



**Glasgow City Council**

**Finance and Audit Scrutiny Committee**

**Report by Executive Director of Finance**

**Contact: Martin Booth Ext. 73837**

Item 2

10th April 2019

**Budget Monitoring: Investment Programme 2018/19 - Quarter 3**

**Purpose of report:**

To provide detailed monitoring statements by service, highlighting financial performance and progress on the council's Investment Programme as at quarter 3 (period 12).

**Recommendations:**

The committee is asked to note the contents of this report.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes  No

consulted: Yes  No

## **1. Introduction**

- 1.1** This monitoring statement provides a summary of the financial performance and progress on the delivery of the council's Investment Programme to the third quarter of 2018/19 (period 12, 15 February 2019). The overall Investment Programme comprises individual service programmes plus a council-wide Transformation programme.
- 1.2** This summary statement is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies. Appendix 1 compares the total probable outturn gross expenditure with the total approved budget for each service, and provides a profile of the probable outturn over years. Details of actual expenditure in 2018/19 and cumulative to date are also provided. A similar analysis for income is provided within Appendix 2, with the overall net expenditure position outlined within Appendix 3.
- 1.3** The Finance and Audit Scrutiny Committee will monitor and review the financial performance and physical progress of the investment programme, with delays in physical progress often having financial implications. It will also review capital monitoring statements for individual services, reporting the financial performance, physical progress and appropriate action for each major project within each service. At present, 44 significant projects account for 91% of the total approved investment programme expenditure.
- 1.4** The Executive Director of Finance has delegated authority to transfer up to £100,000 between projects to correct any projected overspend that cannot be addressed through remedial action. Where this is not possible, or is insufficient to resolve the problem, a request for additional resources or a larger transfer may be submitted to the City Administration Committee.

## **2. Budget changes**

### **Total budget changes**

- 2.1** The net expenditure budget for the investment programme increased by £200.5m up to the end of quarter 2. During quarter 3 there has been a net budget increase of £2.5m resulting in a total net budget increase for the year of £203.0m.

### **Previously approved budget changes**

- 2.2** The following adjustments have been approved and increase the gross expenditure budget by £3.4m and increase the gross income budget by £0.9m resulting in an increase to the net expenditure budget of £2.5m:
- 2.2.1** An increase to the gross expenditure and income budgets of £0.12m as a result of additional Sustrans funding for public realm works to Langside Hall Square. This was approved at the City Administration Committee on 1 November 2018;
- 2.2.2** An increase to the gross expenditure budget of £2.5m in relation to the "Invest to Improve" fund to enhance the efficiency and effectiveness of demolitions and disposals of surplus land and buildings. This was approved at the City Administration Committee on 1 November 2018;

- 2.2.3 An increase to the gross expenditure and income budgets of £0.3m in relation to Sustrans funding for Phase 2 of Barras Public Realm works. This was approved at City Administration Committee on 24 January 2019;
- 2.2.4 An increase to the gross expenditure and gross income budgets of £0.177m in relation to Scottish Government funding for sustainable transport projects to provide eBikes within the Glasgow Nextbike Cycle Hire Scheme. This was approved at City Administration Committee on 13 December 2018;
- 2.2.5 A transfer of £1.5m gross expenditure and £0.92m gross income budgets from DRS project Blairtummoch Surface Water Management Plan (SWMP) to City Deal project Metropolitan Glasgow Strategic Draining Plan (MGSDP). This transfer aligns budgets to allow accurate monitoring of contractor payments within the overall programme of works for MGSDP. This was approved at City Administration Committee on 4 April 2019;
- 2.2.6 A transfer between Education projects of £1.9m gross expenditure and gross income budgets from Education Estate 2017-21 to Glasgow Gaelic School Grant. This transfer is to enable separate monitoring of this project and funding. This was approved at City Administration Committee on 4 April 2019;
- 2.2.7 In addition, there have been a number of transfers, approvals and technical adjustments to expenditure and income approved under delegated authority by the Executive Director of Finance.

### **3. Summary financial position**

- 3.1 Approved gross expenditure on the investment programme, net of payments in previous financial years, totals £723.8m. Probable outturn gross expenditure for 2018/19 totals £228.1m.
- 3.2 Approved direct income on the investment programme, net of receipts in previous financial years, totals £182.3m. Probable outturn direct income for 2018/19 totals £65.3m.
- 3.3 Actual gross expenditure in 2018/19 to period 12 totals £181.0m. Actual receipts directly related to specific projects, total £25.1m and general capital grant totals £62.3m.

### **4. Management of the programme**

#### **Financial performance**

- 4.1 In net expenditure terms, the current forecast for the delivery of the approved programme is on target. Forecast gross expenditure highlights an underspend of £0.1m with gross income also under-recovered by £0.1m.

#### **Physical progress**

- 4.2 Actual gross expenditure in respect of the investment programme in 2018/19 to period 12 totals £181.0m, representing 79.4% of the £228.1m estimated total expenditure in the year. Individual service monitoring reports contain more detail on physical progress.

**5**     **Asset sales**

- 5.1     The council's investment programme is partly funded by the proceeds of asset sales which supports the delivery of major capital projects.
  
- 5.2     The asset sales target for the period 2018/19 to 2019/20 is £20.3m and was profiled at £10.3 in 2018/19 and £10m in 2019/20. Asset sales to period 12 total £14.1m which exceeds the target for 2018/19. The 2019/20 target will be adjusted accordingly.

**6.**     **Recommendation**

- 6.1     The committee is asked to note the contents of this report.

GLASGOW CITY COUNCIL  
INVESTMENT PROGRAMME GROSS EXPENDITURE 2018/19

	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure		
	Original Approved Gross Exp Budget	Approved Budget Movement	Revised Approved Gross Exp Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>INVESTMENT PROGRAMME</u></b>													
CHIEF EXECUTIVE	2,500	0	2,500	2,500	0	0	375	2,125	0	0	0	0	0
GLASGOW LIFE	170,082	957	171,039	170,970	-69	65,772	22,156	43,036	24,037	15,969	65,772	11,075	76,847
DEVELOPMENT & REGENERATION SERVICES	150,974	60,971	211,945	211,945	0	143,101	14,598	35,984	12,133	6,128	143,101	10,663	153,765
CITY DEAL	123,729	29,300	153,029	153,029	0	61,039	52,981	32,249	6,760	0	61,039	43,235	104,274
EDUCATION SERVICES	485,659	44,550	530,209	530,210	1	384,669	40,094	46,845	40,748	17,854	384,669	35,358	420,027
NEIGHBOURHOODS AND SUSTAINABILITY	451,593	39,712	491,305	491,305	0	335,474	35,289	62,370	29,431	28,741	335,474	26,417	361,891
SOCIAL WORK SERVICES	107,469	44,926	152,395	152,396	1	115,253	24,432	12,157	554	0	115,253	21,079	136,332
INSURANCE PROJECTS	387	9	396	397	1	393	4	0	0	0	393	3	396
TRANSFORMATION	204,866	10,831	215,697	215,683	-14	99,047	38,193	40,255	24,052	14,136	99,047	33,159	132,206
<b>TOTAL GROSS EXPENDITURE</b>	<b>1,697,259</b>	<b>231,256</b>	<b>1,928,515</b>	<b>1,928,435</b>	<b>-80</b>	<b>1,204,748</b>	<b>228,122</b>	<b>275,022</b>	<b>137,715</b>	<b>82,828</b>	<b>1,204,748</b>	<b>180,989</b>	<b>1,385,738</b>

GLASGOW CITY COUNCIL  
INVESTMENT PROGRAMME GROSS INCOME 2018/19

	Budget/Probable Outturn					Probable Outturn Profile					Actual Income		
	Original Approved Gross Inc Budget	Approved Budget Movement	Revised Approved Gross Inc Budget	Total Gross Inc Probable Outturn	Variance (Under)/ Over budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>INVESTMENT PROGRAMME</b>													
CHIEF EXECUTIVE	0	0	0	0	0	0	0	0	0	0	0	0	0
GLASGOW LIFE	54,273	555	54,828	54,729	-99	23,623	4,463	9,593	15,607	1,443	23,623	761	24,384
DEVELOPMENT & REGENERATION SERVICES	50,980	13,933	64,913	64,913	0	40,524	7,621	13,812	1,872	1,085	40,524	5,837	46,361
CITY DEAL	90,282	10,337	100,618	100,619	1	53,778	29,780	14,294	2,767	0	53,778	168	53,946
EDUCATION SERVICES	56,995	11,260	68,255	68,240	-15	25,477	15,663	16,000	11,100	0	25,477	15,663	41,140
NEIGHBOURHOODS AND SUSTAINABILITY	94,173	24,704	118,877	118,876	-1	82,559	7,492	12,141	5,207	11,477	82,559	2,684	85,243
SOCIAL WORK SERVICES	7,070	-6,900	170	170	0	170	0	0	0	0	170	0	170
INSURANCE PROJECTS	0	0	0	0	0	0	0	0	0	0	0	0	0
TRANSFORMATION	21,000	-10,784	10,216	10,202	-14	9,496	306	400	0	0	9,496	0	9,496
<b>TOTAL DIRECT INCOME</b>	<b>374,773</b>	<b>43,105</b>	<b>417,877</b>	<b>417,749</b>	<b>-128</b>	<b>235,627</b>	<b>65,325</b>	<b>66,240</b>	<b>36,553</b>	<b>14,005</b>	<b>235,627</b>	<b>25,113</b>	<b>260,740</b>
ASSET SALES	20,300	0	20,300	20,300	0	0	10,300	10,000	0	0	0	14,091	14,091
GENERAL CAPITAL GRANT	68,017	0	68,017	68,017	0	0	68,017	0	0	0	0	62,349	62,349
<b>TOTAL INCOME</b>	<b>463,090</b>	<b>43,105</b>	<b>506,194</b>	<b>506,066</b>	<b>-128</b>	<b>235,627</b>	<b>143,642</b>	<b>76,240</b>	<b>36,553</b>	<b>14,005</b>	<b>235,627</b>	<b>101,553</b>	<b>337,180</b>

**GLASGOW CITY COUNCIL**  
**INVESTMENT PROGRAMME NET EXPENDITURE 2018/19**

	Budget/Probable Outturn					Probable Outturn Profile					Actual Net Expenditure		
	Original Approved Net Exp Budget	Approved Budget Movement	Revised Approved Net Exp Budget	Total Net Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>INVESTMENT PROGRAMME</u></b>													
CHIEF EXECUTIVE	2,500	0	2,500	2,500	0	0	375	2,125	0	0	0	0	0
GLASGOW LIFE	115,809	402	116,211	116,241	30	42,149	17,693	33,443	8,430	14,526	42,149	10,314	52,463
DEVELOPMENT & REGENERATION SERVICES	99,994	47,038	147,032	147,032	0	102,578	6,977	22,173	10,261	5,043	102,578	4,826	107,404
CITY DEAL	33,447	18,964	52,411	52,410	-1	7,261	23,201	17,955	3,993	0	7,261	43,067	50,328
EDUCATION SERVICES	428,664	33,290	461,954	461,970	16	359,192	24,431	30,845	29,648	17,854	359,192	19,695	378,887
NEIGHBOURHOODS AND SUSTAINABILITY	357,420	15,008	372,428	372,429	1	252,915	27,797	50,229	24,224	17,264	252,915	23,733	276,648
SOCIAL WORK SERVICES	100,399	51,826	152,225	152,226	1	115,083	24,432	12,157	554	0	115,083	21,079	136,162
INSURANCE PROJECTS	387	9	396	397	1	393	4	0	0	0	393	3	396
TRANSFORMATION	183,866	21,615	205,481	205,481	0	89,551	37,887	39,855	24,052	14,136	89,551	33,159	122,710
<b>TOTAL DIRECT NET EXPENDITURE</b>	<b>1,322,486</b>	<b>188,151</b>	<b>1,510,638</b>	<b>1,510,686</b>	<b>48</b>	<b>969,122</b>	<b>162,797</b>	<b>208,782</b>	<b>101,162</b>	<b>68,823</b>	<b>969,122</b>	<b>155,876</b>	<b>1,124,998</b>
ASSET SALES	-20,300	0	-20,300	-20,300	0	0	-10,300	-10,000	0	0	0	-14,091	-14,091
GENERAL CAPITAL GRANT	-68,017	0	-68,017	-68,017	0	0	-68,017	0	0	0	0	-62,349	-62,349
<b>TOTAL NET EXPENDITURE</b>	<b>1,234,169</b>	<b>188,151</b>	<b>1,422,321</b>	<b>1,422,369</b>	<b>48</b>	<b>969,122</b>	<b>84,480</b>	<b>198,782</b>	<b>101,162</b>	<b>68,823</b>	<b>969,122</b>	<b>79,436</b>	<b>1,048,558</b>



## Glasgow City Council

### Joint Report by the Executive Director of Finance and the Executive Director of Education Services

Contact: Tina Duncan - Ext. 74944  
David McClelland – Ext. 74561

## Budget Monitoring: Education Services Investment Programme 2018/19 – Quarter 3

### 1. Introduction

This monitoring statement provides a summary of the financial performance and progress on the delivery of the service's investment programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget and provides a profile of the probable outturn over the relevant years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

### 2. Budget changes

During the third quarter there has been a transfer of budgets between projects with no impact to the net expenditure or net income budgets. The change is as follows:

- A transfer between Education projects of £1.9m gross expenditure and gross income budgets from Education Estate 2017-21 to Glasgow Gaelic School Grant. This transfer is to enable separate monitoring of this project and funding. This was approved at City Administration Committee on 4 April 2019;
- There have been a number of transfers, approvals and technical adjustments to expenditure and income approved under delegated authority by the Executive Director of Finance

### 3. Summary financial position

The approved gross expenditure budget, net of amounts paid in previous years, is £145.5m. The approved income budget, net of amounts received in previous years is £42.8m, providing a net expenditure budget of £102.8m.

