12th February 2019

#### **GLASGOW CITY REGION CABINET.**

Minutes of meeting held on 11th December 2018 at the City Chambers, Glasgow.

Present: Councillor Susan Aitken (Chair), Glasgow City Council; Councillor

Vaughan Moody, East Dunbartonshire Council; Councillor Stephen

McCabe, Inverclyde Council; Councillor Alan Graham, North Lanarkshire Council; and Councillor John Ross, South Lanarkshire

Council.

Apologies: Councillors Jim Logue and Paul Kelly, North Lanarkshire Council; and

Councillor Jonathan McColl, West Dunbartonshire Council.

Attending: N Lyttle (Clerk); A O'Donnell, M MacDonald, C Keaveny and S Inrig,

Glasgow City Council; G Cornes, East Dunbartonshire Council; A Cahill, East Renfrewshire Council; A Fawcett, Inverclyde Council; S Linton, North Lanarkshire Council; L Freeland, South Lanarkshire

Council; A Morrison, Renfrewshire Council; J White, West

Dunbartonshire Council; and Professor A McGregor, University of

Glasgow.

#### Minutes of previous meeting approved.

1 There was submitted and approved the minutes of 9th October 2018.

#### Minutes of Glasgow City Region Education Committee noted.

2 There was submitted and noted the minutes of the Glasgow City Region Education Committee of 20th November 2018.

#### Programme update noted etc.

- There was submitted a report by the Director of Regional Economic Growth providing an update on various key programme development tasks and issues, advising of
- (1) the progress in relation to the Infrastructure, Innovation and Skills and Employment programmes, all as detailed in the report; and
- (2) other activity carried out by the Programme Management Office (PMO), which included details on business cases anticipated to be submitted to the PMO, the Assurance Framework Review, the Programme Business Case, the Annual Performance Report, the Commission on Economic Growth and communications and marketing, all as detailed in the report.

After consideration, the Cabinet

- (a) noted
  - (i) the report;
  - (ii) that the first draft of the One Year Out report being developed by the National Evaluation Panel would be presented for consideration to Cabinet in February 2019, as detailed in the report; and
  - (iii) a number of case studies which had been provided by 3 member authorities highlighting community benefits arising from City Deal projects, as detailed in the report; and

#### (b) approved

- (i) funding of £60,000, to be met from within the existing PMO budget, for the development of a regional economic model to assist with the creation of the Programme Business Case, as detailed in the report; and
- (ii) the change controls for Infrastructure projects, which had been agreed by the Chief Executives' Group, all as detailed in the report.

### Glasgow City Region City Deal – Annual Performance Report 2017/18 approved.

- There was submitted a report by the Director of Regional Economic Growth regarding the third Glasgow City Region City Deal Annual Performance Report (APR), which covered the period from 1st April 2017 to 31st March 2018, advising
- (1) that the APR, which was contained in an appendix to the report, was a key requirement set out within the Assurance Framework with the aim of informing key stakeholders of the overall Programme status and to provide an indication of whether the Programme was considered to be on track to successfully navigate the first Gateway Review in 2019;
- (2) of the significant progress which had been made in the City Deal Programme within the period of the APR, as detailed in the report; and
- (3) that the APR noted that the Glasgow City Region City Deal remained on track to meet the requirements of the first Gateway Review in 2019.

After consideration, the Cabinet approved the APR 2017/18.

### Development of revised Regional Skills Investment Plan noted – Next steps approved etc.

With reference to the minutes of 18th October 2016 approving the content of the draft Glasgow City Region Skills Investment Plan (SIP) covering the period from

2016 to 2019, there was submitted a report by the Chief Executive, South Lanarkshire Council providing an update on the development of a new SIP, advising

- (1) of the key policy changes and the changes to economic conditions within the Glasgow City Region (GCR) since 2016, as detailed in the report;
- that the Chief Executives' Group had identified the need to re-write a SIP for the City Region, which would serve as a calling card to City Region partners, Governments and Agencies for the integration and alignment of skills investment and planning for the GCR, and outlining the progress made to date in reviewing the new SIP, as detailed in the report;
- (3) that the revised SIP would cover a 5-year period to 2024 and incorporate an annual review to respond to changing priorities, challenges and opportunities, and of the draft Mission, strategic outcomes and priority action areas, all as detailed in Appendix 1 of the report; and
- (4) of the next steps in the development of the SIP, together with the key dates for formal adoption and launch, as detailed in the report.

