



**Glasgow City Council**

**Operational Performance and Delivery Scrutiny Committee**

**Report by The Chief Executive Department**

**Contact: Chief Executive Department Ext: 79106**

**Item 3**

**2nd September 2026**

**Strategic Plan Performance: Grand Challenge 4:  
Enable staff to deliver essential services in a sustainable, innovative and  
efficient way for our communities**

- Mission 1: Create safe, clean and thriving neighbourhoods
- Mission 2: Run an open, well governed council in partnership with all our communities

**Purpose of Report:**

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

**Recommendations:**

The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐

**PLEASE NOTE THE FOLLOWING:**

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## 1. Background

- 1.1 The [Council Strategic Plan](#) was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan. The review of the Strategic Plan was completed and presented to [Full Council](#) in October 2024.
- 1.2 Following agreement at the [Operational and Delivery Scrutiny Committee](#) (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions, as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.

## 2. Council Strategic Plan

- 2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:
  1. Reduce poverty and inequality in our communities.
  2. Increase opportunity and prosperity for all our citizens.
  3. Fight the climate emergency in a just transition to a net zero Glasgow.
  4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities.
- 2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission. This report focuses on:

### **Grand Challenge 4**

#### **Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities**

- Mission 1: Create safe, clean and thriving neighbourhoods
  - Mission 2: Run an open, well governed council in partnership with all our communities
- 2.3 Council has agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressures and budget constraints. There is a transparent change control process in place to assist this.
  - 2.4 Council has previously received updates on Grand Challenge 4, Missions 1 and 2, on [5 April 2023](#), [10 January 2024](#), [8 May 2024](#), [4 December 2024](#), [7 May 2025](#), [1 October 2025](#) and [11 February 2026](#).

### **3. Commitments and Emerging Commitments**

- 3.1 The Strategic Plan Missions outline a number of Commitments to deliver the Mission goal.
- 3.2 Services have started work to support the Commitments across a number of key areas. As already noted this report outlines progress made with respect to Grand Challenge 4, Missions 1 and 2.
- 3.3 All actions within the report are either listed as Green, or have been completed to the stage which satisfies the stated Council Plan commitment.

### **4. Next Steps**

- 4.1 The Strategic Plan remains under review so as to allow for consideration of emerging commitments. Where appropriate these commitments will be considered through the approval process for future inclusion in the Strategic Plan.

| GRAND CHALLENGE 4: Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                              |              |                                                                                       |
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| MISSION 1: CREATE SAFE, CLEAN, AND THRIVING NEIGHBOURHOODS                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                              |              |                                                                                       |
| Commitment: Deliver a new City Development Plan with attention to sustainability, inclusivity, accessibility, biodiversity, and climate resilience.                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                              |              |                                                                                       |
| Action                                                                                                                                                                                                                                                                            | Milestones (current)                                                                                                                                                                                                                                                                                                                                    | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                             | Planned Activity/ Route to Green                                                                                                                                             | Lead Service | RAG                                                                                   |
| Prepare proposed City Development Plan 2 aligning with other Council strategies and policies.                                                                                                                                                                                     | <p>Report to Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting.</p> <p>Report to City Administration Committee 2026 for approval and authority to consult.</p> <p>Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan 2 Information Hub</a>.</p> | <p>A report was presented to Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting on 18th May 2026 - <a href="#">committee report</a>.</p> <p>A report was also presented to City Administration Committee on 5th June 2026 for approval of the Proposed Plan and Proposed Delivery Programme and authority to consult - <a href="#">committee report</a>.</p> <p>Preparation for the Public Consultation Stage.</p> | <p>Undertake statutory consultation August to November 2026.</p> <p>Carry out post-consultation modifications if required.</p>                                               | NRS          |    |
| Commitment: Develop, secure funding for and implement local infrastructure changes in line with a Liveable Neighbourhoods approach for every single community by 2030 so that our local streets are safe and pleasant for everyone to walk, wheel, cycle, play and spend time in. |                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                              |              |                                                                                       |
| Action                                                                                                                                                                                                                                                                            | Milestones (current)                                                                                                                                                                                                                                                                                                                                    | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                             | Planned Activity/ Route to Green                                                                                                                                             | Lead Service | RAG                                                                                   |
| Progress Local Neighbourhood projects via the amended Connecting Glasgow programme of works.                                                                                                                                                                                      | Progress projects (Anderston, Leatherby Triangle, Possil, etc) and seek alternative funding sources to progress other Liveable Neighbourhood projects.                                                                                                                                                                                                  | <p>The Connecting Glasgow Programme was approved at <a href="#">City Administration Committee</a> on the 18th of June 2026.</p> <p>Projects are developing subject to funding.</p>                                                                                                                                                                                                                                                              | <p>Award construction contracts for Leatherby Triangle and Possil projects.</p> <p>Continue design of other projects and, where possible, explore other funding sources.</p> | NRS          |   |
| Commitment: Deliver the Resource and Recycling Strategy to support Glasgow's waste management and efforts to become a zero-waste city.                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                              |              |                                                                                       |
| Action                                                                                                                                                                                                                                                                            | Milestones (current)                                                                                                                                                                                                                                                                                                                                    | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                             | Planned Activity/ Route to Green                                                                                                                                             | Lead Service | RAG                                                                                   |
| Implement twin stream recycling for flatted properties (South West                                                                                                                                                                                                                | March 2027.                                                                                                                                                                                                                                                                                                                                             | Implementation of the twin stream recycling service in the south west area has been completed.                                                                                                                                                                                                                                                                                                                                                  | Provision of new bins, bin hub infrastructure, communication                                                                                                                 | NRS          |  |

|                                        |  |                                                                                                                                                                                                                                                                                                                      |                                                                |  |  |
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| of city) - bin hubs and communal bins. |  | <p>The project team undertook survey work in Govanhill to determine bin hub locations and have also assessed Garnethill and some locations in the Noth West of the city.</p> <p>A review is being undertaken to determine which geographical area will start phase 2 of the wider service change implementation.</p> | campaign and collection service to the next geographical area. |  |  |
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**Commitment:** Deliver the Food Growing Strategy and increase the number of allotments and community growing spaces across the city.