Probable outturn gross expenditure for 2018/19 totals £40.1m with £15.7m of anticipated receipts in the year. Actual expenditure in 2018/19 to the end of quarter 3 totals £35.4m. Actual income in 2018/19 to the end of quarter 3 is £15.7m.

The current forecast for the delivery of the approved projects is within the overall net expenditure budget.

#### **4. Management of the programme**

##### **4.1 Scottish Futures' Trust (SFT)**

The Executive Committee has approved funding for 3 SFT projects:

- The replacement of Garrowhill Primary School and Early Years Centre;
- The construction of the new Glendale Primary School and Gaelic Medium Primary School;
- The construction of the new Clyde Campus School formerly referred to as St Brendan's/Garscadden.

The approved gross expenditure and income budgets at quarter 3 are £49.5m and £10.4m respectively.

##### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £39.1m. Actual expenditure to 2017/18 was £45.6m and the projected expenditure in 2018/19 is £2.4m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.7m. Actual income to 2017/18 was £10.4m with no further income anticipated.

##### **Physical progress**

All projects are now complete with the exception of Clyde Campus being in the defects period.

##### **Action**

No action required at this time.

##### **4.2 Pre-12 Strategy Phase 5**

The Executive Committee has previously approved funding to support the Education Estate Strategy covering the period 2012-2017: 'The 4Rs For Glasgow'. The approved gross expenditure budget at quarter 3 is £266.6m.

##### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £266.0m. Actual expenditure to 2017/18 was £227.9m and the projected expenditure in 2018/19 is £17.3m. Actual expenditure in 2018/19 to the end of quarter 3 is £16.1m. Actual income to 2017/18 was £0.6m with no further income anticipated.

## **Physical progress**

Since commencement of the 4Rs programme, refurbishment investment work has been (or is currently being) carried out in 211 individual projects within the programme (some establishments have had multiple projects) and all refurbishment projects are now complete.

Since commencement of the 4Rs programme, all of the properties that were listed as being in "C" or "D" condition have been brought into "A" or "B" condition with the exception of 1 school still currently under construction:

1. St Stephen's – Completion due September 2019

In addition to the refurbishment programme of works, there have been 16 modular extensions that have been undertaken and which have all been completed. And 10 new-build and extension projects, of which only Dalmarnock (May 2019), Sighthill (September 2019) remain to be completed. The new build projects at Blairdardie and Carntyne Primary Schools have been completed.

## **Action**

No action required at this time.

### **4.3 Education Estate Investment 2017-2021**

The approved gross expenditure and income budgets for Education Estate Investment 2017-2021 at quarter 3 are £57.3m and £7.3m respectively.

## **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £50m. Actual expenditure to 2017/18 was £8.9m and the projected expenditure in 2018/19 is £11.5m. Actual expenditure in 2018/19 to the end of quarter 3 is £11.4m. Actual income to 2017/18 was £7.3m and the projected income in 2018/19 is £0.03m. Actual Income to the end of quarter 3 is £0.03m.

## **Physical progress**

A scope of works and cash flow have been developed for this fund which include the following project types:

- 4Rs type refurbishment projects
- New Build Primary School project/s
- Boiler renewal programme
- Other capital works
- Statutory compliance works

The associated programme of works encompasses 120 projects across the estate, including one new-build, extensions, major refurbishments, fire alarms, heating systems and modular accommodation.

As at March 2019, £56.5m worth of work has been committed, of which £45m has either physically started, is in progress or now complete.

### **Action**

No action required at this time.

## **4.4 Early Years 1140 Expansion**

### **Financial performance**

The current forecast is that this project will be delivered within the approved fully funded gross expenditure budget of £44.1m. Actual expenditure to 2017/18 was £0.8m and the projected expenditure in 2018/19 is £2.6m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.8m. Actual income to 2017/18 was £3.3m. Actual income in the current year is £13.7m

### **Physical progress**

Work is ongoing to identify the full scope of projects that will be completed within this programme of work. At present, 5 themes have been identified into which each individual project will fall:

1. New build
2. Repurpose/Refurbish
3. Extensions
4. Internal/External Modifications
5. Outdoor ELC provision

Year one investment included a £2.2m repurposing project at Southbrae which was handed over in July 2018 and £0.5m internal reconfiguration works at Langside Nursery which is also complete.

Several projects within the Internal/External Modifications workstream have been instructed and are progressing.

### **Action**

No action required at this time.

## **4.5 Glasgow Gaelic School Sports Facilities**

### **Financial performance**

The current forecast is that this project will be delivered within the approved fully funded gross expenditure budget £2.5m. Actual expenditure to 2017/18 was nil and the projected expenditure in 2018/19 is £1m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.8m. Actual income to 2017/18 was £2.5m with no further income anticipated.

### **Physical progress**

Works have commenced on site and are progressing well. The structural steel frame is complete, the roof is on and internal works have commenced. Works are due to complete in advance of the August 2019 academic term.

**Action**

No action required at this time.

**4.6 Primary Schools Sports Facilities****Financial performance**

The current forecast is that this project will be delivered within the approved budget of £4m. Actual expenditure to 2017/18 was nil and the projected expenditure in 2018/19 is £2.2m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.3m.

**Physical progress**

All 32 establishments that fall within the scope of this programme have been surveyed and analysis of the results has been undertaken. Prices have been prepared for each pitch. Pitch installations commenced during September 2018 and there are currently 22 pitches on the programme to be delivered by the end of the financial year.

11 Multi Use Games Areas (MUGAs) have been completed and handed over for use, 5 are due to be ready for handover over by February/March and a further 5 will commence from February/March.

**Action**

No action required at this time.

**GLASGOW CITY COUNCIL**  
**QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>EDUCATION SERVICES</b>														
<b>Major Projects</b>														
Scottish Futures Trust Building Programme Phase 1	Gross Expenditure	27,546	21,993	49,539	49,539	0	45,587	2,421	1,531	0	0	45,587	1,675	47,262
	Gross Income	9,095	1,297	10,392	10,391	-1	10,391	0	0	0	0	10,391	0	10,391
	Net Expenditure	18,451	20,696	39,147	39,148	1	35,196	2,421	1,531	0	0	35,196	1,675	36,871
Pre-12 Strategy Phase 5	Gross Expenditure	255,069	11,542	266,611	266,610	-1	227,852	17,250	9,244	9,948	2,316	227,852	16,140	243,992
	Gross Income	0	569	569	569	0	569	0	0	0	0	569	0	569
	Net Expenditure	255,069	10,973	266,042	266,041	-1	227,283	17,250	9,244	9,948	2,316	227,283	16,140	243,423
Education Estate Investment 2017-21	Gross Expenditure	50,000	7,311	57,311	57,311	0	8,940	11,545	11,289	10,000	15,537	8,940	11,378	20,318
	Gross Income	0	7,311	7,311	7,311	0	7,281	30	0	0	0	7,281	30	7,311
	Net Expenditure	50,000	0	50,000	50,000	0	1,659	11,515	11,289	10,000	15,537	1,659	11,348	13,007
Early Years 1140 Expansion	Gross Expenditure	44,125	0	44,125	44,125	0	775	2,550	20,000	20,800	0	775	1,811	2,586
	Gross Income	44,125	0	44,125	44,125	0	3,325	13,700	16,000	11,100	0	3,325	13,700	17,025
	Net Expenditure	0	0	0	0	0	-2,550	-11,150	4,000	9,700	0	-2,550	-11,889	-14,439
Glasgow Gaelic School Sports Facilities	Gross Expenditure	2,500	0	2,500	2,500	0	0	1,000	1,500	0	0	0	806	806
	Gross Income	2,500	0	2,500	2,500	0	2,500	0	0	0	0	2,500	0	2,500
	Net Expenditure	0	0	0	0	0	-2,500	1,000	1,500	0	0	-2,500	806	-1,694
Primary School Sports Facilities	Gross Expenditure	4,000	0	4,000	4,000	0	0	2,200	1,800	0	0	0	1,301	1,301
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	4,000	0	4,000	4,000	0	0	2,200	1,800	0	0	0	1,301	1,301
<b>Total Education Major Projects</b>	Gross Expenditure	383,240	40,846	424,086	424,085	-1	283,154	36,966	45,364	40,748	17,853	283,154	33,111	316,265
	Gross Income	55,720	9,177	64,897	64,896	-1	24,066	13,730	16,000	11,100	0	24,066	13,730	37,796
	Net Expenditure	327,520	31,669	359,189	359,189	0	259,088	23,236	29,364	29,648	17,853	259,088	19,381	278,469
<b>Other Education Projects</b>	Gross Expenditure	102,419	3,704	106,123	106,125	2	101,515	3,128	1,481	0	1	101,515	2,247	103,762
	Gross Income	1,275	2,083	3,358	3,344	-14	1,411	1,933	0	0	0	1,411	1,933	3,344
	Net Expenditure	101,144	1,621	102,765	102,781	16	100,104	1,195	1,481	0	1	100,104	314	100,418
<b>Total Education Projects</b>	Gross Expenditure	485,659	44,550	530,209	530,210	1	384,669	40,094	46,845	40,748	17,854	384,669	35,358	420,027
	Gross Income	56,995	11,260	68,255	68,240	-15	25,477	15,663	16,000	11,100	0	25,477	15,663	41,140
	Net Expenditure	428,664	33,290	461,954	461,970	16	359,192	24,431	30,845	29,648	17,854	359,192	19,695	378,887



## Glasgow City Council

### Joint Report by the Executive Director of Finance and the Executive Director of Neighbourhoods and Sustainability

Contact: Tina Duncan – Ext. 74944

#### Budget Monitoring: Neighbourhoods and Sustainability Investment Programme 2018/19 – Quarter 3

### 1. Introduction

This monitoring statement provides a summary of the financial performance and progress on the delivery of the service's investment programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget, and provides a profile of the probable outturn over years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

### 2. Budget changes

During the third quarter of 2018/19, the gross expenditure budget has increased by £0.39m and the gross income budget has increased by £0.39m. The budget changes comprise the following:

- An increase to the gross expenditure and gross income budgets of £0.177m following Scottish Government funding for sustainable transport projects to provide eBikes within the Glasgow Nextbike Cycle Hire Scheme as approved at City Administration Committee on 13 December 2018;
- There have been a number of transfers, approvals and minor adjustments to expenditure and income budgets approved under delegated authority by the Executive Director of Finance.

### 3. Summary financial position

The approved gross expenditure budget, net of amounts paid in previous years, totals £155.8m. The approved income budget, net of amounts received in previous years, totals £36.3m, providing a net expenditure budget £119.5m.

Probable outturn gross expenditure for 2018/19 totals £35.3m, with anticipated receipts of £7.5m in the year.

Actual gross expenditure in 2018/19 to the end of quarter 3 totals £26.4m. Actual receipts, directly related to specific projects, total £2.7m over the same period.

The current forecast for the delivery of the approved programme is that it will be achieved within the approved net expenditure budget.

#### **4. Management of the programme**

##### **4.1 Clyde Gateway (East End Regeneration Route)**

###### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £62.7m. Actual expenditure to 2017/18 was £56.5m and the projected expenditure in 2018/19 is £0.2m. Actual expenditure in 2018/19 to the end of quarter 3 is £24k. Actual income to 2017/18 was £3.2m with no further income anticipated.

###### **Physical progress**

The remaining significant Phase 2 project expenditure will largely comprise outstanding land purchase costs, resulting from the scheme compulsory purchase orders.

The preparation of contract documentation for EERR Phase 3 has been taken to a point where it is reasonably practical, following Executive Committee funding approvals of 21 January 2016 and 20 April 2017.

###### **Action**

No action required.

##### **4.2 Fastlink**

###### **Financial performance**

The project is now substantially complete at a fully funded cost of £28.6m. Further expenditure was incurred directly by SPT. The expenditure and income budgets will be adjusted accordingly following settlement of final invoices and confirmation of project closedown with SPT.

Actual expenditure to 2017/18 was £28.5m and the projected expenditure in 2018/19 is £0.1m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.07m. Actual income to 2017/18 was £28.5m and the projected income in 2018/19 is £0.1m. Actual income to the end of quarter 3 is £0.07m.

###### **Physical progress**

Core Route – all works are now complete. Awaiting final invoices for payment.

City Centre – all works are complete.

Cycling – Phase 3 works are now complete and all works invoices are paid except the contractor's final retention payment.

## **Action**

No action required.

### **4.3 Shieldhall Overpass**

#### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £3.2m. Actual expenditure to 2017/18 was £0.35m and the projected expenditure in 2018/19 is £0.1m. Actual expenditure in 2018/19 to the end of quarter 3 is £9k.

#### **Physical progress**

A 7.5T weight restriction has been implemented on the overpass which has been operating successfully.

In order to monitor the condition of the overpass a detailed structural inspection has been undertaken. The inspection report highlights areas of further structural deterioration, however, the current weight limit has been reviewed and at present the existing restriction does not require to be changed.

A tender was issued to procure an advanced high level structural analysis to identify alternative options for a cost effective repair strategy to refurbish the Overpass. The contract formed 4 work stages: Stage 1 High Level Structural analysis - Feasibility, Stage 2 Outline Design, Stage 3, Detailed Design and Stage 4, Document Preparation and Construction Site Support.

The commission was awarded in January 2019. Stage 1 is programmed to be completed by the end of April 2019.

Progress to the construction phase will be subject to funding requirements.

