Item 4
7th March 2023

Glasgow City Region Education Committee

Report by: Sharon Hayward, Senior Partnership

Contact: Sharon Hayward

Developing the West Partnership Improvement Plan priorities 2023-24

Purpose of the Report

To provide an outline of the consultation process for updating the West Partnership Improvement Plan 2023-24.

Recommendations :

The committee is asked to:

- note the evaluation processes relating to the current West Partnership Improvement Plan and consultation activity in establishing the new plan.

1 Background: Developing our priorities through consultation 2022-23

1.1 During the session 2021-22, the core team worked together to establish a new Theory of Change model **(**Appendix 1) which identified three key strategic drivers of improvement:

- collaboration;
- practitioner development; and
- changes to practice.

1.2 This Theory of Change model has allowed highlight and evaluation reports to include evaluative detail on the progress of each workstream individually and also provide a more holistic evaluation of the added value of partnership work. Evaluation reports were used to help identify the partnership's priorities for the year.

1.3 Workstream Lead officers facilitated consensus-building conversations around the work of their workstream with a range of stakeholders, including workstream members, specialist network members, participants of some programmes and Education Scotland workstream links. The common themes were reflected in the new plan.

1.4 Following reflection on the data and evidence gathered to date, Workstream Lead Officers identified areas where programmes required modification. In some instances, new activities were suggested to meet needs identified during consensus-building conversations or which were highlighted in evidence gathered.

1.5 Partnership with The Robert Owen Centre for Educational Change (ROC) continued throughout last session. One key aspect of this is the independent evaluation of the work of the West Partnership. Focus group and individual interviews were conducted by the ROC researcher, with the resulting report offering areas for consideration which informed the improvement plan for 2022-23.

2. Developing priorities through consultation 2023-24

2.1. Following the model of the 2022-23 consultation process, a similar model has been adopted this session.

2.2 A review of the evidence relating to the three drivers of improvement, has shown that this year's plan would benefit from continued focus on generating evidence of impact within driver three: changing practice. This will be a clear priority across all three workstreams.

2.3 Data planners for each workstream detail the evidence gathered and quantitative and qualitative data analysed to identify adaptations required to programmes, networks and activities as well as identifying effective next steps for each.

2.4 Workstream lead officers have again facilitated consensus-building conversations with stakeholders and used the information in a sustainability exercise, identifying where programmes, networks and activities should stop, grow or be amended to better meet the needs of the partnership. In a few cases, new activities and specialist networks have been identified.

2.5 These draft priorities have been discussed with the Senior Partnership Officer, individual workstream sponsors and with the Regional Improvement Collaborative Lead. Further suggestions and advice will be taken into account as the new improvement plan is developed.

2.6 Our partnership with ROC continues and as their interim report is completed, this too will be used as a lens through which to view the progress of the partnership, and the priorities necessary for the coming year.

3. Next Steps

3.1 As a number of the West Partnership core team are coming to the end of their secondments in August, the improvement planning process has been expedited to ensure continuity, sustainability and effective transition. Thus minimizing any risk to the pace or progress of the plan for 2023-24.

1. Recommendations

1.1. The Committee is asked to:

- note the evaluation processes relating to the current West Partnership Improvement Plan and consultation activity in establishing the new plan.

Appendix 1
West Partnership Theory of Change Model