| Action                                                                                                                                                       | Milestones (current)                                                                                                                                  | Progress and Impact                                                               | Planned Activity/ Route to Green                                                       | Lead Service | RAG                                                                                   |
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| Develop Rodney Street extension and lease to local stakeholder.                                                                                              | People make Glasgow Communities (PMGC) lease secured, infrastructure works developed, tendered and site works implemented and occupied by March 2027. | Tender documents prepared.                                                        | Site leased.                                                                           | NRS          |    |
| Create an additional 10 plots at Westthorn allotments.                                                                                                       | Additional 10 plots at Westthorn allotments developed and operational by March 2027.                                                                  | Licence for woodland management works submitted.                                  | Prepare tender documents and appoint contractor.                                       | NRS          |    |
| Create an additional 10 plots at Hamiltonhill allotments.                                                                                                    | Additional 10 plots at Hamiltonhill allotments developed and operational by March 2027.                                                               | Meeting with stakeholder held.                                                    | Conclude engagement with Association, prepare tender documents and appoint contractor. | NRS          |   |
| Carry out an initial feasibility assessment and develop a funding approach for any sites made available for Food Growing as part of City Development Plan 2. | Sites identified, initial feasibility assessment and funding approach developed by March 2027.                                                        | Sites identified, developing initial feasibility assessment and funding approach. | Identify sites and develop initial feasibility assessment and funding approach.        | NRS          |  |

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| Let's Grow Together Fund created with £50,000 grant funding distributed to local groups. | Let's Grow Together Fund reissued by May 2026. | Funding publicised, submissions evaluated, <a href="#">Let's Grow Together</a> funding issued to successful applicants.<br><br>Evaluation forms to be submitted as part of the funding grant allocation. | Publicise funding opportunity, evaluate submissions, issue funding to successful applicants and evaluate programme.<br><br>Evaluation forms to be submitted as part of the funding grant allocation. | NRS |  |
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**Commitment:** Roll out infrastructure management systems in neighbourhood services to better manage tasks and integrate back-office systems with public customer reporting of service requests.

| Action                                                                                                  | Milestones (current)                        | Progress and Impact                                                                                                                                                                        | Planned Activity/ Route to Green                                                                                                                                                                                  | Lead Service | RAG                                                                                 |
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| Continue implementing the operational scheduling and management system across all Streetscene services. | Implemented across scheduled service areas. | System has been implemented across Deep Clean Teams.<br><br>Implementation has commenced with Neighbourhood clean teams.<br><br>Planning for roll out of other activities is taking place. | Continue to Implement across Streetscene teams and scheduled work areas:<br>➤ Neighbourhood Cleansing activities<br>➤ Mechanical Sweeping<br>➤ Manual Sweeping<br>➤ Bin Washing<br>➤ Hot Spots<br>➤ Leaf Clearing | NRS          |  |

**Commitment:** Identify and introduce new infrastructure to improve domestic refuse collection and recycling in high density areas, and review city centre recycling and waste infrastructure in line with anticipated increases in city centre residential population.

| Action                                                                          | Milestones (current)                              | Progress and Impact                                                                                                                                                                                                                                                                                            | Planned Activity/ Route to Green                                        | Lead Service | RAG                                                                                   |
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| Implement twin stream recycling service (bin hubs and communal bins) for flats. | Roll out of the service - complete by March 2027. | The project team undertook survey work in Govanhill to determine bin hub locations and have also assessed Garnethill and some locations in the North West of the city.<br><br>A review is being undertaken to determine which geographical area will start phase 2 of the wider service change implementation. | Introduce twin stream recycling for flats in further wards of the city. | NRS          |  |

**Commitment:** Deliver a new rolling programme of neighbourhood deep cleans every year to remove weeds and litter, and keep streets in good condition, in addition to our core cleansing services.

| Action                                                                                                                                                     | Milestones (current) | Progress and Impact | Planned Activity/ Route to Green | Lead Service | RAG |
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| This commitment was complete in 2025/26. Deep clean teams have been established, recruitment completed and a workplan and schedules have been implemented. |                      |                     |                                  | NRS          |     |

**Commitment:** Invest in frontline waste and recycling workers and in training for our cleansing workforce.

| Action                                                                                                     | Milestones (current) | Progress and Impact                                                                                                                                            | Planned Activity/ Route to Green                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Lead Service | RAG                                                                                 |
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| Provision of formal training for front line staff, including collection crews, supervisors and assistants. | March 2027.          | Following the award of the contract to deliver vocational qualification, operational managers are collating details on appropriate staff to attend the course. | <p>Second tranche of front-line staff provided with the opportunity to participate in a Scottish Vocational Qualification - Certificate in Sustainable Resource Management.</p> <p>Develop WAMITAB training for operational staff working in transfer stations/recycling centres/MRF.</p> <p>Engage with frontline staff on the provision of the twin stream recycling service for flats.</p> <p>Re-engagement with frontline staff on application of the contamination policy.</p> | NRS          |  |

**Commitment:** Work with communities and frontline workers to design improvements to services via the delivery of Waste Summits.

| Action                                                                                | Milestones (current)                                                                | Progress and Impact                                                  | Planned Activity/ Route to Green                                                                                | Lead Service | RAG                                                                                   |
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| Engage with local stakeholders at a few local events to support the transformation of | Introduction of twin stream to the next geographical area of the city - March 2027. | There has been on-going engagement with Housing Associations seeking | Engage with Housing Associations/Registered Social Landlords on changes to and promotion of recycling services. | NRS          |  |