To ensure safety of users, the condition monitoring inspections of the structure has been increased to identify and record any further ongoing deterioration.

## **Action**

No action required.

### **4.4 LED Street Lighting Investment Programme**

#### **Financial performance**

The current forecast is that the project will be delivered within the approved budget of £13.4m. The approved budget includes additional investment of £2.0m secured in 2018/19. Actual expenditure to 2017/18 was £4.9m and the projected expenditure in 2018/19 is £3.5m. Actual expenditure in 2018/19 to the end of quarter 3 is £2.8m.

#### **Physical progress**

The project was initially to upgrade 10,000 street lights on main roads with modern, energy efficient LED lanterns which will result in a reduction in the cost of energy to power these lights and a considerable carbon reduction over the longer term.

Installation of the 10,000 LEDs is complete. Due to efficiencies in the procurement process there is capacity to increase the number of LED lanterns enabling an additional 3,800 LED lanterns to be delivered within this element of the investment.

Works were completed on 30<sup>th</sup> August 2018, delivering a total of 3,944 LED lanterns.

The Council's 2017/18 budget included further investment in street lighting of £2.5m to extend the footprint of LED lanterns and replace ageing lighting columns. This funding enables a proactive repair programme to replace the assets causing the highest risk to public safety. It is anticipated up to 2,000 will be replaced.

Works commenced on site in June 2018 with a programmed revised completion date of 31<sup>st</sup> March 2019. 85% of works issued are now complete.

In addition, £2.0m has been allocated to Street Lighting as part of the 2018/19 budget setting process. Risk Management Strategies confirmed the health and safety risk, posed by aging columns, should take precedence over the financial and environmental benefits realised through LED conversions. Therefore, this investment will replace up to 2,650 at risk columns (including upgrade to energy efficient LED lanterns).

To ensure that the investment is prioritised on the assets in poorest condition, condition assessment, scheme identification, design and costings have been completed. Programmed completion date remains 31 December 2019.

#### **Action**

No action required.

## **4.5 Cycling Strategy 2016-2025**

### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £6.6m. Actual expenditure to 2017/18 was £1.7m and the projected expenditure in 2018/19 is £1.9m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.4m. Actual income to 2017/18 was £0.6m and the projected income in 2018/19 is £1.8m. Actual income in 2018/19 to the end of quarter 3 is £0.6m.

### **Physical progress**

#### South City Way

Design work continues for the South City Way project, which will deliver a segregated cycle route from Queens Park to the city centre, along with improvements to the local environment is nearing completion.

Construction Works for the second phase of South City Way which will see the installation of segregated cycle lanes between Gourock Street and Cumberland Street commenced on site on the 4<sup>th</sup> July 2018. Due to site issues this is now not envisaged to be completed until May 2019. Tenders have been returned for Phase 3 and are currently being assessed and expected to be awarded in March 2019. Due to issues in the procurement process the awarding of Phase 3 has taken longer than programmed therefore, works are now expected to commence on site in the new financial year.

### Routes to Knightswood Park

In support of the European Championships, a new cycle route is being designed linking National Cycle Route 7 to the new BMX track in Knightswood Park. Construction is now complete.

### Connecting Woodside

Design work continues on both the Segregated Cycle Route for Garscube Road, a Quietway along North Woodside Road and St Georges Road. The preliminary design for Garscube Road has been signed off by Sustrans and consultation events were undertaken in February 2019 for St Georges Road and North Woodside Road which both were received favourably by the local community. Work has commenced on proposals for a 20mph Zone for the Woodlands area.

The concept designs have taken longer than programmed due to request for additional information from Sustrans and also additional public consultation work being undertaken.

### MACH Hire Expansion

Expansion of the MACH continues with a minimum 60 bikes and 6 new Stations due to be installed before September 2019. Additional funding has also been secured to assist in the expansion of the scheme to provide 63 e-bikes and 21 e-docking stations.

### **Action**

No action required.

## **4.6 Roads and Footpath Investment 2018/19**

### **Financial performance**

The current forecast is that the project will be delivered within the approved budget of £49m. The projected expenditure in 2018/19 is £11.7m. Actual expenditure in 2018/19 to the end of quarter 3 is £9.6m.

### **Physical progress**

External Carriageway Patching  
85% of works are now complete.

External Carriageway Overlays  
94% of works are now complete.

External Carriageway Microasphalt  
100% of works are now complete.

RTO Carriageway Patching  
84% of works are now complete.

RTO Carriageway Resurfacing Schemes  
91% of works are now complete.

## **Action**

No action required.

## **4.7 Crematoria Refurbishment**

### **Financial performance**

The current forecast is that the project will be delivered within the approved budget of £7.6m. The projected expenditure in 2018/19 is £0.9m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.1m.

### **Physical progress**

The Council has approved funding to refurbish Daldowie and Linn crematoria and create a new third chapel at Daldowie. The works are intended to address essential maintenance, improve heating and electrical systems, provide additional service capacity during peak hours at Daldowie and cosmetically enhance public facing areas.

It is intended that work at Daldowie will be completed prior to the commencement of work at Linn.

DRS Project Management & Design have been appointed to provide design and project management services to Neighbourhoods and Sustainability.

The project is currently in the design stage and is being delivered in accordance with the Royal Institute of British Architects (RIBA) Plan of Work. DRS PM&D completed the RIBA Stage 3 – Developed Design for Daldowie on 18<sup>th</sup> June 2018. The RIBA Stage 4 – Technical Design has been completed and the final report is currently being produced.

The planning and listed building applications for Daldowie were submitted on 12<sup>th</sup> October 2018. A final determination has not yet been received; however, feedback from the planners has been positive to date and a favourable outcome is anticipated.

The completion of all works at Daldowie is anticipated in May 2020 based on the current programme.

Construction activities at Linn are expected to commence in August 2020 and be completed in September 2021.

## **Action**

No action required.

## **4.8 Street Cleaning Yotta**

### **Financial performance**

The current forecast is that the project will be delivered within the approved budget of £2.3m. The projected expenditure in 2018/19 is £0.8m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.6m.

## **Physical progress**

The main objective of the project is to implement an integrated management system that will provide a modern, future proof solution, which will meet the needs of Neighbourhoods and Sustainability in the operational areas of Domestic Waste, Commercial Waste, Streetscene, Pest Control, Graffiti Removal, Parks & Open Space, Roads and Lighting. With this will come mobile working and the opportunity to use the Operations Centre to manage resources.

The project will be delivered on a phased basis, with the solution for domestic and trade waste being the first modules to be implemented – anticipated timelines as follows;

### **Domestic Waste**

User Acceptance Testing scheduled to complete 20<sup>th</sup> April

Go Live 8<sup>th</sup> May

### **Trade Waste**

User Acceptance Testing scheduled to complete 2<sup>nd</sup> June

Go Live 18<sup>th</sup> June

At present, system configuration activities, and business change planning for the first phase is progressing in line with current projected timescales

## **Action**

No action required.

## **4.9 Sustrans 2018/19**

### **Financial performance**

The current forecast is that the project will be delivered within the approved fully funded gross expenditure budget of £3.079m. Projected expenditure in 2018/19 is £0.7m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.3m. Projected income in 2018/19 is £0.7m. Actual income to end of quarter 3 is £0.1m

The Sustrans grant process is now split into separate design and construction elements. Funding for construction is only granted when the final designs are approved by Sustrans and all consents are in place.

## **Physical progress**

### **Station Road**

Detailed design work has commenced on a new cycleway from Cumbernauld Road along Station Road to link into the new railway station that is being constructed in Robroyston. The project has been delayed due to a number of unforeseen issues that have occurred during site investigations including the discovery of water voles (a protected species) and Japanese knotweed. Measures are now being put in place to resolve these issues, however they have impacted on the programme. The Traffic Regulation Order for Station Road has just been completed.

### East City Way

The Phase 1 preliminary design for the Mount Vernon junction was completed following the consultation period 10th September to 10th October 2018, with a public meeting held on the 26th September. The initial draft of the detailed design is now with Sustrans for comment. At present the current design has not been accepted by Sustrans as part of their Gateway Review and discussions are ongoing.

Following sign-off by Sustrans, Neighbourhoods and Sustainability will submit a funding bid to Sustrans for implementation of Phase 1. Preliminary Design work continues on Phases 2 to 7.

### North City Way

This project was successful in a bid to Sustrans Community Links Plus. Work will now take place on developing the bid for submission with this required to be submitted in April 2019.

### St Andrews Drive

Preliminary design is now complete and issued to Sustrans for comment. A topographic survey and traffic counts are currently being procured for the route.

### Wallacewell Cycle Route

The preliminary design has now been completed with consultation undertaken between 25th July and 22nd August 2018. The tender documentation is currently being progressed.

### **Action**

No action required.

## **4.10 Seven Lochs Wetland**

### **Financial performance**

The current forecast is that the project will be delivered within the approved fully funded gross expenditure budget of £5.8m. Actual expenditure to 2017/18 was £0.7m and the projected expenditure in 2018/19 is £0.7m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.3m. Actual income to 2017/18 was £0.7m and the projected income in 2018/19 is £0.7m. Actual income in 2018/19 to the end of quarter 3 is £0.3m.

### **Physical progress**

Stage 3 detailed design report for Provan Hall restoration signed off at end January 2019, and technical design now underway. Building surveys scheduled for February/March 2019. Restoration works are scheduled to start in October 2019. Development of Provan Hall Community Management Trust operational plan and funding strategy underway. Building works and interpretation design development on-track at Drumpellier visitor centre with centre expected to re-open in May 2019.

Interpretation design development now underway for Glenboig and Hogganfield gateways. Design development for Hogganfield Gateway building works now underway with DRS Project Management and Design / Glasgow Life.

Ongoing heritage learning and community engagement programmes delivered in partnership with TCV Scotland and others include:

- Weekly outdoor learning activities with 5 primary schools
- Seven Lochs Employability Programme running 2 days per week
- Seven lochs volunteers running 1 day per week
- Spring / Summer events and activities programme in development for publication in March 2019.

#### **Action**

No action required.

### **4.11 Cathkin Landfill Site Remediation**

#### **Financial performance**

The current forecast is that the project will be delivered within the approved net budget of £27m. Actual expenditure to 2017/18 was £25.5m and the projected expenditure in 2018/19 is £0.3m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.3m. Actual income to 2017/18 was £1m with no further income anticipated.

#### **Physical progress**

All works required by the Enforcement Notice were complete in March 2017. South Lanarkshire Council inspected the works in April 2017 and wrote to GCC confirming completion of the Enforcement Notice works to their satisfaction.

The surface water management works are complete and have improved the water discharge capability from the site.

The first phase of the proposed Leachate Treatment works is complete. This has provided an additional storage lagoon and further leachate treatment work is being prepared dependent on available funding. The remaining leachate treatment works are split into three additional phases. Based on current estimates, phases 2 and 3 which address improvements to the leachate treatment system, should be able to be delivered within the available budget. Phase 4 which includes measures to improve the long term sustainability of the site, may not be able to be delivered without draw down of contingency or application for additional funding. The situation will be revisited following completion of Phases 2 and 3.

#### **Action**

No action required.

#### **4.12 Bin Replacement Programme (BRP)**

##### **Financial performance**

The current forecast is that the project will be delivered within the approved budget of £6.5m. Actual expenditure to 2017/18 was £0.3m and the projected expenditure in 2018/19 is £1.3m. Actual gross expenditure in 2018/19 to the end of quarter 3 is £0.9m.

##### **Physical progress**

The BRP will replace 48,000 galvanised bins in 145,000 flats with 80,000 replacement wheeled bins for general waste and recycling. The BRP is being undertaken in 3 Phases.

Phase 1 was completed on 30 June 2018 and 17,000 flats had 3116 dust bins removed and replaced with 7,606 wheeled bins.

Cadder HA, Gardeen HA, Govanhill Regeneration Group, West of Scotland HA, Glasgow West HA and Blairtummock HA early adopters have been completed. The Partick HA early adopter commenced in December 2018, is ongoing and programmed to be completed in mid-March 2019. The early adopters (including Partick HA) will have had 2,660 dustbins removed and will have had 5,250 replacement wheeled bins.

In total 5,776 dust bins have been removed and 12,856 replacement dust bins have been delivered.

Phase 2 Bin Replacement is programmed to commence in April 2019.

The replacement of two weekly collections (which was tested in Phase 1) is 8 day general waste and 16 day recycling collections. 8 day general waste collections have been implemented on 8 routes and are working effectively.

The Bin Replacement Programme is currently estimated to be 9 months behind due to the time taken to complete the Lessons Learned Report for Phase 1 and the delay in obtaining a replacement bin distribution team. The revised programme completion is 31 December 2020.

##### **Action**

No action required.

#### **4.13 Smart Bins**

##### **Financial performance**

The current forecast is that the project will be delivered within the approved budget of £3m. The projected expenditure in 2018/19 is £0.65m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.5m.

##### **Physical progress**

The Street Litter Bin Programme is a £3 million programme which is investing in the city's street bin infrastructure, by replacing the current ineffective bins (circa 10,000) in all neighbourhoods with larger capacity units, the current bins are collected at varying frequencies depending on whether they are located in high or low density areas. High

density areas are typically collected a minimum of three times per day and low density areas on a less frequent basis. This project will increase overall capacity for waste by at least 50% and will streamline the service making it quicker and easier to manage.

The Business Case to replace street litter bins was approved in March 2018 and the programme is comprised of 2 phases.

Phase 1 initially focused on the following areas:

- Dennistoun.
- Drumchapel (Thriving Place).
- Gorbals (Thriving Place).
- Priesthill/Househillwood (Thriving Place).
- City Centre.