After consideration and having heard Councillor John Ross, South Lanarkshire Council, Skills and Employment Portfolio Lead, and thereafter a presentation by Professor Alan McGregor, University of Glasgow, the Cabinet

- (a) noted the progress on development of the revised SIP;
- (b) approved the next steps action plan as outlined in the report; and
- (c) agreed that prior to the SIP being launched by this Cabinet in April 2019, a further presentation on the deliverability of the SIP be provided at that meeting.

## Glasgow City Council – Canal and North Gateway – Augmented Outline Business Case approved etc – Declaration of interest.

- With reference to the minutes of 15th December 2015 approving the Outline Business Case (OBC) in respect of the Glasgow City Council Canal and North Gateway project, there was submitted a report by the Director of Regional Economic Growth intimating that Glasgow City Council had submitted an augmented OBC in respect of that project to reflect the comments of the initial review of OBCs to ensure Green Book compliance, which, following evaluation by the Programme Management Office, had been considered and approved by the Chief Executives' Group on 29th November 2018 and was now being submitted to Cabinet for approval, advising
- (1) that the augmented OBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book;

- that a number of changes and updates had been identified since the initial OBC had been approved, as detailed in the report; and
- (3) of the information which would be required to be provided within future Full Business Cases (FBC) aligned to the Canal and North Gateway project, as detailed in the report.

After consideration, the Cabinet

- (a) noted
  - (i) the report and that the augmented OBC for Canal and North Gateway was considered to be compliant with the HM Treasury Green Book requirements for the proposed programme of activity; and
  - (ii) the information which would require to be included within future FBC aligned to Canal and North Gateway, all as detailed in the report; and
- (b) approved the changes and updates which had been identified since the initial OBC had been approved, as detailed in the report.

Councillor Aitken declared an interest in this item and took no part in the discussion or decision thereon.

### Glasgow City Council – Clyde Waterfront and West End Innovation Quarter – Augmented Outline Business Case approved etc – Declaration of interest.

- With reference to the minutes of 12th April 2016 approving the Outline Business Case (OBC) in respect of the Clyde Waterfront and West End Innovation Quarter (CWWEIQ) project, there was submitted a report by the Director of Regional Economic Growth intimating that Glasgow City Council had submitted an augmented OBC in respect of that project to reflect the comments of the initial review of OBCs to ensure Green Book compliance, which, following evaluation by the Programme Management Office, had been considered and approved by the Chief Executives' Group on 29th November 2018 and was now being submitted to Cabinet for approval, advising
- (1) that the augmented OBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book;
- that a number of changes and updates had been identified since the initial OBC had been approved, as detailed in the report; and
- (3) of the information which would be required to be provided within future Full Business Cases (FBC) aligned to the CWWEIQ project, as detailed in the report.

After consideration, the Cabinet

- (a) noted
  - (i) the report and that the augmented OBC for CWWEIQ was considered to be compliant with the HM Treasury Green Book requirements for the proposed programme of activity; and
  - (ii) the information which would require to be included within future FBCs aligned to CWWEIQ, all as detailed in the report; and
- (b) approved the changes and updates which had been identified since the initial OBC had been approved, as detailed in the report.

Councillor Aitken declared an interest in this item and took no part in the discussion or decision thereon.

## Glasgow City Council – Enabling Infrastructure and Integrated Public Realm – Augmented Outline Business Case approved etc – Declaration of interest.

- With reference to the minutes of 13th December 2016 approving the Outline Business Case (OBC) in respect of the Enabling Infrastructure and Integrated Public Realm (EIIPR) project, there was submitted a report by the Director of Regional Economic Growth intimating that Glasgow City Council had submitted an augmented OBC in respect of that project to reflect the comments of the initial review of OBCs to ensure Green Book compliance, which, following evaluation by the Programme Management Office, had been considered and approved by the Chief Executives' Group on 29th November 2018 and was now being submitted to Cabinet for approval, advising
- (1) that the augmented OBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book;
- that a number of changes and updates had been identified since the initial OBC had been approved, as detailed in the report; and
- (3) of the information which would be required to be provided within future Full Business Cases (FBC) aligned to the EIIPR project, as detailed in the report.