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| the waste programme, including roll out of twin stream recycling for flats to improve recycling rates. |  | support to promote the twin stream recycling service. | Engage with local stakeholders on the changes to collection services to flatted properties.<br><br>Host Elected Member sessions to support the changes to the neighbourhood waste service. |  |  |
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**Commitment:** Invest in waste processing facilities to support the uplift and recycling of a wider range of plastics.

| Action                                                                                                                                                     | Milestones (current) | Progress and Impact                                                                                                                                                                                                                                                                          | Planned Activity/ Route to Green                                                                                                                                                                  | Lead Service | RAG          |
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| Development of Queenslie Waste Management Facility, including new Household Waste Recycling Centre, Material Recovery Facility (MRF) and transfer station. | Autumn 2027.         | On-going fortnightly meetings have been held with key stakeholders (Turmec/SLR/council officers).<br><br>HWRC scheduled opening is late summer/early autumn.<br><br>Turmec are going through design phases for the MRF with manufacture of some parts the plant underway by sub-contractors. | Opening of Household Waste Recycling Centre.<br><br>Completion of transfer station and MRF building.<br><br>Installation of MRF Equipment (due for completion beyond timescale of the milestone). | NRS          | <div>G</div> |

**Commitment:** Improve access to recycling for tenements and flats, working towards parity of waste collection streams across all residential properties; review communal and public recycling points; and work across the Council to address back court waste issues in tenemental properties including Houses in Multiple Occupation (HMO).

| Action                                                          | Milestones (current) | Progress and Impact                                                                                                                                                                                           | Planned Activity/ Route to Green                                                                                                                                                               | Lead Service | RAG          |
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| Recycling communications to support waste & recycling projects. | March 2027.          | A survey has been developed to engage with all residents on their current understanding of the recycling service, the outputs of which will be used to inform what the communication campaign will look like. | Deliver communication to residents in flats provided with the twin stream recycling service.<br><br>Develop and implement communication campaign to residents in kerbside properties (houses). | NRS          | <div>G</div> |

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|                                                                                                                                                           |             | Zero Waste Scotland have been consulted and feedback received on the draft survey.                                                               |                                                                                                                                                            |     |                                                                                     |
| Engagement with housing associations and registered social landlords to support the communications to their tenants on new twin stream recycling service. | March 2027. | There has been on-going engagement with housing associations.                                                                                    | Liaise with housing officers and managers at housing associations to support the introduction of twin stream recycling for flats.                          | NRS |  |
| Introduction of twin stream recycling for flats.                                                                                                          | March 2027. | Some areas have been surveyed, but the decision on which area(s) will receive the twin stream recycling service next has still to be determined. | Provide new bin infrastructure and where applicable, bin hubs, to introduce twin stream recycling.                                                         | NRS |  |
| Review the provision of glass collection points across the city - predominantly located in areas of high-density housing.                                 | March 2027. | The integration of glass collection points within bin hubs or continue with stand-alone points is still being considered.                        | Assess expansion of capacity for glass public collection points, renew livery on bins, cleaning regime, and trial glass collection point within a bin hub. | NRS |  |

**Commitment:** Deliver household communications and information on waste and recycling, and explore how to provide information in community languages.

| Action                                                                                                        | Milestones (current) | Progress and Impact                                                                                               | Planned Activity/ Route to Green                                                                                                                                                                                                                | Lead Service | RAG                                                                                   |
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| Delivery of communication to residents in flatted properties to be provided with the new twin stream service. | March 2027.          | The next area to receive the twin stream service is being determined.                                             | Provide teaser letter, instructional guide and re-usable bag to assist moving recyclable material from flats to recycling bins on street or bin stores for new service.<br><br>Hold community events prior to twin stream service introduction. | NRS          |  |
| Follow-up engagement with residents in kerbside properties                                                    | March 2027.          | A survey has been developed to engage with all residents on their current understanding of the recycling service, | Development and delivery of communication campaign to improve and maintain quality of                                                                                                                                                           | NRS          |  |

| reminding on the materials targeted for collection within each recycling bin.                                                                                                        |                                                                                                                                                      | the outputs of which will be used to inform what the communication campaign will look like.<br><br>Zero Waste Scotland have been consulted and feedback received on the draft survey.                                                                                                                                                                                                 | materials captured within the recycling bins.                                                                                                                                                                                   |              |                                                                                       |
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| Deliver follow-up communications on the correct disposal routes for batteries and vapes.                                                                                             | March 2027.                                                                                                                                          | The second tranche of adverts on radio and TV was undertaken in April/May.                                                                                                                                                                                                                                                                                                            | Installation of banners on council refuse collection vehicles.                                                                                                                                                                  | NRS          |    |
| <b>Commitment:</b> Encourage shared management of private lanes and back courts and deliver the Private Lanes Fund to help residents improve them.                                   |                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                 |              |                                                                                       |
| Action                                                                                                                                                                               | Milestones (current)                                                                                                                                 | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                   | Planned Activity/ Route to Green                                                                                                                                                                                                | Lead Service | RAG                                                                                   |
| This commitment was completed in 25/26, Private Lanes Fund has been introduced and the toolkit continues to be promoted as a Business as Usual activity.                             |                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                 | NRS          |                                                                                       |
| <b>Commitment:</b> Deliver the Clean Glasgow programme, aligning services to local need while supporting communities to take action locally and promote behaviour change.            |                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                 |              |                                                                                       |
| Action                                                                                                                                                                               | Milestones (current)                                                                                                                                 | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                   | Planned Activity/ Route to Green                                                                                                                                                                                                | Lead Service | RAG                                                                                   |
| This action was completed in 25/26, the revised ETAC model has been implemented with Neighbourhood Clean Teams and the deep clean function is fully operational across all 23 wards. |                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                 |              |                                                                                       |
| <b>Commitment:</b> Renew and upgrade street lighting across Glasgow including greater use of LED lighting and strive for faster repair of faults.                                    |                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                 |              |                                                                                       |
| Action                                                                                                                                                                               | Milestones (current)                                                                                                                                 | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                   | Planned Activity/ Route to Green                                                                                                                                                                                                | Lead Service | RAG                                                                                   |
| Continue LED Replacement and column renewal programme.                                                                                                                               | 1. Complete Designs<br>2. Statutory Noticing<br>3. Contract procurement<br>4. Finalise programme<br>5. Programme delivery<br>6. Financial monitoring | The Lighting Network Renewal contract was approved on 11/06/26 at <a href="#">Contracts and Property Committee</a> , works to commence in August 2026. All projects are now designed and a works program has been approved.<br><br>The single column replacement contract is now 90% committed and a further 100 columns will be issued to complete contract spend. A new procurement | Award and commence the £14m network renewal contract site works programmed to commence in 26/27.<br><br>Continue to replace the poorest condition lighting columns.<br><br>Continue with the retrofit LED conversion programme. | NRS          |  |