Smart bin sensors (400) have also been fitted to the pilot area bins by the supplier ISB Global, data has been received on the fill level rates and collection frequencies are being reviewed in these areas

Phase 1 implementation commenced in April 2018 and was completed at the end of May 2018. The neighbourhood area of Govanhill also received the new larger capacity street litter bins in July 2018.

Deployments of bin housings in the North West Area commenced on the 8th September 2018, at the end of January 2019 a total of 14 Neighbourhoods in the North West area have received the new street litter bins.

To complement the project and promote recycling on the go, Phase 1 also included a pilot of blue recycling bin housings in the City Centre. These bins have been located directly next to the general waste litter bins. Waste from the blue recycling bins was analysed and the recycle rate was approximately 95%.

A Procurement exercise is currently ongoing for Phase 2. Contract award is expected early March 2019 and it is anticipated that the North East area will commence early April 2019.

#### **Action**

No action required.

#### **4.14 Other projects**

##### **Residual Waste Treatment Project**

On 8<sup>th</sup> December 2011, the Executive Committee approved the appointment of Viridor as the successful participant and contract award for the design, build, finance and operation of the Glasgow Recycling and Renewable Energy Centre (GRREC).

Viridor sub-contracted the engineering, procurement, design, construction and commissioning elements of the project to Interserve who engaged a number of specialist sub-contractors to deliver key elements of the project. Site development of the council's Polmadie site commenced in April 2014.

Viridor experienced challenges in completing the construction of the Advanced Conversion Facility (ACF). These issues culminated in the main sub-contractor for this element of the works, Energos, entering administration in July 2016.

In November 2016, Viridor took the decision to terminate the main construction contract with Interserve due to on-going delays and subsequently appointed Doosan Babcock in February 2017 to provide management support to complete the construction and commissioning of the facility using the established supply chain.

At the end of 2017 Viridor advised the council that Doosan Babcock were no longer providing a lead role in the management of remaining works as the project had moved from the construction to commissioning phase.

The facility has achieved several important milestones to date, notably:

1. A Certificate of Readiness for the Smart Materials Recycling Facility (S-MRF) and Anaerobic Digestion Facility (AD) on 8<sup>th</sup> July 2016, signifying these elements of the facility were ready to receive waste.
2. Commenced processing of the council's residual waste for commissioning related activities on 14<sup>th</sup> July 2016.
3. A Certificate of Readiness for line 1 and common systems of the ACF on 11<sup>th</sup> May 2018, confirming these parts of the facility were able to receive waste from an engineering perspective.
4. A Readiness Test certificate on 6<sup>th</sup> July 2018 which confirmed that all elements of the GRREC were technically capable of processing waste.
5. An Acceptance Test Certificate on 28<sup>th</sup> January 2019 confirming the GRREC had achieved full service.

Full service has been achieved and we look forward to a new phase of the contract as we work in partnership with Viridor to improve Glasgow's environmental performance.

### **Action**

As this project is now complete, it will be removed from the next report to Committee.

### **All Other Projects**

All other projects, including the Parks Development Programme and those funded by Strathclyde Partnership for Transport are progressing satisfactorily and there are no significant issues to report.

**GLASGOW CITY COUNCIL  
QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>NEIGHBOURHOODS AND SUSTAINABILITY</b>														
<b>Major Projects</b>														
Clyde Gateway - East End Regeneration Route	Gross Expenditure	61,550	4,390	65,940	65,940	0	56,464	226	3,871	5,379	0	56,464	24	56,488
	Gross Income	0	3,241	3,241	3,241	0	3,241	0	0	0	0	3,241	0	3,241
	Net Expenditure	61,550	1,149	62,699	62,699	0	53,223	226	3,871	5,379	0	53,223	24	53,247
Fastlink	Gross Expenditure	40,000	0	40,000	40,000	0	28,460	84	0	0	11,456	28,460	74	28,534
	Gross Income	40,000	0	40,000	40,000	0	28,460	84	0	0	11,456	28,460	74	28,534
	Net Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0
Shieldhall Overpass	Gross Expenditure	3,750	-550	3,200	3,200	0	350	100	2,750	0	0	350	9	359
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	3,750	-550	3,200	3,200	0	350	100	2,750	0	0	350	9	359
LED Street Lighting Investment Programme	Gross Expenditure	11,426	2,000	13,426	13,426	0	4,860	3,462	5,104	0	0	4,860	2,787	7,647
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	11,426	2,000	13,426	13,426	0	4,860	3,462	5,104	0	0	4,860	2,787	7,647
Cycling Strategy 2016-2025	Gross Expenditure	9,250	8,014	17,264	17,264	0	1,672	1,942	8,788	4,247	615	1,672	1,371	3,043
	Gross Income	3,250	7,364	10,614	10,614	0	563	1,800	5,181	3,070	0	563	631	1,194
	Net Expenditure	6,000	650	6,650	6,650	0	1,109	142	3,607	1,177	615	1,109	740	1,849
Roads & Footpath Investment 2018/19	Gross Expenditure	49,000	0	49,000	49,000	0	0	11,671	13,029	8,300	16,000	0	9,563	9,563
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	49,000	0	49,000	49,000	0	0	11,671	13,029	8,300	16,000	0	9,563	9,563
Crematoria Refurbishment	Gross Expenditure	7,600	0	7,600	7,600	0	0	866	2,989	3,114	631	0	84	84
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	7,600	0	7,600	7,600	0	0	866	2,989	3,114	631	0	84	84
Street Cleaning Yotta	Gross Expenditure	2,300	0	2,300	2,300	0	0	825	1,475	0	0	0	610	610
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	2,300	0	2,300	2,300	0	0	825	1,475	0	0	0	610	610
SUSTRANS 2018/19	Gross Expenditure	3,079	0	3,079	3,079	0	0	714	2,190	175	0	0	318	318
	Gross Income	3,079	0	3,079	3,079	0	0	714	2,190	175	0	0	139	139
	Net Expenditure	0	0	0	0	0	0	0	0	0	0	0	179	179
Seven Lochs Wetland	Gross Expenditure	5,800	19	5,819	5,818	-1	683	686	2,447	1,962	40	683	337	1,020
	Gross Income	5,800	0	5,800	5,799	-1	683	686	2,447	1,962	21	683	337	1,020
	Net Expenditure	0	19	19	19	0	0	0	0	0	19	0	0	0
Cathkin Landfill Site Remediation	Gross Expenditure	20,800	7,192	27,992	27,992	0	25,493	305	994	1,200	0	25,493	290	25,783
	Gross Income	0	992	992	992	0	992	0	0	0	0	992	0	992
	Net Expenditure	20,800	6,200	27,000	27,000	0	24,501	305	994	1,200	0	24,501	290	24,791
Bin Replacement Programme (BRP)	Gross Expenditure	6,500	0	6,500	6,501	1	324	1,313	2,451	2,413	0	324	917	1,241
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	6,500	0	6,500	6,501	1	324	1,313	2,451	2,413	0	324	917	1,241

**GLASGOW CITY COUNCIL**  
**QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
	Net Expenditure	6,500	0	6,500	6,501	1	324	1,313	2,451	2,413	0	324	917	1,241
Smart Bins	Gross Expenditure	3,000	0	3,000	3,000	0	0	650	2,350	0	0	0	510	510
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	3,000	0	3,000	3,000	0	0	650	2,350	0	0	0	510	510
<b>TOTAL NEIGHBOURHOODS AND SUSTAINABILITY Major Projects</b>	Gross Expenditure	224,055	21,065	245,120	245,120	0	118,306	22,844	48,438	26,790	28,742	118,306	16,894	135,200
	Gross Income	52,129	11,597	63,726	63,725	-1	33,939	3,284	9,818	5,207	11,477	33,939	1,181	35,120
	Net Expenditure	171,926	9,468	181,394	181,395	1	84,367	19,560	38,620	21,583	17,265	84,367	15,713	100,080
Other Neighbourhoods and Sustainability Projects	Gross Expenditure	227,538	18,647	246,185	246,185	0	217,168	12,445	13,932	2,641	-1	217,168	9,523	226,691
	Gross Income	42,044	13,107	55,150	55,152	2	48,620	4,208	2,323	0	0	48,620	1,503	50,123
	Net Expenditure	185,494	5,540	191,035	191,033	-2	168,548	8,237	11,609	2,641	-1	168,548	8,020	176,568
Total Neighbourhoods and Sustainability Projects	Gross Expenditure	451,593	39,712	491,305	491,305	0	335,474	35,289	62,370	29,431	28,741	335,474	26,417	361,891
	Gross Income	94,173	24,704	118,876	118,876	1	82,559	7,492	12,141	5,207	11,477	82,559	2,684	85,243
	Net Expenditure	357,420	15,008	372,429	372,429	-1	252,915	27,797	50,229	24,224	17,264	252,915	23,733	276,648



## Glasgow City Council

### Joint Report by the Executive Director of Finance and the Executive Director of Development and Regeneration Services

Contact: Tina Duncan - Ext. 74944  
Jenny O'Hagan - Ext 79901

#### Budget Monitoring: City Deal Projects Investment Programme 2018/19 – Quarter 3

#### 1. Introduction

This monitoring statement provides a summary of the financial performance and progress on the delivery of the City Deal investment programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget, and provides a profile of the probable outturn over years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

#### 2. Budget changes

During the third quarter of 2018/19, the gross expenditure budget has increased by £1.8m and the gross income budget has increased by £1.2m, increasing the net expenditure by £0.6m. The budget changes comprise the following:

- An increase to the gross expenditure and income budget of £0.3m for additional Sustrans funding for the Barras Public Realm (Phase 2) works. This funding was approved at City Administration Committee on 24 January 2019;
- An increase to the gross expenditure budget of £1.5m and income budget of £0.9m for the transfer from DRS project Blairtummock Surface Water Management Plan (SWMP) to City Deal project Metropolitan Glasgow Strategic Draining Plan (MGSDP). This transfer aligns budgets to allow accurate monitoring of contractor payments within the overall programme of works for MGSDP. This was approved at City Administration Committee on 4 April 2019;
- There have been a number of transfers, approvals and technical adjustments to expenditure and income approved under delegated authority by the Executive Director of Finance.

### **3. Summary financial position**

The approved gross expenditure budget, net of amounts paid in previous years, totals £93.5m. The approved income budget, net of amounts received in previous years, totals £47.8m, providing a net expenditure budget of £45.7m.

Probable outturn gross expenditure for 2018/19 totals £53.0m with anticipated receipts of £29.8m.

Actual gross expenditure in 2018/19 to the end of quarter 3 totals £43.2m. Actual receipts in 2018/19, directly related to specific projects totals £0.2m.

The current forecast for the delivery of approved projects is on target within the approved net expenditure budget.

### **4. Management of the programme**

#### **4.1 Metropolitan Glasgow Strategic Drainage Partnership (MGSDP)**

##### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £9.5m.

Actual expenditure to 2017/18 was £3.6m and the projected expenditure in 2018/19 is £5.5m. Actual expenditure in 2018/19 to the end of quarter 3 is £4.7m.

Actual income to 2017/18 was £3.8m and the projected income in 2018/19 is £4.5m. Actual income received in the current year to date is minimal.

##### **Physical progress**

The Camlachie Burn contractor remains on site with construction works progressing at both the Shettleston Road and Biggar Street sites and are currently forecast to achieve practical completion in June 2019.

The Cardowan Surface Water Management Plan (SWMP) contractor remains on site with works progressing at multiple locations. The final phase of water vole trapping is scheduled to take place during spring 2019 to release further work areas.

The Council is providing City Deal funding via a grant to Southside Housing Association for the Hillington / Cardonald SWMP (Phase 1 - Moss Heights). The required road Stopping Up Orders have now been granted and Southside Housing Associations contractor is scheduled to start work in March 2019.

The construction tender for the South East Glasgow SWMP was published on 4 January 2019, with tenders scheduled to be submitted during February 2019. The tenders will inform the Full Business Case being prepared to gain approval for the City Deal funding.

The construction tender package is being prepared for the Garrowhill SWMP and will be published during the next period.

Detailed design work is progressing on the Drumchapel SWMP and Hillington / Cardonald SWMP Phases 2 and 3.

Following competitive tender, a consultant was appointed during January 2019 to develop the detailed design on the High Knightswood, Eastern Springburn and Fullerton Avenue SWMPs.

MGSDP is currently expected to be completed in 2024.

#### **Action**

No action required.

## **4.2 Collegelands, Calton / Barras**

### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £0.64m.

Actual expenditure to 2017/18 was £1.6m and the projected expenditure in 2018/19 is £1.9m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.9m.

Actual income to 2017/18 was £1.4m and the projected income in 2018/19 is £1.5m. No actual income has been received in the current year to date. This income is expected to be received in quarter 4.

### **Physical progress**

The design for High St Station is being delivered through the Guide to Rail Investment Process (GRIP), which is required by Network Rail. The project has now moved onto the GRIP 4 stage to develop a single option. Further studies are being carried out to ensure the requirements of Network Rail can be met within the budget. In addition, the project is seeking to make an application to the Rail Development Fund and discussion with stakeholders to secure a delivery partner ongoing.

Work is progressing on the Meat Market masterplan and contracts are currently being procured, with the earthworks contract programmed to go on site by summer 2019.

The Barras Public Realm works have reached practical completion. Junction Improvements procurement is ongoing with works programmed to go on site by autumn 2019.

Collegelands Calton Barras is currently expected to be completed in 2023.

#### **Action**

No action required.

### **4.3 Waterfront and West End Innovation Quarter**

#### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £1.7m.

Actual expenditure to 2017/18 was £2.1m and the projected expenditure in 2018/19 is £2.2m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.4m.