After consideration, the Cabinet

- (a) noted
  - the report and that the augmented OBC for EIIPR was considered to be compliant with the HM Treasury Green Book requirements for the proposed programme of activity; and
  - (ii) the information which would require to be included within future FBCs aligned to EIIPR, all as detailed in the report; and

(b) approved the changes and updates which had been identified since the initial OBC had been approved, as detailed in the report.

Councillor Aitken declared an interest in this item and took no part in the discussion or decision thereon.

### Glasgow City Council – Collegelands Calton Barras – Augmented Outline Business Case approved etc – Declaration of interest.

- With reference to the minutes of 12th April 2016 approving the Outline Business Case (OBC) in respect of the Collegelands Calton Barras (CCB) project, there was submitted a report by the Director of Regional Economic Growth intimating that Glasgow City Council had submitted an augmented OBC in respect of that project to reflect the comments of the initial review of OBCs to ensure Green Book compliance, which, following evaluation by the Programme Management Office, had been considered and approved by the Chief Executives' Group on 29th November 2018 and was now being submitted to Cabinet for approval, advising
- (1) that the augmented OBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book;
- that a number of changes and updates had been identified since the initial OBC had been approved, as detailed in the report; and
- (3) of the information which would be required to be provided within future Full Business Cases (FBC) aligned to the CCB project, as detailed in the report.

After consideration, the Cabinet

- (a) noted
  - (i) the report and that the augmented OBC for CCB was considered to be compliant with the HM Treasury Green Book requirements for the proposed programme of activity; and
  - (ii) the information which would require to be included within future FBCs aligned to CCB, all as detailed in the report; and
- (b) approved the changes and updates which had been identified since the initial OBC had been approved, as detailed in the report.

Councillor Aitken declared an interest in this item and took no part in the discussion or decision thereon.

# Renfrewshire Council – Glasgow Airport Investment Area – Augmented Outline Business Case approved etc.

- 10 With reference to the minutes of 13th December 2016 approving the Outline Business Case (OBC) in respect of the Renfrewshire Council Glasgow Airport Investment Area (GAIA) project, there was submitted a report by the Director of Regional Economic Growth intimating that Renfrewshire Council had submitted an augmented OBC in respect of that project to reflect the comments of the initial review of OBCs to ensure Green Book compliance, which, following evaluation by the Programme Management Office, had been considered and approved by the Chief Executives' Group on 29th November 2018 and was now being submitted to Cabinet for approval, advising
- (1) that the augmented OBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book;
- that a number of changes and updates had been identified since the initial OBC had been approved, as detailed in the report; and
- (3) of the information which would be required to be provided within future Full Business Cases (FBC) aligned to the GAIA project, as detailed in the report.

After consideration, the Cabinet

- (a) noted
  - (i) the report and that the augmented OBC for GAIA was considered to be compliant with the HM Treasury Green Book requirements for the proposed programme of activity; and
  - (ii) the information which would require to be included within future FBCs aligned to GAIA, all as detailed in the report; and
- (b) approved the changes and updates which had been identified since the initial OBC had been approved, as detailed in the report.

#### Business cases dealt with by Chief Executives' Group noted.

- 11 With reference to the minutes of 11th October 2017 agreeing a revision to the Assurance Framework in relation to the approvals required for business cases, there was submitted and noted a report by the Director of Regional Economic Growth advising that the Chief Executives' Group had approved, under delegated authority,
- (1) the Full Business Case (FBC) and funding requirement of £1.750m for South Lanarkshire Council's Hamilton Community Growth Area FBC2 Highstonehall Road Improvements project; and
- (2) the FBC and funding requirement of £2.310m for South Lanarkshire Council's Newton Community Growth Area FBC3 Westburn Roundabout project.

#### Date of next meeting.

12 The Cabinet noted that the next meeting would take place on Tuesday, 12th February 2019 at 1000 hours in the City Chambers, Glasgow.