|                                                                                                                                                                                          |                                                                                                                                                                         | <p>exercise will take place for years 2026-28 program.</p> <p>2000 lanterns are programmed to be installed in July with another 2000 on order Including nodes.</p>                                                                                                                                                                                                                       |                                                                                                                                                               |              |                                                                                       |
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| <b>Commitment:</b> Work to deliver our commitment to sensitive lighting solutions in parks and open spaces, to ensure they are safe and accessible all-year round.                       |                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                               |              |                                                                                       |
| Action                                                                                                                                                                                   | Milestones (current)                                                                                                                                                    | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                      | Planned Activity/ Route to Green                                                                                                                              | Lead Service | RAG                                                                                   |
| Continue to deliver lighting solutions in Parks, where funding is approved.                                                                                                              | Update to Environment and Liveable Neighbourhoods Committee as required and to Area Partnerships where funded via Neighbourhood Infrastructure Improvement Fund (NIIF). | <p>Responding to NIF requests for costing, incorporating and linking to Play Area Renewal programme where applicable.</p> <p>Developing tender documents for the next phase of works where NIF funding is allocated.</p>                                                                                                                                                                 | <p>Manage NIIF requests as submitted, incorporate and link directly to Play Area Renewal programme where applicable.</p> <p>Implement approved solutions.</p> | NRS          |    |
| <b>Commitment:</b> Complete the refurbishment of George Square, with public engagement embedded at every stage of the design process, to provide an enhanced “living room” for the city. |                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                               |              |                                                                                       |
| Action                                                                                                                                                                                   | Milestones (current)                                                                                                                                                    | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                      | Planned Activity/ Route to Green                                                                                                                              | Lead Service | RAG                                                                                   |
| Complete section 1 (George square).                                                                                                                                                      | Section 1 complete by October 2026.                                                                                                                                     | <p>Due to a series of constraints uncovered on site, mostly relating to uncharted or inaccurately charted services, the Section 1 completion date has been extended to the end of October 2026.</p> <p>The intention is to deliver a phased opening of the Square with sections made available for public access between the end of August and the end of October, as they complete.</p> | Complete section 1.                                                                                                                                           | NRS          |    |
| Complete section 2.<br>➤ North Hanover Street (George                                                                                                                                    | Section 2 complete by the end of 2027.                                                                                                                                  | <p>Due to the delay to Section 1, works for section 2 has been delayed. Works will now commence November 2026 on North Hanover, George and Cochrane</p>                                                                                                                                                                                                                                  | Complete section 2.                                                                                                                                           | NRS          |  |

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| Square to Cathedral Street)<br>➤ George Street (George Square at North Frederick Street to Montrose Street)<br>➤ Cochrane Street (Montrose Street to George Square at South Frederick Street) |  | Streets, and all will be completed by late 2027. |  |  |  |
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**Commitment:** In line with the Place Commission Support working with community organisations, through the People Make Glasgow Communities process, to transfer land for growing and other community use.

| Action                                                                                                                                     | Milestones (current)                                                                                                                                           | Progress and Impact                                                                                                                                                            | Planned Activity/ Route to Green                                                                                                                                                                                                                       | Lead Service | RAG                                                                           |
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| Manage the People Make Glasgow Communities (PMGC) process, supporting applicants to take on the active management of Council owned assets. | All live PMGC applicants are supported, currently 106, to support their aspirations to take a more active role in managing and operating Council owned assets. | Woodside Halls, the former Bluevale Neighbourhood Centre, Springburn Winter Gardens and Donald Dewar Pitches have all progressed through the Contracts and Property Committee. | <p>Regular quarterly reviews of the process to streamline where possible.</p> <p>Progress project when ready through the PMGC assessment process and to Contracts and Property Committee.</p> <p>Complete annual review of projects in long lease.</p> | NRS          | <div style="background-color: green; color: white; padding: 2px 5px;">G</div> |

**Commitment:** Explore ways to improve the transparency and accessibility of planning decision-making, including investigating options for the use of Planning Hearings for more significant contentious developments.

| Action                                                                                                                                                                                                                               | Milestones (current) | Progress and Impact | Planned Activity/ Route to Green | Lead Service | RAG |
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| This commitment was completed in 25/26, the information in relation to the planning application process is now available on GCC Planning webpages and Planning Hearings are now established and incorporated into Business as Usual. |                      |                     |                                  | NRS          |     |

**Commitment:** Work in partnership with grassroots cultural venues to ensure planning proposals do not pose a risk to their operation.

| Action                                                                         | Milestones (current)                                                                  | Progress and Impact                                                                | Planned Activity/ Route to Green                                                 | Lead Service | RAG                                                                                 |
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| Consider implementation of constraints map in relation to key cultural venues. | Potential implementation of "constraints" in IDOX Uniform for Development Management. | Identification of key cultural venues has been completed. (GRCH, City Halls, etc). | Analysis of cultural venues mapping layer in Development Plan 2 evidence report. | NRS          |  |