Actual income to 2017/18 was £1.8m and the projected income in 2018/19 is £2.3m. No actual income has been received in the current year to date. This income is expected to be received in quarter 4.

#### **Physical progress**

Govan Public Realm works started on site in December 2018 and is currently expected to be completed in April 2019.

Work on the design of the Active Travel North project is ongoing and a tender to deliver the project is currently expected to be issued in June 2019.

Since the City Administration Committee approved the Expressions of Interest for quay wall funding in September 2018, officers have been working with quay wall owners towards their submission of full grant applications. Ground Investigation works for the proposed quay wall investment at Lancefield and Windmillcroft Quay is due to commence in April 2019.

Ground Investigation works for the Govan-Partick Bridge commenced in November 2018 and was completed in February. The development of the bridges design is ongoing ahead of a planning application being submitted during summer.2019.

The design of Byres Road public realm has been revised to prioritise the introduction of segregated cycle lanes, following instruction from the Housing Neighbourhoods and Public Realm Committee. Design changes are being discussed with stakeholders in advance of further a discussion at Committee in April 2019.

Officers are working with the University of Glasgow to develop proposals for a Waterfront Innovation Campus on vacant and derelict land adjacent to the Queen Elizabeth University Hospital.

Waterfront and West End Innovation Quarter is currently expected to be completed in 2024.

#### **Action**

No action required.

#### **4.4 City Centre Enabling Infrastructure: Integrated Public Realm (EIIPR)**

##### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £5.0m.

Actual expenditure to 2017/18 was £3.4m and the projected expenditure in 2018/19 is £6.0m. Actual expenditure in 2018/19 to the end of quarter 3 is £4.6m.

Actual income to 2017/18 was £2.9m and the projected income in 2018/19 is £5.8m. Actual income received in the current year to date is minimal.

##### **Physical progress**

Sauchiehall Avenue works are progressing and will be largely complete by the end of May 2019. The final section, which was previously cordoned off as a result of the fire at the Glasgow School of Art, is now being worked on. This will allow the remainder of the works at Garnet Street to also be completed.

The concept design stage for Argyle Street from Junction 19 to Glasgow Cross and The Underline and Cambridge Street has been completed and work can now start on the developed design stage of these projects.

The concept designs continue to be developed for Sauchiehall Street Precinct, Renfrew Street, Killermont Street and North Hannover Street.

The EIIPR Block B design team are now working on the concept design for Elmbank Street and Holland Street and design work is about to commence for Clyde Street/Broomielaw.

The EIIPR programme is currently expected to be completed in October 2024.

##### **Action**

No action required.

#### **4.5 Canal & North Gateway**

##### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £1.4m.

Actual expenditure to 2017/18 was £1.2m and the projected expenditure in 2018/19 is £4.1m. Actual expenditure in 2018/19 to the end of quarter 3 is £3.5m.

Actual income to 2017/18 was £1.1m and the projected income in 2018/19 is £3.5m. Actual income received in the current year to date is £0.1m.

## **Physical progress**

Remediation and access works, undertaken by Scottish Canals, are about 60% complete at 100 Acre Hill (Dundashill).

The North Canal Bank Street and Landscape Links public realm works is currently being procured and programmed to go on site by summer 2019.

Discussions are ongoing with Scottish Canals and Transport Scotland regarding improvements to pedestrian and cycling connections to the route under the M8 at Dobbies Loan along with noise remediation works.

Canal & North Gateway is currently expected to be completed in 2023.

## **Action**

No action required.

## **4.6 Sighthill TRA**

### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £34.7m.

Actual expenditure to 2017/18 was £49.0m and the projected expenditure in 2018/19 is £33.2m. Actual expenditure in 2018/19 to the end of quarter 3 is £27.2m.

Actual income to 2017/18 was £42.8m and the projected income in 2018/19 is £12.1m. No actual income has been received in the current year to date. This income is expected to be received in quarter 4.

### **Physical progress**

Earthworks for the park, the installation of new utilities, road works and the preparation of the development platforms continue to be delivered through the projects infrastructure contract (Contract 2).

The North Glasgow Integrated Water Management System (NGIWMS) works commenced on site in May 2018 and work is ongoing with a forecast of completion in July 2019.

Work on the Community Campus is continuing on site and due to complete in September 2019.

Keepmoat Homes is the appointed housing developer. Keepmoat Homes will take possession of the first housing platform in April 2019.

The tender for the M8 pedestrian bridge will be published in May 2019 with a preferred bidder expected to be appointed in late August 2019.

Sighthill TRA is currently expected to be completed in 2020.

**Action**

No action required.

**GLASGOW CITY COUNCIL  
QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b><u>CITY DEAL</u></b>														
Metropolitan Glasgow Strategic Drainage Partnership (MGSDP)	Gross Expenditure	14,019	4,419	18,438	18,437	-1	3,615	5,520	9,302	0	0	3,615	4,676	8,291
	Gross Income	7,573	1,318	8,891	8,890	-1	3,815	4,492	570	13	0	3,815	40	3,855
	Net Expenditure	6,446	3,101	9,547	9,547	0	-200	1,028	8,732	-13	0	-200	4,636	4,436
Collegelands, Calton / Barras	Gross Expenditure	4,150	300	4,450	4,450	0	1,646	1,945	695	164	0	1,646	1,876	3,522
	Gross Income	3,977	-171	3,806	3,806	0	1,414	1,528	718	146	0	1,414	0	1,414
	Net Expenditure	173	471	644	644	0	232	417	-23	18	0	232	1,876	2,108
Waterfront and West End Innovation Quarter	Gross Expenditure	7,394	673	8,067	8,067	0	2,058	2,203	3,806	0	0	2,058	1,359	3,417
	Gross Income	6,650	-253	6,397	6,396	-1	1,767	2,278	2,351	0	0	1,767	0	1,767
	Net Expenditure	744	926	1,670	1,671	1	291	-75	1,455	0	0	291	1,359	1,650
City Centre Enabling Infrastructure: Integrated Public Realm (EIIPR)	Gross Expenditure	22,509	1,712	24,221	24,221	0	3,449	5,998	8,178	6,596	0	3,449	4,624	8,073
	Gross Income	18,885	342	19,227	19,228	1	2,894	5,804	7,922	2,608	0	2,894	50	2,944
	Net Expenditure	3,624	1,370	4,994	4,993	-1	555	194	256	3,988	0	555	4,574	5,129
Canal & North Gateway	Gross Expenditure	8,998	-592	8,406	8,406	0	1,225	4,107	3,074	0	0	1,225	3,474	4,699
	Gross Income	7,619	-656	6,963	6,964	1	1,052	3,532	2,380	0	0	1,052	78	1,130
	Net Expenditure	1,379	64	1,443	1,442	-1	173	575	694	0	0	173	3,396	3,569
Sighthill TRA	Gross Expenditure	66,659	24,308	90,967	90,966	-1	49,045	33,208	8,713	0	0	49,045	27,226	76,271
	Gross Income	41,179	15,076	56,255	56,255	0	42,836	12,146	1,273	0	0	42,836	0	42,836
	Net Expenditure	25,480	9,232	34,712	34,711	-1	6,209	21,062	7,440	0	0	6,209	27,226	33,435
<b>Total City Deal Major Projects</b>	<b>Gross Expenditure</b>	<b>123,729</b>	<b>30,820</b>	<b>154,549</b>	<b>154,547</b>	<b>-2</b>	<b>61,038</b>	<b>52,981</b>	<b>33,768</b>	<b>6,760</b>	<b>0</b>	<b>61,038</b>	<b>43,235</b>	<b>104,273</b>
	<b>Gross Income</b>	<b>85,883</b>	<b>15,656</b>	<b>101,539</b>	<b>101,539</b>	<b>0</b>	<b>53,778</b>	<b>29,780</b>	<b>15,214</b>	<b>2,767</b>	<b>0</b>	<b>53,778</b>	<b>168</b>	<b>53,946</b>
	<b>Net Expenditure</b>	<b>37,846</b>	<b>15,164</b>	<b>53,010</b>	<b>53,008</b>	<b>-2</b>	<b>7,260</b>	<b>23,201</b>	<b>18,554</b>	<b>3,993</b>	<b>0</b>	<b>7,260</b>	<b>43,067</b>	<b>50,327</b>
<b>Other City Deal Projects</b>	<b>Gross Expenditure</b>	<b>0</b>	<b>-1</b>	<b>-1</b>	<b>1</b>	<b>2</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>
	<b>Gross Income</b>	<b>4,399</b>	<b>-4,401</b>	<b>-2</b>	<b>-1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Net Expenditure</b>	<b>4,399</b>	<b>-4,401</b>	<b>-2</b>	<b>-1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>-1</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>
<b>Total City Deal Projects</b>	<b>Gross Expenditure</b>	<b>123,729</b>	<b>30,819</b>	<b>154,548</b>	<b>154,548</b>	<b>0</b>	<b>61,039</b>	<b>52,981</b>	<b>33,768</b>	<b>6,760</b>	<b>0</b>	<b>61,039</b>	<b>43,235</b>	<b>104,274</b>
	<b>Gross Income</b>	<b>90,282</b>	<b>11,255</b>	<b>101,537</b>	<b>101,538</b>	<b>1</b>	<b>53,778</b>	<b>29,780</b>	<b>15,213</b>	<b>2,767</b>	<b>0</b>	<b>53,778</b>	<b>168</b>	<b>53,946</b>
	<b>Net Expenditure</b>	<b>33,447</b>	<b>19,564</b>	<b>53,011</b>	<b>53,010</b>	<b>-1</b>	<b>7,261</b>	<b>23,201</b>	<b>18,555</b>	<b>3,993</b>	<b>0</b>	<b>7,261</b>	<b>43,067</b>	<b>50,328</b>



## Glasgow City Council

### Joint Report by the Executive Director of Finance and the Executive Director of Development and Regeneration Services

Contact: Tina Duncan - Ext. 74944  
Jenny O'Hagan – Ext. 79901

#### Budget Monitoring: Development and Regeneration Services Investment Programme 2018/19 – Quarter 3

#### 1. Introduction

This monitoring statement provides a summary of the financial performance and progress on the delivery of the service's investment programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget, and provides a profile of the probable outturn over years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

#### 2. Budget changes

During the third quarter of 2018/19, the gross expenditure budget has increased by £1.2m and the gross income budget has decreased by £0.7m, resulting in a £1.9m increase to the net expenditure. The budget changes comprise the following:

- An increase to the gross expenditure and income budgets of £0.12m as a result of additional Sustrans funding for public realm works to Langside Hall Square. This was approved at the City Administration Committee on 1 November 2018;
- An increase to the gross expenditure budget of £2.5m in relation to the "Invest to Improve" fund to enhance the efficiency and effectiveness of demolitions and disposals of surplus land and buildings. This was approved at the City Administration Committee on 1 November 2018;
- A reduction to the gross expenditure budget of £1.5m and income budget of £0.9m for the transfer of the Blairtummock Surface Water Management Plan (SWMP) to City Deal project Metropolitan Glasgow Strategic Draining Plan (MGSDP). This transfer aligns budgets to allow accurate monitoring of contractor payments within the overall programme of works for MGSDP. This was approved at City Administration Committee on 4 April 2019;

- There have been a number of transfers, approvals and technical adjustments to expenditure and income approved under delegated authority by the Executive Director of Finance.

### **3. Summary financial position**

The approved gross expenditure budget, net of amounts paid in previous years, totals £67.3m. The approved income budget, net of amounts received in previous years, totals £23.5m, providing a net expenditure budget of £43.8m.

Probable outturn gross expenditure for 2018/19 totals £14.6m with anticipated receipts of £7.6m.

Actual gross expenditure in 2018/19 to the end of quarter 3 totals £10.7m. Actual receipts, directly related to specific projects, total £5.8m over the same period.

The current forecast for the delivery of approved projects is on target within the approved net expenditure budget.

### **4. Management of the programme**

#### **4.1 Buchanan Quarter Projects**

This programme encompasses the following projects;

- Glasgow Royal Concert Hall expansion;
- George Square Redevelopment;
- Other Buchanan Quarter Projects;
- Cathedral Street Bridge.

#### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £27.2m.

Actual expenditure to 2017/18 was £28.7m and the projected expenditure in 2018/19 is minimal. Actual expenditure in 2018/19 to the end of quarter 3 is minimal.

Actual income to 2017/18 was £10.9m with no further income anticipated.

#### **Physical progress**

##### **George Square Redevelopment.**

A review of plans for the refurbishment of George square will take place following the completion of city centre developments around George Square as per the strategic plan.

#### **Action**

No Action Required.

## **4.2 City Centre Regeneration**

### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £6.8m.

Actual expenditure to 2017/18 was £1.6m and the projected expenditure in 2018/19 is £0.4m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.4m.

Actual income to 2017/18 was minimal with no further income anticipated.

### **Physical progress**

The contract to develop the M8 green space and associated Sauchiehall and Garnethill District Regeneration Framework project proposals was awarded in January 2019.

The Broomielaw District Regeneration Framework is now complete and was approved to proceed to public consultation by City Administration Committee on 7<sup>th</sup> February 2019.

An outline Broomielaw Masterplan has been prepared and is under review by partners.

A draft copy of the St Enoch District Regeneration Framework has now been produced and is undergoing detailed internal consultation before being prepared for committee and public consultation.

### **Action**

No action required.

## **4.3 Govan Townscape Heritage Initiative (THI) (Phase 2)**

### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £1.3m.

Actual expenditure to 2017/18 was £0.1m and the projected expenditure in 2018/19 is £0.7m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.6m.

The projected income in 2018/19 is £0.5m of which £0.4m has been received to date.

