



Work Plan for Operational Performance and Delivery Scrutiny Committee Update

Item 2

3rd September 2025

Chief Executive Department January 2025

1.0 Introduction

- 1.1 Operational Performance and Delivery Scrutiny Committee (OPDSC) commenced its scrutiny function in August 2022.
- 1.2 This is an update on the next set of meetings for the Committee and presenting an indicative timetable up to recess of 2026.

2.0 Strategic Plan: Workplan Approach

- 2.1 In order to ensure that the workplan clearly articulates its purpose it has been structured into Grand Challenges and their supporting Missions.
- 2.2 The general approach to scrutiny has been endorsed by recent Audit Reports, both [External](#) and [Internal](#).

- 2.3 The Grand Challenges and their Missions are as follows:

1. Reduce poverty and inequality in our communities

- End child poverty in our city using early intervention to support families
- Meet the learning and care needs of children and their families before and through school
- Improve the health and wellbeing of our local communities
- Support Glasgow to be a city that is active and culturally vibrant

2. Increase opportunity and prosperity for all our citizens

- Support Glasgow residents into sustainable and fair work
- Support the growth of an innovative, resilient and net zero carbon economy
- Raise attainment amongst Glasgow's children and young people

3. Fight the climate emergency in a just transition to a net zero Glasgow

- Deliver sustainable transport and travel aligned with the city region
- Become a net zero carbon city by 2030

4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities

- Create safe, clean and thriving neighbourhoods
- Run an open, well governed council in partnership with all our communities
- Enable staff to deliver a sustainable and innovative council structure that delivers value for money

2.4 These Grand Challenges and their Missions are underpinned by Commitments which Services will undertake to work towards the goal of each Mission.

2.5 As noted the Council agreed that the Strategic Plan will be subject to an review to reflect the volatility of outside pressures and budget constraints. There most recent review of the plan was in [October 2024](#).

3.0 Proposed Work Plan for OPDSC (January to December 2025)

3.1 In view of the focus on the Council Strategic Plan; the agendas for the next meetings in the schedule are configured as outlined below; with other items to be submitted as required.

3.2 There is scope for other reports to be presented and requested as appropriate. Among those to be scheduled during the period covered are:

- HR update report
- Equality Outcomes Action Plan
- Internal Audits as appropriate
- Delegated Conference Reports

OPDSC - Proposed workplan for 2025-2026

Committee Date	Item	Lead
6 August 2025	Strategic Plan: Update - Grand Challenge 2: Increase opportunity and prosperity for all our citizens Mission 1: Support Glasgow residents into sustainable and fair work Mission 2: Support the growth of an innovative, resilient and net zero carbon economy Mission 3: Raise attainment amongst Glasgow's children and young people Refresher Scrutiny Session and Performance Manual annual update	Mission 1: Economic Development Mission 2: NRS Mission 3: Education Services Cormac Quinn
3 September 2025	Strategic Plan Update – Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow Mission 1: Deliver sustainable transport and travel aligned with the city region Mission 2: Become a net zero carbon city by 2030 Committee Workplan	Mission 1: NRS Mission 2: NRS Cormac Quinn
1 October 2025	Strategic Plan: Update - Grand Challenge 4: Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities Mission 1: Create safe, clean and thriving neighbourhoods Mission 2: Run an open, well governed council in partnership with all our communities Mission 3 - Enable staff to deliver a sustainable and innovative council structure that delivers value for money SW Complaints Report	Mission1: CED Mission 2: CED Mission 3: CHR HSCP
5 November 2025	Strategic Plan: Update - Grand Challenge 1: Reduce poverty and inequality in our communities Mission 1: End Child poverty in our city using early intervention to support families Mission 2: Meet the learning and care needs of children and their families before and through school Mission 3: Improve the health and wellbeing of our local communities Mission 4: Support Glasgow to be a city that is active and culturally vibrant. Complaints Report	Mission 1- CED Mission 2-Education Services Mission 3- HSCP Mission 4- Glasgow Life CED

3 December 2025	Strategic Plan: Update - Grand Challenge 2: Increase opportunity and prosperity for all our citizens Mission 1: Support Glasgow residents into sustainable and fair work Mission 2: Support the growth of an innovative, resilient and net zero carbon economy Mission 3: Raise attainment amongst Glasgow's children and young people	Mission 1: Economic Development Mission 2: NRS Mission 3: Education Services
14 January 2026	Strategic Plan Update – Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow Mission 1: Deliver sustainable transport and travel aligned with the city region Mission 2: Become a net zero carbon city by 2030	Mission 1: NRS Mission 2: NRS
11 February 2026	Strategic Plan: Update - Grand Challenge 4: Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities Mission 1: Create safe, clean and thriving neighbourhoods Mission 2: Run an open, well governed council in partnership with all our communities Mission 3 - Enable staff to deliver a sustainable and innovative council structure that delivers value for money	Mission1: CED Mission 2: CED Mission 3: CHR
11 March 2026	Strategic Plan: Update - Grand Challenge 1: Reduce poverty and inequality in our communities Mission 1: End Child poverty in our city using early intervention to support families Mission 2: Meet the learning and care needs of children and their families before and through school Mission 3: Improve the health and wellbeing of our local communities Mission 4: Support Glasgow to be a city that is active and culturally vibrant.	Mission 1- CED Mission 2-Education Services Mission 3- HSCP Mission 4- Glasgow Life
April 2026	No committee	
6 May 2026	Strategic Plan: Update - Grand Challenge 2: Increase opportunity and prosperity for all our citizens Mission 1: Support Glasgow residents into sustainable and fair work Mission 2: Support the growth of an innovative, resilient and net zero carbon economy Mission 3: Raise attainment amongst Glasgow's children and young people	Mission 1: Economic Development Mission 2: NRS Mission 3: Education Services
3 June 2026	Strategic Plan Update – Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow Mission 1: Deliver sustainable transport and travel aligned with the city region Mission 2: Become a net zero carbon city by 2030	Mission 1: NRS Mission 2: NRS