**Commitment:** Increase our focus on digital masterplanning, to ensure that access to digital connectivity is considered and advanced throughout the planning process.

| Action                                                                                        | Milestones (current)                                                                                                                                                                                                                                                                                                                                    | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                    | Planned Activity/ Route to Green                                                                                               | Lead Service | RAG                                                                                 |
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| Prepare proposed City Development Plan 2 aligning with other Council strategies and policies. | <p>Report to Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting.</p> <p>Report to City Administration Committee 2026 for approval and authority to consult.</p> <p>Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan 2 Information Hub</a>.</p> | <p>A report was presented to the Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting on 18th May 2026 - <a href="#">committee report</a>.</p> <p>A report was presented to the City Administration Committee on 5th June 2026 for approval of Proposed Plan and Proposed Delivery Programme and authority to consult - <a href="#">committee report</a>.</p> <p>Prepare for Public Consultation Stage.</p> | <p>Undertake statutory consultation August to November 2026.</p> <p>Carry out post-consultation modifications if required.</p> | NRS          |  |

**Commitment:** Deliver around 6,500 new affordable homes for the city meeting the needs of social housing, accessibility and sustainability needs, and the needs of people including larger and multi-generational households.

| Action                                                                                                                                | Milestones (current)                                                                                                                                            | Progress and Impact                                                                                                                                                                                                                   | Planned Activity/ Route to Green                                                                                                               | Lead Service | RAG                                                                                   |
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| Continue regular liaison with Registered Social Landlords (RSLs) to increase the supply of affordable housing through the delivery of | The Scottish Government grant being made available for the 2026 / 27 AHSP programme is the subject of a report to City Administration Committee in August 2026. | The Scottish Government confirmed 2026/27 budget of £123.283m. Formal grant offer letter is awaited. Once the offer is received and the programme finalised it will be presented to <a href="#">City Administration Committee</a> for | The AHSP will be continuously reviewed and refined during 2026/27 to ensure that key targets are met and to further ensure that alignment with | NRS          |  |

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| <p>the Affordable Housing Supply Programme (AHSP).</p> <p>This will result in the development of highly energy efficient and sustainable new build properties which will include wheelchair adaptable, large (3 bed) and larger family (4+ bed) homes.</p> <p>Alongside the delivery of the new build properties, further properties are obtained through a strategic acquisitions programme, targeting properties that will increase the supply of large and larger family homes.</p> <p>Targets for the overall numbers of new homes (as well as specific targets for wheelchair adaptable and larger family properties) will be finalised during Q1 of 2026, after consultation with the Scottish Government.</p> | <p>The programme will be developed to maximise the number of new project approvals, to support new site starts and to fund the completion of previously funded projects.</p> <p>Performance milestones are monitored on a monthly / quarterly basis to ensure that key performance indicators are being met. The overall outturn for the programme will be reported at the end of March 2027.</p> | <p>acceptance and approval after summer recess.</p> <p>There is no ring-fenced budget for Strategic Acquisitions in 26/27, but the acquisition programme will continue from the core budget. £5m has been profiled for adaptations.</p> | <p>Glasgow's housing strategy is maintained.</p> <p>Programme targets will be set out in a report to the City Administration Committee (the report will also request acceptance of the Scottish Government Offer of Grant after this has been received).</p> |  |  |
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**Commitment:** Expand our Empty Homes work including seeking to make greater use of compulsory purchase orders, including supporting the acquisition of tenements by Registered Social Landlords (RSL), improving the performance of factors, and enabling whole-block retrofits.

| Action                                                                                                                   | Milestones (current)                                                                                                                                                                                                                                                  | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Planned Activity/ Route to Green                                                                                                                                                                                                                                                                                                                                                   | Lead Service | RAG                                                                                  |
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| Present an update report on the Empty Homes Action Plan to Economy Housing Transport and Regeneration committee in 2026. | <p>Deliver a Compulsory Purchase Order pilot in partnership with a third party to bring a long-term empty home back into use.</p> <p>Ensure a site start for the City Centre repurposing pilot is achieved by Q4 26/27 and continue to identify further projects.</p> | <p>The Compulsory Purchase Order (CPO) pilot has been approved by Committee for promotion to Scottish Ministers. Officers are now working with GCC Legal to finalise the necessary documentation.</p> <p>The Empty Homes Grant scheme continues to progress well. A total of 22 applications have been received, of which 12 are progressing through various stages of assessment with 10 not meeting the criteria.</p> <p>The City Centre Repurposing pilot remains on track for a site start later this year. Final consents are currently with Building Control for sign-off.</p> | <p>Promote the Compulsory Purchase Order pilot to Scottish Ministers for confirmation and market the development opportunity to third parties to bring the property back into use.</p> <p>Continue to promote the use of Grants for Empty Homes.</p> <p>Continue to extend the use of Compulsory Purchase Order powers to bring back more long-term empty homes back into use.</p> | NRS          |   |
| Agree an acquisitions programme for 26/27.                                                                               | Agree programme, including level of funding and funding % for each strategic priority.                                                                                                                                                                                | No additional ring-fenced funding is available for an acquisitions programme this year from the Scottish Government. Funding for acquisitions will be accessed through the core Affordable Housing Supply Programme with a continued focus on the delivery of larger family homes and the re-use of long-term empty properties.                                                                                                                                                                                                                                                      | Continue to meet with Registered Social Landlords and HSCP partners regularly to ensure that we are prioritising the targeting of properties and achieving the best outcomes.                                                                                                                                                                                                      | NRS          |  |

**Commitment:** Develop an Affordable Housing Policy for the city to require a proportion of affordable housing in new developments, prioritise public land for affordable housing and increase affordable housing in higher land-value areas such as the city centre.