### **Physical progress**

The first of the THI's six priority building repair projects is now complete, another is on-site and a further two are expected to achieve site-starts in the next six month period (one was approved in December). Govan Cross public realm improvements commenced in December 2018.

A design team has been appointed and designs progressed for the first of two batches of shopfront improvements, with the appointment of the second design team expected in March. The two batches of traditional shopfront improvements comprise 26 shops, with work starting on site during summer 2019.

Work also continues to develop and implement Complementary Initiative projects.

#### **Action**

No action required.

### **4.4 Robroyston Station**

#### **Financial performance**

The current forecast is that this project will be delivered within the approved fully funded gross expenditure budget of £10m.

Actual expenditure to 2017/18 was £0.3m and the projected expenditure in 2018/19 is £0.2m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.1m.

Actual income to 2017/18 is £0.3m and the projected income in 2018/19 is £0.2m with no income received to date.

#### **Physical progress**

Abellio Scotrail's Contractor AMCO have now started works on site for the station and carparks which are progressing to programme, with preparation for piling works underway.

Works in relation to the new access road which will serve the new station are anticipated to commence on site in March 2019.

The new railway station is anticipated to be operational in December 2019.

#### **Action**

No action required.

### **4.5 White Cart Flood Prevention (Phase 3)**

#### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £6.8m.

Actual expenditure to 2017/18 was £1.1m and the projected expenditure in 2018/19 is £3.9m. Actual expenditure in 2018/19 to the end of quarter 3 is £3.6m.

### **Physical progress**

Works at the majority of sites are effectively complete, with the exception of some landscape and minor cosmetic work.

A delay encountered at one of the project sites due to the bedrock being lower than expected has caused a knock-on effect to the projects work downstream, meaning that the project completion date is now expected to be September 2019.

### **Action**

No action required.

## **4.6 Vacant and Derelict Land Fund 2017/18**

### **Financial performance**

The current forecast is that this project will be delivered within the approved fully funded gross expenditure budget of £3.1m.

Actual expenditure to 2017/18 was minimal and the projected expenditure in 2018/19 is £1.8m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.0m.

Actual income to 2017/18 was £3.1m with no further income anticipated.

### **Physical progress**

Of the 11 projects in the programme, 2 projects are now complete, 6 projects have started working on site and 1 project has had its legal agreement concluded and is expected to start work shortly. The legal agreements for the final 2 projects are currently being finalised.

### **Action**

No action required.

## **4.7 Regeneration Capital Grant Fund 2018/19**

### **Financial performance**

The current forecast is that this project will be delivered within the approved fully funded gross expenditure budget of £2.6m.

The projected expenditure in 2018/19 is £0.3m. Actual expenditure in 2018/19 to the end of quarter 3 is nil.

### **Physical progress**

Detailed design and site surveys for Sighthill Enterprise Wharf are nearing completion. The timescales of the project are currently being revised as a result of a £300k increase in the projects construction costs estimates. The projects planning application is now expected to be submitted in March, with the works tendered this summer followed by an autumn site start.

The contract for Govan Old Phase 1 works, which is the conversion of lower ground floor into a business space, is expected to be awarded in May 2019. Phases 2 and 3 of the project, which involves a new-build extension and new build to the rear extension are expected to be awarded in spring 2020.

#### **Action**

No action required.

### **4.8 Vacant & Derelict Land Fund 2018/19**

#### **Financial performance**

The current forecast is that this project will be delivered within the approved fully funded gross expenditure budget of £3.0m.

The projected expenditure in 2018/19 is £0.2m. Actual expenditure in 2018/19 to the end of quarter 3 is minimal.

Actual income in 2018/19 to the end of quarter 3 was £2.2m.

#### **Physical progress**

Of the 9 projects in the programme, 6 projects are currently being delivered, 2 projects have had their legal agreements concluded and are expected to start on site shortly, The legal agreement for the 1 remaining project has still to be concluded.

### **4.9 Invest to Improve Property & Land Fund**

On the 1<sup>st</sup> November 2018, the City Administration Committee approved £2.5m of funding to enhance the efficiency and effectiveness of future demolitions and disposals of surplus land and buildings.

#### **Financial performance**

The current forecast is that this project will be delivered within the approved gross expenditure budget of £2.5m. The projected expenditure in 2018/19 is minimal. Actual expenditure in 2018/19 to the end of quarter 3 is minimal.

#### **Physical progress**

As the fund is still in its infancy, no projects of any note have been authorised from this fund yet, therefore there is no physical progress to report in this period.

Business cases are being prepared for possible funding from this fund and will be reported in due course.

#### **Action**

No action required.

#### **4.10 Other projects**

##### **Shawlands Town Centre Action Plan**

The public realm works at Shawlands Civic Square is now complete, with only minor snagging works outstanding.

##### **Community Growth Funds**

The latest position in respect of Community Growth Funds for Baillieston, Robroyston and Easterhouse are outlined in appendices 2, 3 and 4 respectively. To date there has been no activity in respect of the Easterhouse Fund.

##### **All Other Projects**

All other projects are progressing well with no issues to report.

**GLASGOW CITY COUNCIL  
QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>DEVELOPMENT &amp; REGENERATION</b>														
<b>Major Projects</b>														
Buchanan Quarter Projects	Gross Expenditure	37,754	379	38,133	38,133	0	28,675	16	1,347	4,196	3,900	28,675	12	28,686
	Gross Income	10,500	439	10,939	10,939	0	10,939	0	0	0	0	10,939	0	10,939
	Net Expenditure	27,254	-60	27,194	27,194	0	17,736	16	1,347	4,196	3,900	17,736	12	17,747
City Centre Regeneration	Gross Expenditure	6,300	511	6,811	6,811	0	1,615	400	2,398	2,398	0	1,615	352	1,967
	Gross Income	0	35	35	35	0	35	0	0	0	0	35	0	35
	Net Expenditure	6,300	476	6,776	6,776	0	1,580	400	2,398	2,398	0	1,580	352	1,932
Govan Townscape Heritage Initiative (THI) (Phase 2)	Gross Expenditure	4,119	63	4,182	4,183	1	144	700	1,092	1,092	1,155	144	597	741
	Gross Income	2,789	63	2,852	2,853	1	0	474	772	772	835	0	382	382
	Net Expenditure	1,330	0	1,330	1,330	0	144	226	320	320	320	144	215	359
Robroyston Station	Gross Expenditure	10,000	0	10,000	10,000	0	311	200	9,489	0	0	311	64	375
	Gross Income	10,000	0	10,000	10,000	0	311	200	9,489	0	0	311	0	311
	Net Expenditure	0	0	0	0	0	0	0	0	0	0	0	64	64
White Cart Flood Prevention (Phase 3)	Gross Expenditure	6,762	0	6,762	6,762	0	1,072	3,900	1,684	106	0	1,072	3,554	4,626
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	6,762	0	6,762	6,762	0	1,072	3,900	1,684	106	0	1,072	3,554	4,626
Vacant & Derelict Land Fund 2017/18	Gross Expenditure	3,114	0	3,114	3,115	1	24	1,800	1,291	0	0	24	990	1,014
	Gross Income	3,114	0	3,114	3,114	0	3,114	0	0	0	0	3,114	0	3,114
	Net Expenditure	0	0	0	1	1	-3,090	1,800	1,291	0	0	-3,090	990	-2,100
Regeneration Capital Grant Fund 2018/19	Gross Expenditure	2,550	0	2,550	2,550	0	0	334	1,116	1,100	0	0	0	0
	Gross Income	2,550	0	2,550	2,550	0	0	334	1,116	1,100	0	0	0	0
	Net Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacant & Derelict Land Fund 2018/19	Gross Expenditure	2,952	0	2,952	2,952	0	0	201	2,751	0	0	0	18	18
	Gross Income	2,952	0	2,952	2,952	0	0	2,952	0	0	0	0	2,214	2,214
	Net Expenditure	0	0	0	0	0	0	-2,751	2,751	0	0	0	-2,196	-2,196
Invest to Improve Land & Property Fund	Gross Expenditure	2,500	0	2,500	2,500	0	0	25	1,250	1,225	0	0	5	5
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	2,500	0	2,500	2,500	0	0	25	1,250	1,225	0	0	5	5
<b>Total DRS Major Projects</b>	Gross Expenditure	76,051	953	77,004	77,006	2	31,841	7,576	22,418	10,117	5,055	31,841	5,592	37,432
	Gross Income	31,905	537	32,442	32,443	1	14,399	3,960	11,377	1,872	835	14,399	2,596	16,995
	Net Expenditure	44,146	416	44,562	44,563	1	17,442	3,616	11,041	8,245	4,220	17,442	2,996	20,437
<b>Other DRS Projects</b>	Gross Expenditure	74,923	58,499	133,422	133,420	-2	111,261	7,023	12,047	2,016	1,073	111,261	5,072	116,334
	Gross Income	19,075	12,478	31,553	31,552	-1	26,125	3,661	1,516	0	250	26,125	3,241	29,366
	Net Expenditure	55,848	46,022	101,869	101,868	-1	85,137	3,362	10,531	2,016	823	85,137	1,831	86,968

**GLASGOW CITY COUNCIL**  
**QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Total Development & Regeneration Services Projects	Gross Expenditure	150,974	59,452	210,426	210,426	0	143,102	14,599	34,465	12,133	6,128	143,102	10,664	153,766
	Gross Income	50,980	13,015	63,995	63,995	0	40,524	7,621	12,893	1,872	1,085	40,524	5,837	46,361
	Net Expenditure	99,994	46,438	146,431	146,431	0	102,578	6,978	21,572	10,261	5,043	102,578	4,827	107,405

Table 1: Planning Applications - Consented

Planning App. Developer	Site Address (Part of Designated Area of Development)	Total Number and Value of Approved Housing Units As Per Planning Application		Completions to date - number of units	Completed Block of 20 Units plus final balance	Amount Due From Developer Completed blocks of 20 plus final balance	Payment Received	Amount Paid In Advance	Amount In Arrears	Balance of Completed Units (part of block 20 units)		Number and Value of Uncompleted Units		Deadline For Utilisation of Contributions
		No	£							No	£	No	£	
AS Homes	Land at Daldowie Road/ Boghall Road/ Hamilton Road, Glasgow	73	803,000	22	20	220,000			220,000	2	22,000	51	561,000	Five years from the completion of the designated area of development as defined in FPP PA 16/03252/DC <b>DEVELOPMENT NOT COMPLETE</b>
Miller Homes	Site formerly known as Glasgow Zoo, 1 Calderpark	59	649,000	56	40	440,000	649,000	-209,000	0	16	176,000	3	33,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00345/DC <b>DEVELOPMENT NOT COMPLETE</b>
Mansell Homes/ Balfour Beatty	Site Formerly Known As Glasgow Zoo 1 Calderpark Glasgow	45	495,000	39	20	220,000	462,000	-242,000	0	19	209,000	6	66,000	Five years from the completion of the designated area of development as defined in FPP PA 14/02964/DC <b>DEVELOPMENT NOT COMPLETE</b>
Taylor Wimpey	Site To The North Of Broomhouse Cresc. Glasgow	51	561,000	51	51	561,000	561,000	0	0	0	0	0	0	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Bett Homes	Site at Former Glasgow Zoo/ Ellismuir Farm Road Glasgow	67	737,000	66	60	660,000	737,000	-77,000	0	6	66,000	1	11,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Taylor Wimpey	Site at Former Glasgow Zoo/ Ellismuir Farm Road Glasgow	67	737,000	58	40	440,000	440,000		0	18	198,000	9	99,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Miller Homes	Site at former Glasgow Zoo/ Ellismuir Farm Road, Glasgow	23	253,000	21	20	220,000	253,000	-33,000	0	1	11,000	2	22,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Miller Homes	Site at former Glasgow Zoo/ Ellismuir Farm Road, Glasgow	72	792,000	72	72	792,000	660,000		132,000	0	0	0	0	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Taylor Wimpey	Site at former Glasgow Zoo/ Ellismuir Farm Road, Glasgow	39	429,000	7	0	0	0	0	0	7	77,000	32	352,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Taylor Wimpey	Site at Former Glasgow Zoo/ Ellismuir Farm Road, Glasgow	18	198,000	0	0	0	0	0	0	0	0	18	198,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00056/DC <b>DEVELOPMENT NOT COMPLETE</b>
Persimmon*	Site North and South of Bredisholm Road, Glasgow	322	3,542,000	260	260	2,860,000	2,849,000	0	11,000	0	0	62	682,000	Five years from the completion of the designated area of development as defined in FPP PA 10/00328/DC <b>DEVELOPMENT NOT COMPLETE</b>
<b>Planning Apps Consented Totals</b>		836	9,196,000	652	583	6,413,000	6,611,000	-561,000	363,000	69	759,000	184	2,024,000	

\* includes land received in lieu of cash payment valued at £649,000

Does not include index and interest payments

**BROOMHOUSE AND BAILLIESTON GREENFIELD RELEASE SITES FOR HOUSING DEVELOPMENT  
INDEX PAYMENTS**

Appendix 2 (Cont'd)

<b>Planning App. Developer</b>	<b>Site Address (Part of Designated Area of Development)</b>	<b>Amount Confirmed and Now Due</b>	<b>Payment Received</b>	<b>Amount Paid In Advance</b>	<b>Amount In Arrears</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Taylor Wimpey	Site To The North Of Broomhouse Cresc. Glasgow	329,044	329,044	0	0
Miller Homes	Site at former Glasgow Zoo/ Ellismuir Farm Road, Glasgow	90,762	0	0	90,762
Persimmon*	Site North and South of Bredisholm Road, Glasgow	170,153	170,153	0	0
<b>Planning Apps Consented Totals</b>		589,959	499,197	0	90,762

