to assess the GCC estate, to help identify investment requirements and priorities.		
<b>Commitment:</b> Continue support for Glasgow City Heritage Trust and Glasgow Buildings Preservation Trust.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Ongoing drawdown of funding on a quarterly basis.	Confirmation of funding and its scope for Glasgow City Heritage Trust/ Glasgow Buildings Preservation Trust from GCC by Q1 2025/26.	<p>This action is business as usual. <a href="#">City Administration Committee</a> approved funding on 19th June 2025.</p> <p>SLAs are completed.</p>	Action complete- continue to monitor.	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; display: inline-block;">G</div>

**Commitment:** Deliver place-based interventions and key local regeneration projects.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
SDF and LDF Action Programmes - Scope and deliver place-based activities and align with new City Development Plan.	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	Action Tracker is being progressed.	Prepare Action Tracker and consolidate Actions for 2025-26.	NRS	
Govan Heritage Project Delivery - area-based heritage scheme focused on repair and reuse of listed buildings.	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	The National Lottery Heritage Fund(NLHF) bid was submitted in Q1 and the Historic Environment Scotland (HES) submitted in Q2.	Submit Delivery Stage funding bid to National Lottery Heritage Fund and Historic Environment Scotland.  Initiate Delivery Stage, subject to funder approvals.	NRS	
Graving Docks - repair of listed structure and access improvements - support and deliver community based	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	Construction contract awarded for Riverside Park.  Initial discussion held with HES/HLF regarding restoration of Pumphouse.	Award construction contract for delivery of Riverside Park and oversee delivery of works.  Identify funding for works to Pumphouse. Conclude RIBA Stage 2 designs for Active Travel through site.	NRS	



regeneration works.					
River Clyde SDF Action Programme - River Activation Programme - (Vacant and Derelict Land funded) providing 3rd party grants to meanwhile use of vacant sites along river corridor.	Support final drawdown of funding and completion of projects by Q2 2025/26.  Complete Final Review - Autumn 2025.	Remaining projects are working towards completion and drawdown of remaining funds.	Support final drawdown of funding and completion of projects.	NRS	
Local Place Plan - Validation of submitted Local Place Plans. Support alignment with new City Development Plan and scope delivery of projects.	Validation and host on GCC website by Q2.  Update report to Economy, Housing, Transport and Regeneration Committee 2026.	Six Local Place Plans have been validated and are published on the Council's website.	Validation of submitted Local Place Plans and host on GCC website.  Production of guidance for communities on Local Place Plans and their integration with City Development Plan.	NRS	

**Commitment:** Introduce an updated herbicide policy to continue to reduce our reliance on chemical weed killers.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to review pesticide use across our estate and reduce where possible, ensuring that pesticide usage is limited and alternative options are explored and considered before pesticides are used.	<p>Volumes of (litres) pesticides reduced compared with previous year by March 2026.</p> <p>Refresher training for staff programmed during Q1 via Daldowie, annual monitoring of pesticide purchase, training of staff on biodiversity, informed by Pesticide Policy.</p>	<p>Pesticide training has been carried out with more to follow in Q2.</p> <p>Additional recruitment of staff will also be monitored to mitigate against pesticide use by employing mechanical methods via Deep Clean team and additional parks operative resources.</p>	Review current policy and incorporate any proposed actions.	NRS	<div>G</div>

**Commitment:** Develop a tree nursery so we can nurture the saplings, of local provenance, which we would then plant across the city and supply to the wider Glasgow Conurbation while also providing training and employment opportunities via a social enterprise.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Develop a tree nursery so we can nurture the saplings of local provenance.	<p>Site works complete by November 2025.</p> <p>Third party in place to lead on initiative from April 2026/27.</p>	<p>Phase 1 works is complete and Phase 2 enabling works is in procurement.</p> <p>PATT Foundation have not responded to recent contact regarding leading this initiative and a new lead partner now needs to be identified.</p> <p>This action is amber because PATT Foundation, who were a potential partner for the future operation of the tree nursery, have confirmed that they currently do not have capacity to take this on. A new operating partner now needs to be identified, and work is now underway with potential partners.</p>	<p>Complete required infrastructure construction works.</p> <p>Secure partnership with third party.</p> <p>Promote tree nursery across key stakeholders and wider conurbation.</p> <p>Tree production commences.</p> <p>Discussions with relevant third parties are ongoing and we are expecting these to conclude and a partnership in place on conclusion of the Phase 2 works programme. Phase 2 works is anticipated to commence in Q3 of 2025/26.</p>	NRS	A

**Commitment:** Deliver increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow, including measures to support replacement when trees are lost to damage or removal, and responding to Ash Dieback disease, and develop a Forestry and Woodland Strategy for the city.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Respond to ash dieback removals through the delivery of the Glasgow Tree Plan 22-32.	For every ash dieback tree removed in 24/25 ensure a Ratio of 3 trees is planted for each tree lost (March 26).	Tree replacements will be included within the Tree Action Plan.	Tree replacements will be included within the Tree Action Plan.	NRS	<div>G</div>

## 7.0 Policy and Resource Implications

### Resource Implications:

*Financial:* None, all services have been formally agreed by Council as part of the annual budget process.

*Legal:* None

*Personnel:* None

*Procurement:* None

**Council Strategic Plan:** Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow.

### Equality and Socio-Economic Impacts:

*Does the proposal support the Council's Equality Outcomes 2021-25? Please specify.* Not applicable as this is a performance report.

*What are the potential equality impacts as a result of this report?* Not significant.

*Please highlight if the policy/proposal will help address socio-economic disadvantage.* Not applicable as this is a performance report.

### Climate Impacts:

*Does the proposal support any Climate Plan actions? Please specify:* Not applicable as this is a performance report.

*What are the potential climate impacts as a* Not applicable as this is a performance report.

*result of this  
proposal?*

*Will the proposal  
contribute to  
Glasgow's net zero  
carbon target?*

Not applicable as this is a performance report.

**Privacy and Data  
Protection Impacts:**

Are there any potential data protection impacts as a result of this report  
Y/N

No impact.

If Yes, please confirm that  
a Data Protection Impact  
Assessment (DPIA) has  
been carried out

**8. Recommendations**

8.1 The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.