| Action | Milestones (current) | Progress and Impact | Planned Activity/ Route to Green | Lead Service | RAG |
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| Set out Glasgow's proposed Housing Policy and Developer Contributions Policy in the City Development Plan 2 (CDP2) Proposed Plan.            | <p>Report to Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting.</p> <p>Report to City Administration Committee 2026 for approval and authority to consult.</p> <p>Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan 2 Information Hub</a>.</p> | <p>A report was presented to the Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting on 18th May 2026 - <a href="#">committee report</a>.</p> <p>A report was presented to the City Administration Committee on 5th June 2026 for approval of Proposed Plan and Proposed Delivery Programme and authority to consult - <a href="#">committee report</a>.</p> <p>Prepare for Public Consultation Stage.</p> | <p>Undertake statutory consultation August to November 2026</p> <p>Carry out post-consultation modifications if required.</p>                                                                                                | NRS |  |
| Identify opportunities for new affordable housing using accelerated land release through Glasgow's Strategic Housing Investment Plan (SHIP). | SHIP 2027-32 produced for City Administration Committee approval and include update on pipeline of land opportunities.                                                                                                                                                                                                                                  | <p>Work is ongoing to review Council owned sites for potential accelerated land release.</p> <p>Preparations for SHIP 2027-32 are underway, including prioritisation of these sites and will go to City Administration Committee for approval in November 2026.</p>                                                                                                                                                                    | <p>Continue to investigate Council owned sites that could be developed for new affordable housing (ongoing - Q4 2026/27).</p> <p>Prioritise sites for accelerated land release via Glasgow's SHIP 2027-32 (Q3 2026/276).</p> | NRS |  |

**Commitment:** Make use of new and existing powers to ensure high quality protections and rights, for tenants in the Private Rented Sector.

| Action                                                                                                                                                                                              | Milestones (current)                                                                                                                                             | Progress and Impact                                                                                                                    | Planned Activity/ Route to Green                                                                                                                                                                           | Lead Service          | RAG                                                                                                                                                                                                                |
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| Work closely with Environmental Health re- damp and mould issues in line with the introduction of new regulations which are due to come into force on 6th October 2026. Raise tenants' awareness of | <p>Number of inspections carried out and interventions monitored via KPI's where action is required.</p> <p>Target information to client groups pre-October.</p> | <p>Inspections continue to be carried out in Q1.</p> <p>Agencies have been identified who have direct access to tenants and we are</p> | <p>Increase the number of property inspections to ensure that all properties meet the required standards and use appropriate powers where required.</p> <p>Raise awareness among tenants through media</p> | <p>NRS</p> <p>NRS</p> | <br><br><br><br><br><br><br><br><br><br> |

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| Damp/Mould issues and ensure that all landlords are aware of their responsibilities. | Review outcomes at the end of March 2027. | working with them to identify how we can best target information to this specific client group.<br><br>GCC Housing website has been updated to provide advice to tenants on dealing with/ reporting cases of damp/mould. | campaign to alert them on the new regulations and encourage them to report incidents of damp/mould. |  |  |
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**Commitment:** Strengthen enforcement action against landlords who rent out substandard or overcrowded accommodation or refuse to carry out repairs, including via the use of Enhanced Enforcement Areas.

| Action                                                                                                                                          | Milestones (current)                                                                                                                                                   | Progress and Impact                                                                                                                                                                                                        | Planned Activity/ Route to Green                                                                                            | Lead Service | RAG                                                                                 |
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| Engage with private landlords and regularly update through issue of newsletter etc.                                                             | Newsletters issued on a regular basis.                                                                                                                                 | A <a href="#">newsletter</a> was issued to private landlords in April 2026 covering a range of topics including introduction of Awaabs Law in October 2026 (Damp/Mould).                                                   | Continue to make use of Prescribed Information Powers.<br><br>Arrange for further training sessions through Under One Roof. | NRS          |  |
| Report poor performing landlords to Licensing and Regulatory committee and serve Rent Penalty Notices/Rent Suspension Orders where appropriate. | Monitor number of properties which fail to meet Tolerable standard/Repairing Standard and measure timescales for landlords' compliance and any resultant action taken. | A total of 50 Rent Penalty Notices / Suspension of Rent Orders were issued up to the end of May 2026.<br><br>From 11 cases presented to committee in May 2026, 5 landlords had their landlord registration refused/revoked | Take action and make full use of existing enforcement powers.                                                               | NRS          |  |

**Commitment:** Work with the Scottish Government to ensure that their commitment to a national system of rent controls can be practicably and quickly delivered within the city.

| Action                                                                                                   | Milestones (current)                                                                                                          | Progress and Impact                                                                                                                                                                                       | Planned Activity/ Route to Green                                                                                                                              | Lead Service | RAG                                                                                   |
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| Continue to work closely with the Scottish Government in the design and implementation of rent controls. | Attend stakeholder meetings (dates to be confirmed throughout period).<br><br>Review draft rent control guidance (dates to be | Officers attended the first post-Scottish parliamentary election meetings of the Scottish Government/Local Authority working group in June 2026.<br><br>Guidance is awaited from the Scottish Government. | Participate in the Scottish Government/Local Authority stakeholder group.<br><br>Engage with Scottish Government on design of systems and guidance, including | NRS          |  |

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|  | confirmed, subject to Scottish Government action). |  | reviewing guidance via the Co-Authoring Work Group.<br><br>Design an implementation approach to statutory obligations within the Housing (Scotland) Act 2025, subject to commencement of regulations. |  |  |
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**GRAND CHALLENGE 4: Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities****MISSION 2: RUN AN OPEN, WELL GOVERNED COUNCIL IN PARTNERSHIP WITH ALL OUR COMMUNITIES**

**Commitment:** Review the Violence Against Women's Partnership, including sector funding and communications strategy, and support actions to effectively prevent and respond to violence.