## ROBROYSTON GREENFIELD RELEASE SITES FOR HOUSING DEVELOPMENT

Table 1: Planning Applications - Consented

Planning App. Developer	Site Address (Part of Designated Area of Development)	Total Number and Value of Approved Housing Units As Per Planning Application		Completions to date - number of units	Completed Block of 20 Units plus final balance	Amount Due From Developer Completed blocks of 20 plus final balance	Payment Received	Amount Paid In Advance	Amount In Arrears	Balance of Completed Units (part of block 20 units)		Number and Value of Uncompleted Units		Deadline For Utilisation of Contributions
		No	£							No	£	No	£	
Stewart Milne Homes	Site known as <b>Phase 1</b> - Site A at Robroyston Road/Railway Line/Robroyston Drive	183	1,830,000	0	0	0	0	0	0	0	0	183	1,830,000	Five years from the completion of the designated area of development as defined in FPP PA 10/01286/DC <b>DEVELOPMENT NOT COMPLETE</b>
Miller Homes	Site known as <b>Phase 1</b> - Site A at Robroyston Road/Railway Line/Robroyston Drive	120	1,200,000	98	80	800,000	800,000	0	0	18	180,000	22	220,000	Five years from the completion of the designated area of development as defined in FPP PA 10/01286/DC <b>DEVELOPMENT NOT COMPLETE</b>
BDW Trading Ltd	Site known as <b>Phase 1</b> - Site B at Robroyston Road/Railway Line/Robroyston Drive	102	1,020,000	72	60	600,000	600,000	0	0	12	120,000	30	300,000	Five years from the completion of the designated area of development as defined in FPP PA 10/01286/DC <b>DEVELOPMENT NOT COMPLETE</b>
<b>Planning Apps Consented Totals</b>		405	4,050,000	170	140	1,400,000	1,400,000	0	0	30	300,000	235	2,350,000	

**ROBROYSTON GREENFIELD RELEASE SITES FOR HOUSING DEVELOPMENT INDEX PAYMENTS****Table 1: Planning Applications - Consented**

<b>Planning App. Developer</b>	<b>Site Address (Part of Designated Area of Development)</b>	<b>Amount Confirmed and Now Due</b>	<b>Payment Received</b>	<b>Amount Paid In Advance</b>	<b>Amount In Arrears</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Miller Homes	Site known as <b>Phase 1</b> - Site A at Robroyston Road/Railway Line/Robroyston Drive	62,511	0	0	62,511

## EASTERHOUSE HOUSING DEVELOPMENT\*

Table 1: Planning Applications - Consented

Planning App. Developer	Site Address (Part of Designated Area of Development)	Total Number and Value of Approved Housing Units As Per Planning Application		Completions to date - number of units	Completed Block of 20 Units plus final balance	Amount Due From Developer Completed blocks of 20 plus final balance	Payment Received	Amount Paid In Advance	Amount In Arrears	Balance of Completed Units (part of block 20 units)		Number and Value of Uncompleted Units		Deadline For Utilisation of Contributions
		No	£							No	£	No	£	
		No	£	No	No	£	£	£	£	No	£	No	£	



## Glasgow City Council

### Joint Report by the Executive Director of Finance and the Chief Officer for Glasgow City HSCP

Contact: Tina Duncan – Ext 74944  
Sharon Wearing – Ext 78838

#### Budget Monitoring: Social Work Services Investment Programme 2018/19 – Quarter 3

#### 1. Introduction

This monitoring statement provides a summary of the financial performance and progress on the delivery of the service's investment programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget, and provides a profile of the probable outturn over years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

#### 2. Budget changes

During the third quarter of 2018/19 there have been no budget changes.

#### 3. Summary financial position

The approved gross expenditure budget, net of amounts paid in previous years, totals £37.1m.

Probable outturn gross expenditure for 2018/19 totals £24.4m.

Actual gross expenditure in 2018/19 to the end of quarter 3 totals £21.1m.

#### 4. Management of the programme

##### 4.1 Children's Residential Strategy Phase 1

##### Financial performance

The current forecast is that this project will be delivered within the approved budget of £14.2m. Actual expenditure to 2017/18 was £13.4m and the

projected expenditure in 2018/19 is £0.8m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.1m.

### **Physical progress**

Work is now complete on all 12 properties in the South, North and East of the city.

**Merrylee** – The building was handed over on 29 November 2018 and became fully operational on 13 December 2018.

### **Action**

Monitoring of building retentions.

## **4.2 Children's Residential Strategy Phase 2**

### **Financial performance**

The current forecast is that this project will be delivered within the approved budget of £6.3m. Actual expenditure to 2017/18 was £0.2m and the projected expenditure in 2018/19 is £1.7m. Actual expenditure in 2018/19 to the end of quarter 3 is £1.4m.

### **Physical progress**

This phase entails the provision of 3 new build 8-bed residential units to replace existing properties, together with the refurbishment of an existing unit to a continuing care facility of 2 x 2-bedroom houses for care leavers.

Two sites have been identified for new builds in the South of the city. One property in the North West of the city is now complete.

**Norse Road** – Handover of the build was achieved on 20 February 2019, two weeks ahead of schedule. The property became fully operational on 28 February 2019.

### **Action**

Monitoring of these schemes cost plans and timelines continues.

## **4.3 Local Authority Care Homes**

### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £112.5m. Actual expenditure to 2017/18 was £84.6m and the projected expenditure in 2018/19 is £19.6m. Actual expenditure in 2018/19 to the end of quarter 3 is £18.7m.

### **Physical progress**

Work is now complete in 5 sites in the North and South of the city.

**Leithland** –The internal fit out works continue including joinery, electrical, mechanical and specialist services. Ceiling grids being installed. Mains electrical power has now been connected allowing the gas boilers to be commissioned and for the heating to be supplied throughout the building. BT fibre has been installed. External works continue within the courtyards. The anticipated completion date is 31 July 2019.

**Blawarthill** – The under-floor heating is now in operation, which has allowed follow on work elements to commence including decoration and flooring to the en-suites etc. Plasterboard ceilings nearing completion, allowing taping and first coat decoration. Electrical final fixing has commenced and sanitary ware is well underway within the residential wings en-suites. Contractors anticipated completion date is 15 July 2019.

**West Day Care** – In the early hours of 28 July 2018 a fire was started within the day care centre. The fire was detected early and was contained within this area which is a single storey element of the building and did not spread to the adjacent 3-4 storey health centre parts of the building.

The contractor is reporting they are on programme with the reinstatement works. Ceiling installation is almost complete, lighting installed to majority of rooms. Sanitary ware and fixed furniture installation ongoing. The flooring installation has commenced and is complete in the WC's and kitchen. Works have now progressed past the point of when the fire occurred. The anticipated completion date is now 15 May 2019.

**Gorbals Health Centre** – The property was handed over on 6 November 2018 and became fully operational on 21 January 2019.

#### **Action**

Monitoring of these schemes cost plans and timelines continues.

### **4.4 Other Social Work projects**

#### **Financial performance**

The current forecast for the delivery of these projects is £19.4m in gross expenditure terms. Actual expenditure to 2017/18 was £17m and the projected expenditure in 2018/19 is £2.3m. Actual expenditure to the end of quarter 3 is £0.9m.

#### **Physical progress**

There is one main project remaining within this banding. The temporary accommodation at Rodney Street as an interim solution for the replacement for Clyde Place. This was achieved on 25 September 2018.

The remaining balance is made up of smaller projects where small residual balances remain or for building works retentions. All projects are progressing well.

#### **Action**

Monitoring of these schemes cost plans and timelines continues.

**GLASGOW CITY COUNCIL**  
**QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>SOCIAL WORK SERVICES</b>														
<b>Major Projects</b>														
Children's Residential Strategy	Gross Expenditure	11,200	3,000	14,200	14,200	0	13,398	777	25	0	0	13,398	81	13,479
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	11,200	3,000	14,200	14,200	0	13,398	777	25	0	0	13,398	81	13,479
Children's Residential Strategy Phase 2	Gross Expenditure	6,300	0	6,300	6,300	0	233	1,733	4,334	0	0	233	1,436	1,669
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	6,300	0	6,300	6,300	0	233	1,733	4,334	0	0	233	1,436	1,669
Local Authority Care Homes	Gross Expenditure	71,200	41,301	112,501	112,501	0	84,598	19,601	7,748	554	0	84,598	18,660	103,258
	Gross Income	6,900	-6,900	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	64,300	48,201	112,501	112,501	0	84,598	19,601	7,748	554	0	84,598	18,660	103,258
<b>Total Social Work Services Major Projects</b>	Gross Expenditure	88,700	44,301	133,001	133,001	0	98,229	22,111	12,107	554	0	98,229	20,177	118,406
	Gross Income	6,900	-6,900	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	81,800	51,201	133,001	133,001	0	98,229	22,111	12,107	554	0	98,229	20,177	118,406
<b>Other Social Work Services Projects</b>	Gross Expenditure	18,769	625	19,394	19,395	1	17,024	2,321	50	0	0	17,024	902	17,926
	Gross Income	170	0	170	170	0	170	0	0	0	0	170	0	170
	Net Expenditure	18,599	625	19,224	19,225	1	16,854	2,321	50	0	0	16,854	902	17,756
<b>Total Social Work Services Projects</b>	Gross Expenditure	107,469	44,926	152,395	152,396	1	115,253	24,432	12,157	554	0	115,253	21,079	136,332
	Gross Income	7,070	-6,900	170	170	0	170	0	0	0	0	170	0	170
	Net Expenditure	100,399	51,826	152,225	152,226	1	115,083	24,432	12,157	554	0	115,083	21,079	136,162



**Glasgow City Council**

**Report by the Executive Director of Finance**

**Contact: Jim Sweeney - Ext. 74064**

**Budget Monitoring: Transformation Investment Programme  
2018/19 – Quarter 3**

**1. Introduction**

This monitoring statement provides a summary of the financial performance and progress on the delivery of the Transformation programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget, and provides a profile of the probable outturn over the years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

**2. Budget changes**

During the third quarter of 2018/19 there have been no budget changes.

**3. Summary financial position**

The approved gross expenditure budget, net of amounts paid in previous years, totals £116.7m. The approved income budget, net of amounts received in previous years, totals £0.7m, providing a net expenditure budget of £116.0m.

Probable outturn gross expenditure for 2018/19 totals £38.2m with anticipated receipts of £0.3m.

Actual expenditure in 2018/19 to the end of quarter 3 totals £33.2m with nil receipts over the same period.

The current forecast for the delivery of approved projects is on target within the approved net expenditure budget.

**4. Management of the programme**

**4.1 ICT Infrastructure**

This programme is funding critical upgrades to the council's network, servers and storage infrastructure and addressing data centre capacity constraints.

## **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £22.2m. Actual expenditure to 2017/18 was £20m and the projected expenditure in 2018/19 is £0.4m. Actual expenditure in 2018/19 to the end of quarter 3 is nil.

## **Physical progress**

The previous programme of upgrades and improvements made to the council's infrastructure and systems is nearing completion. Residual in-flight activities are being undertaken by the Council's new IT supplier to complete this historic programme.

## **Action**

Monitor completion of residual activities.

## **4.2 Home and Mobile Working**

The Home and Mobile Working programme will deliver the technology and business transformations required to permit the introduction of new work styles.

## **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £8m. Actual expenditure to 2017/18 was £6.9m and the projected expenditure in 2018/19 is £0.1m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.1m. Actual income to 2017/18 was £0.3m and the projected income in 2018/19 is £0.3m. Actual income to the end of quarter 3 is nil.

## **Physical progress**

The initial technology development and roll-out of circa 2,500 mobile devices was successfully completed under Phase 1. Efficiencies have been achieved by reducing the need to travel to and from office and the ability to access data at the most appropriate location and time.

Phase 2 had continued to generate further efficiencies through expansion and enhancement of the mobile solution. This is being achieved via development of the mobile platform, new business applications and the roll out of more than a further 2,500 mobile devices. A key feature includes automated resourcing and scheduling enabling a better match of the supply of resource and the demand for it.

The scope to achieve further efficiencies through identification and development of new home and mobile working opportunities continues to be explored.

## **Action**

Continue to monitor delivery of this project

### **4.3 Transformation Programme**

This programme includes the technology investment associated with those ICT projects which assist the transformation of future service delivery.

#### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £15m. Actual expenditure to 2017/18 was £4.4m and the projected expenditure in 2018/19 is £4m. Actual expenditure in 2018/19 to the end of quarter 3 is £3m.

#### **Physical progress**

Stage 1 of the Customer First project achieved efficiency savings and improved customer contact experience through development and implementation of a range of electronic forms. Increased resilience measures were also implemented to facilitate the additional website traffic project.

The Council's email system has recently been upgraded through implementation of Microsoft Office 365. The eventual shift from physical on-site to cloud based servers will free up space in the Council's datacentre and improve resilience. The functionality provided under the new solution is required to support future business transformation activity.

A programmed upgrade of the customer call centre telephony system is progressing and thereafter an upgrade of the wider corporate telephony system will be carried out. The upgrade is necessary to ensure compliance with security standards. The new system once fully implemented is also expected to provide enhanced functionality to support future business transformation activity.

The scope to secure further efficiencies via self-funding ICT transformation projects continues to be explored.

#### **Action**

Continue to monitor delivery of this programme

### **4.4 ICT Development and Innovation**

This programme includes further technology investment and includes the transition and transformation activities being delivered by the Council's new ICT provider over the coming years.