| Action                                                                                                                                                                  | Milestones (current)                                                                                                                                                                                                                                                                                      | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Planned Activity/ Route to Green                                                                                                                              | Lead Service | RAG                                                                                   |
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| Strengthen and deliver communication and visibility, through consistent internal and external messaging, via campaigns, newsletters, social media, and staff briefings. | Workshops: <ul style="list-style-type: none"><li>➤ Stalking Awareness completed April 2026.</li><li>➤ Adult Web sites completed April 2026.</li><li>➤ Violence Against Women and Girls (VAW&amp;G) Women Subject to Immigration Barriers - Build on line presence and visibility by March 2027.</li></ul> | Delivered Let's Talk About: <ul style="list-style-type: none"><li>➤ April 2026 "Violence Against Women and Women Subject to Immigration Barriers" event.</li><li>➤ April 2026 National Stalking Awareness Week "They Just Won't Leave Me Alone": Stalking in Young People's Lives Webinar</li><li>➤ April 2026 VAW Outreach Worker hosted a Show and Tell with NRS staff on stalking in the workplace.</li></ul> <p>GVAWP website design and content initiated.</p> <p>GVAWP working groups.</p> <p>Papers to <u>Environment and Liveable Neighbourhoods committee</u> and Safe Glasgow Partnership in June 2026 to update VAWG themes and trends.</p> | Build on Let's Talk About... workshops across all forms of VAW&G.                                                                                             | NRS          |    |
| Convene a multi-agency Prevention Working Group to lead on prevention activity across the city.                                                                         | Round table event with Stakeholders, creation of prevention action plan.                                                                                                                                                                                                                                  | Chair of a citywide Prevention Working Group has been identified and agreed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Activity will include: <ul style="list-style-type: none"><li>➤ Education and schools-based programmes</li><li>➤ Public campaigns and communications</li></ul> | NRS          |  |
|                                                                                                                                                                         | Activities to be facilitated in Schools, Youth provision,                                                                                                                                                                                                                                                 | The first meeting is scheduled for June 2026, a roundtable of partners to consider a workplan to improve                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                               |              |                                                                                       |

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|                                                                                                                                            | Tertiary Education completed May / June 2026.                                                          | coordination across sectors and advance a whole-system approach to preventing violence against women and girls, with a focus on a targeted prevention initiative addressing misogyny among young men and boys.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <ul style="list-style-type: none"><li>➤ Challenging gender stereotypes and inequality</li><li>➤ Engaging men and boys in prevention</li><li>➤ Workplace culture change</li><li>➤ Community capacity building and empowerment</li></ul>                             |     |              |
| Integrate GVAWP city wide multi agency strategy to prevent and eradicate VAW&G within existing and developing key Glasgow city strategies. | Make visible the relevance of the harms caused by VAW&G within key city-wide strategies by March 2027. | <p>NRS VAW services chairs the ADP Women’s Group, current workstreams include:</p> <ul style="list-style-type: none"><li>➤ Oversight of the Soft Edges project- demo project funded by Corra for women with SMD in the east end of the city centre</li><li>➤ Develop a gendered toolkit for commissioned services in Glasgow City</li><li>➤ Consider pathways for women requiring inpatient detox in late-stage pregnancy</li><li>➤ Develop partnerships and pathways for Recovery Community women’s groups to The Archway</li></ul> <p>GVAWP is working with the Feminist Urbanism Working Group to position women’s safety as a shared, systemic responsibility rather than an individual issue.</p> <p>Initial discussions have highlighted the importance of strengthening connections between child poverty and violence against women. Addressing women’s economic inequality within the context of these</p> | <p>Represent growing normalizing of VAWG to Public Protection.</p> <p>Chair and facilitate Women ADP Group.</p> <p>Embed wider women's safety and wellbeing as core workstream of Feminist Urbanism.</p> <p>Demonstrate links with VAW and Child Poverty, GCF.</p> | NRS | <div>G</div> |

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|                                                                                       |                                                                                                                        | issues is key to better aligning these agendas to deliver more effective and joined up responses.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                           |     |                                                                                     |
| Integration of the Women's Safety Strategy as a Core Workstream of Feminist Urbanism. | Women's safety is embedded across planning, design, governance and procurement, initiated by September / October 2026. | <p>As part of our membership of Feminist Urbanism Working Group (FUWG) the GVAWP participated in the tender process to appoint an external agency to produce a GCC Feminist City Strategy.</p> <p>Developing a Women's Safety Charter is a key priority within this work. The Charter will establish a clear and shared commitment at the heart of the Feminist City Strategy, guiding coordinated action across services and partners. It will set out principles, expectations, and standards for improving women's safety, while providing a transparent framework to support public accountability and measure progress.</p> | <p>Gender disaggregated baseline data.</p> <p>Audits of governance.</p> <p>Case studies of feminist urbanism and women's safety.</p> <p>Engagement targeting underrepresented groups.</p> | NRS |  |

**Commitment:** Seek local community and marginalised groups input on where Space Safety Audits could be undertaken to identify where spaces could be better lit, redesigned or busier to make them feel safer.

| Action                                                                                     | Milestones (current)                                                                                                                                                                         | Progress and Impact                                                                                                                                                                                                                                                                                     | Planned Activity/ Route to Green                                                                                              | Lead Service | RAG                                                                                   |
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| Seek input via City Development Plan 2 consultation process and through Local Place Plans. | <p>Report to Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting.</p> <p>Report to City Administration Committee 2026 for approval and authority to consult.</p> | <p>A report was presented to the Economy, Housing, Transport &amp; Regeneration City Policy Committee for noting on 18th May 2026 - <u>committee report</u></p> <p>A report was presented to the City Administration Committee on 5th June 2026 for approval of Proposed Plan and Proposed Delivery</p> | <p>Undertake statutory consultation August to November 2026</p> <p>Carry out post-consultation modifications if required.</p> | NRS          |  |

|                                                                  |                                                                                                                                                      |                                                                                                                                                                                                                                                                             |                                                                                                                                     |     |              |
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|                                                                  | Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan 2 Information Hub</a> . | Programme and authority to consult - <a href="#">committee report</a><br><br>Preparation for Public Consultation Stage.                                                                                                                                                     |                                                                                                                                     |     |              |
| Commission Feminist City Strategy and Feminist Planning Toolkit. | Report on progress to Economy, Housing, Transport and Regeneration committee in 2026.                                                                | Consultants have been appointed to take forward the Feminist Planning Toolkit and Feminist City Strategy and preparation is underway.<br><br>The cross-party working group continues to meet regularly and Fund spend is being monitored with new opportunities identified. | Continuation of the cross-party working group.<br><br>Preparation of toolkit.<br><br>Monitoring of spend of Feminist Urbanism Fund. | NRS | <div>G</div> |

**Commitment:** Work with the Scottish Government to progress updates to the online planning portal to ensure ease of use for everyone engaging with the planning process.

| Action                                                                                                                                       | Milestones (current) | Progress and Impact | Planned Activity/ Route to Green | Lead Service | RAG |
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| This commitment was completed in 25/26, ongoing liaison with the Scottish Government is established and incorporated into Business as Usual. |                      |                     |                                  |              |     |

**Commitment:** Roll-out a new model of Area Partnerships, our ward-based community planning structures and expand their membership to encompass a wider range of organisations to ensure they are more representative of local communities

| Action                                                                                                           | Milestones (current)                                                                                                            | Progress and Impact                                                                                                                                                                                                                                                           | Planned Activity/ Route to Green                                                                                                                                                     | Lead Service                        | RAG          |
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| <b>Develop arrangements for Area Partnerships reflecting stakeholder input and Council strategic commitments</b> | Area Partnerships Chairs Forum created January 2023.<br><br>Governance paper agreed by CPP Strategic Partnership November 2024. | There is ongoing engagement with each Area Partnership and quarterly meetings with AP Chairs to progress local plans and development.<br><br>Updated Governance arrangements have been agreed by the Community Planning Strategic Partnership, widening the opportunities for | Ongoing programme of AP Chairs sessions throughout 2026.<br><br>Membership to be reviewed to reflect AP Plans including working with GCVS to support implementation of revised Third | <b>Chief Executive's Department</b> | <div>G</div> |

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|  |  | <p>individual APs to update their membership.</p> <p>Funding processes have been updated and streamlined to release staff capacity including the development of an online application form.</p> | <p>Sector Participation Framework.</p> <p>Launch of online application form with associated training and capacity building support for community organisations.</p> <p>Staff training continues with a focus on community engagement.</p> <p>Induction/training materials for members to be finalised and in use.</p> |  |  |
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**Commitment:** Establish local community panels to support local funding decisions and the development of Local Place Plans

| Action                          | Milestones (current)                                            | Progress and Impact                                                                                                                                                                                                                                                                                                                                                                                                                       | Planned Activity/ Route to Green                                                                                                                                                                                                                                                                                                                                                                                     | Lead Service                        | RAG      |
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| <b>Develop local Ward Plans</b> | Ward Plans established and agreed across all Area Partnerships. | <p>Approach presented and agreed with Area Partnership Chairs in January 2025. Data Dashboards introduced to Area Partnerships, providing baseline data for Ward Plans.</p> <p>Engagement Process reflecting Citizen Voice being tested and planned into approach.</p> <p>Learning from previous Citizen Engagement processes is shaping a clearer and more consistent approach to how residents contribute to developing ward plans.</p> | <p>Aligning Ward Level focus for performance with the evolving Performance Framework for the LOIP.</p> <p>The range of data available at ward level to inform AP Plans continues to be expanded. The next phase of work will focus on engagement and priority setting including alignment with citywide developments.</p> <p>Develop a focused community engagement plan to widen Residents participation in co-</p> | <b>Chief Executive's Department</b> | <b>G</b> |

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|  |  | <p>A prototype ward-level plan is being developed to capture local priorities and understand alignment with GCPP Impact Framework. This will be tested in two Area Partnerships. Learning from this prototype will demonstrate progress, strengthen local impact, and support a consistent approach to ward-level planning across Area Partnerships.</p> | <p>designing and trialling the prototype ward plan.</p> <p>Work with the identified Area Partnerships to co-design and test a prototype ward plan, capture learning, and present outcomes to Area Partnership Chairs to agree the best approach for wider roll-out across all 23 Area Partnerships</p> |  |  |
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## 7.0 Policy and Resource Implications

### Resource Implications:

|                     |                                                        |
|---------------------|--------------------------------------------------------|
| <i>Financial:</i>   | No direct financial impacts as a result of the report. |
| <i>Legal:</i>       | None                                                   |
| <i>Personnel:</i>   | None                                                   |
| <i>Procurement:</i> | None                                                   |

**Council Strategic Plan:** Grand Challenge 4: Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities

### Equality and Socio-Economic Impacts:

*Does the proposal support the Council's Equality Outcomes 2021-25? Please specify.*

No impact.

*What are the potential equality impacts as a result of this report?*

No impact on equality identified.

*Please highlight if the policy/proposal will help address socio-economic disadvantage.*

No impact as this is not a new/updated strategy, policy or service and has no significant budget impact.

### Climate Impacts:

*Does the proposal support any Climate Plan actions? Please specify:*

No relevant environmental issues as a result of this report.

*What are the potential climate impacts as a*

Not applicable.

*result of this  
proposal?*

*Will the proposal  
contribute to  
Glasgow's net zero  
carbon target?*

Not applicable.

**Privacy and Data  
Protection Impacts:**

Are there any potential data protection impacts as a result of this report  
Y/N

No impact.

If Yes, please confirm that  
a Data Protection Impact  
Assessment (DPIA) has  
been carried out

**8. Recommendations**

8.1 The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.