#### **Financial performance**

The current forecast is that this project will be delivered within the approved net budget of £105m. Actual expenditure to 2017/18 was £5.3m and the projected expenditure in 2018/19 is £33.6m. Actual expenditure in 2018/19 to the end of quarter 3 is £30m.

## **Physical progress**

Key activities under this programme include a major transformation of the Council's network infrastructure, involving the installation and expansion of a dedicated high speed fibre network across all parts of the city. The new network has now been delivered to over 100 sites. Significant levels of investment have been targeted at schools, with innovative developments planned for learning and teaching functions through new ICT equipment, devices and enhanced network infrastructure. New iPad devices and audio visual equipment have started to be issued to teachers in the first 5 learning communities.

The Council's computer and storage equipment has been moved to a new improved data centre and work is ongoing to decommission the old equipment. The Council's disaster recovery function has already been relocated with further improvements planned for resilience and response levels. A refresh of all desktop and mobile devices, along with an upgrade of operating systems and all key applications is also included within this programme.

Implementation of a dedicated digital services platform and provision of additional online functionality will build on the success of the Customer First project, further transforming and enhancing the customer contact experience.

### **Action**

Continue to monitor delivery of this programme.

## **4.5 Other Transformation projects**

All other projects are progressing satisfactorily and nearing completion. There are no significant issues to report.

**GLASGOW CITY COUNCIL**  
**QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>TRANSFORMATION</b>														
ICT Infrastructure	Gross Expenditure	7,690	14,517	22,207	22,207	0	20,038	410	1,759	0	0	20,038	0	20,038
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Net Expenditure</b>	<b>7,690</b>	<b>14,517</b>	<b>22,207</b>	<b>22,207</b>	<b>0</b>	<b>20,038</b>	<b>410</b>	<b>1,759</b>	<b>0</b>	<b>0</b>	<b>20,038</b>	<b>0</b>	<b>20,038</b>
Home and Mobile Working	Gross Expenditure	11,000	-2,000	9,000	9,000	0	6,877	100	2,023	0	0	6,877	73	6,950
	Gross Income	0	972	972	972	0	266	306	400	0	0	266	0	266
	<b>Net Expenditure</b>	<b>11,000</b>	<b>-2,972</b>	<b>8,028</b>	<b>8,028</b>	<b>0</b>	<b>6,611</b>	<b>-206</b>	<b>1,623</b>	<b>0</b>	<b>0</b>	<b>6,611</b>	<b>73</b>	<b>6,684</b>
Transformation Programme	Gross Expenditure	13,000	2,000	15,000	15,000	0	4,425	3,980	2,770	3,825	0	4,425	3,025	7,450
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Net Expenditure</b>	<b>13,000</b>	<b>2,000</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>4,425</b>	<b>3,980</b>	<b>2,770</b>	<b>3,825</b>	<b>0</b>	<b>4,425</b>	<b>3,025</b>	<b>7,450</b>
ICT Development & Innovation	Gross Expenditure	105,000	0	105,000	105,000	0	5,337	33,574	32,076	19,877	14,136	5,337	30,037	35,374
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	<b>Net Expenditure</b>	<b>105,000</b>	<b>0</b>	<b>105,000</b>	<b>105,000</b>	<b>0</b>	<b>5,337</b>	<b>33,574</b>	<b>32,076</b>	<b>19,877</b>	<b>14,136</b>	<b>5,337</b>	<b>30,037</b>	<b>35,374</b>
<b>Total Transformation Major Projects</b>	Gross Expenditure	136,690	14,517	151,207	151,207	0	36,677	38,064	38,628	23,702	14,136	36,677	33,135	69,812
	Gross Income	0	972	972	972	0	266	306	400	0	0	266	0	266
	<b>Net Expenditure</b>	<b>136,690</b>	<b>13,545</b>	<b>150,235</b>	<b>150,235</b>	<b>0</b>	<b>36,411</b>	<b>37,758</b>	<b>38,228</b>	<b>23,702</b>	<b>14,136</b>	<b>36,411</b>	<b>33,135</b>	<b>69,546</b>
<b>Other Transformation Projects</b>	Gross Expenditure	68,176	-3,686	64,490	64,476	-14	62,370	129	1,627	350	0	62,370	24	62,394
	Gross Income	21,000	-11,756	9,244	9,230	-14	9,230	0	0	0	0	9,230	0	9,230
	<b>Net Expenditure</b>	<b>47,176</b>	<b>8,070</b>	<b>55,246</b>	<b>55,246</b>	<b>0</b>	<b>53,140</b>	<b>129</b>	<b>1,627</b>	<b>350</b>	<b>0</b>	<b>53,140</b>	<b>24</b>	<b>53,164</b>
<b>Total Transformation Programme</b>	Gross Expenditure	204,866	10,831	215,697	215,683	-14	99,047	38,193	40,255	24,052	14,136	99,047	33,159	132,206
	Gross Income	21,000	-10,784	10,216	10,202	-14	9,496	306	400	0	0	9,496	0	9,496
	<b>Net Expenditure</b>	<b>183,866</b>	<b>21,615</b>	<b>205,481</b>	<b>205,481</b>	<b>0</b>	<b>89,551</b>	<b>37,887</b>	<b>39,855</b>	<b>24,052</b>	<b>14,136</b>	<b>89,551</b>	<b>33,159</b>	<b>122,710</b>



**Glasgow City Council**

**Report by the Executive Director of Finance**

**Contact: James Sweeney, Ext. 74064**

**Budget Monitoring: Glasgow Life Investment Programme 2018/19 –  
Quarter 3**

**1. Introduction**

This monitoring statement provides a summary of the financial performance and progress on the delivery of the Glasgow Life programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

It is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 attached compares the total probable outturn gross expenditure and income with the total approved budget and provides a profile of the probable outturn over years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

**2. Budget changes**

During the third quarter of 2018/19 there have been no budget changes.

**3. Summary financial position**

The gross expenditure budget, net of amounts paid in previous years, totals £105.3m. The approved gross income budget, net of amounts received in previous years, totals £31.2m providing a net expenditure budget of £74.1m.

Probable outturn gross expenditure for 2018/19 totals £22.2m with anticipated receipts of £4.5m.

Actual gross expenditure in 2018/19 to the end of quarter 3 is £11.1m. Actual receipts, directly related to specific projects, are £0.8m over the same period.

The current forecast for the delivery of the approved projects is within the overall net expenditure.

#### **4. Management of the programme**

##### **4.1 Burrell Collection - Refurbishment and Redisplay**

###### **Financial performance**

The Executive Committee of 16 February 2017 approved a net expenditure budget of £33m, which comprises of £66m gross expenditure and £33m gross income.

The current forecast is that this project will be delivered within the approved net budget of £33m. Actual expenditure to 2017/18 was £8.8m and the projected expenditure in 2018/19 is £10.4m. Actual expenditure in 2018/19 to the end of quarter 3 is £5.2m. Actual income to 2017/18 was £2.4m and the projected income in 2018/19 is £4.1m. Actual income in 2018/19 to the end of quarter 3 is £0.7m.

###### **Physical progress**

Following approval at the Executive Committee of 3 March 2016, Gardiner & Theobald and John McAslan (architects) were appointed to deliver project management led building design services and Event Communications to deliver exhibition design services.

Keir Construction Ltd were appointed as the main contractor at the Contracts and Property Committee of 18 January 2018 and commenced a programme of refurbishment works mid 2018 following completion of enabling works. Works are progressing in line with the programme.

Work continues on procurement of remaining exhibition contracts following contract awards at the Contracts and Property Committee of 9 August 2018 in respect of Showcases (Meyvaert Glass Engineering) and Display Systems (Beck Interiors).

###### **Action**

No action required.

##### **4.2 Community Assets**

###### **Financial performance**

At the Council meeting on 10 March 2016, a £50m gross expenditure budget was approved in relation to investment in Community Assets.

The current forecast is that this project will be delivered within the approved net budget of £50m. Actual expenditure to 2017/18 was £7.3m and the projected expenditure in 2018/19 is £7.5m. Actual expenditure in 2018/19 to the end of quarter 3 is £4.1m.

###### **Physical progress**

The programme is enabling improvement works at various community assets. Initial works include a range of roof repairs across various facilities, improvement works to Gorbals Leisure Centre and Tollcross Leisure Centre.

Work continues on the delivery of the approved programme together with officers developing plans to facilitate improvement works to community assets.

**Action**

Continue priority works and programming of future works.

**4.3 Community Facilities and Open Spaces Programme**

**Financial performance**

As part of the 2017-18 budget a sum of £4.0m was allocated within the Council's revenue budget to support Community Facilities and Open Spaces. This programme of work has been reviewed and classified as capital in nature with £2.5m being allocated to the Glasgow Life Investment Programme and £1.5m to Neighbourhoods and Sustainability Investment Programme.

The current forecast is that this programme will be delivered within the approved net budget of £2.5m. Actual expenditure to 2017/18 was £0.4m and the projected expenditure in 2018/19 is £1.1m. Actual expenditure in 2018/19 to the end of quarter 3 is £0.4m.

**Physical progress**

Officers have identified projects and are currently progressing works to enhance the accessibility, safety and appearance of various community assets.

**Action**

No action required.

**4.4 Other Projects**

All other projects are progressing satisfactorily and there are no significant issues to report.

**GLASGOW CITY COUNCIL  
QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure			
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>GLASGOW LIFE</b>														
<b>Major Projects</b>														
Burrell Collection - Refurbishment & Redisplay	Gross Expenditure	66,000	0	66,000	66,001	1	8,774	10,377	32,012	14,037	801	8,774	5,151	13,925
	Gross Income	33,000	0	33,000	33,001	1	2,400	4,087	9,550	15,564	1,400	2,400	718	3,118
	Net Expenditure	33,000	0	33,000	33,000	0	6,374	6,290	22,462	-1,527	-599	6,374	4,433	10,807
Community Assets	Gross Expenditure	50,000	0	50,000	50,000	0	7,332	7,500	10,000	10,000	15,168	7,332	4,127	11,459
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	50,000	0	50,000	50,000	0	7,332	7,500	10,000	10,000	15,168	7,332	4,127	11,459
Community Facilities and Open Spaces Programme	Gross Expenditure	2,500	0	2,500	2,499	-1	403	1,072	1,024	0	0	403	422	825
	Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	Net Expenditure	2,500	0	2,500	2,499	-1	403	1,072	1,024	0	0	403	422	825
<b>Total Glasgow Life Major Projects</b>	Gross Expenditure	118,500	0	118,500	118,500	0	16,509	18,949	43,036	24,037	15,969	16,509	9,700	26,209
	Gross Income	33,000	0	33,000	33,001	1	2,400	4,087	9,550	15,564	1,400	2,400	718	3,118
	Net Expenditure	85,500	0	85,500	85,499	-1	14,109	14,862	33,486	8,473	14,569	14,109	8,982	23,091
<b>Other Glasgow Life Projects</b>	Gross Expenditure	51,582	957	52,539	52,470	-69	49,263	3,207	0	0	0	49,263	1,375	50,638
	Gross Income	21,273	555	21,828	21,728	-100	21,223	376	43	43	43	21,223	43	21,266
	Net Expenditure	30,309	402	30,711	30,742	31	28,040	2,831	-43	-43	-43	28,040	1,332	29,372
<b>Total Glasgow Life Projects</b>	Gross Expenditure	170,082	957	171,039	170,970	-69	65,772	22,156	43,036	24,037	15,969	65,772	11,075	76,847
	Gross Income	54,273	555	54,828	54,729	-99	23,623	4,463	9,593	15,607	1,443	23,623	761	24,384
	Net Expenditure	115,809	402	116,211	116,241	30	42,149	17,693	33,443	8,430	14,526	42,149	10,314	52,463



**Glasgow City Council**

**Joint Report by the Executive Director of Finance and the  
Executive Director of Corporate Services**

**Contact: Tina Duncan - Ext. 74944**

<p align="center"><b>Budget Monitoring: Chief Executive's Investment Programme 2018/19 – Quarter 3</b></p>
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**1. Introduction**

This monitoring statement provides a summary of the financial performance and progress on the delivery of the Service's investment programme to the end of quarter 3 for 2018/19 (period 12, 15 February 2019).

The statement is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies.

Appendix 1 compares the total probable outturn gross expenditure and income with the total approved budget, and provides a profile of the probable outturn over the programme years. Details of actual expenditure and income in 2018/19 and cumulative to date are also provided.

**2. Budget changes**

During the third quarter of 2018/19 there have been no budget changes.

**3. Summary financial position**

The approved gross expenditure budget, net of amounts paid in previous years, totals £2.5m.

Probable outturn gross expenditure for 2018/19 totals £0.375m. Actual gross expenditure in 2018/19 to the end of quarter 3 is nil

The current forecast for the delivery of the approved projects is that they will be achieved within the approved resources.

**4. Management of the programme**

There are no significant issues to report.

**GLASGOW CITY COUNCIL**  
**QUARTER 3 2018/19 INVESTMENT PROGRAMME BY SERVICE**

APPENDIX 1

SERVICE	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure		
	Total Approved Gross Budget	Approved Budget Movement	Revised Approved Gross Budget	Total Gross Exp Probable Outturn	Variance (Under)/ Over Budget	Previous Years Actual	2018/19	2019/20	2020/21	Future Years	Previous Years Actual	Actual to Period 12 2018/19 15-Feb-19	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Chief Executive</u>													
Total Chief Executive Projects	2,500	0	2,500	2,500	0	0	375	2,125	0	0	0	0	0
Gross Expenditure	2,500	0	2,500	2,500	0	0	375	2,125	0	0	0	0	0
Gross Income	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Expenditure	<u>2,500</u>	<u>0</u>	<u>2,500</u>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>375</u>	<u>2,125</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>