



**Glasgow City Region - City Deal**

**Cabinet**

**Report by Director of Regional Economic Growth**

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**Item 11**

**10th April 2018**

**Glasgow City Region Partnership**

**Purpose of the Report**

This report proposes the establishment of a Glasgow City Region Partnership, aligned to the proposals that emerged from the Scottish Government's Enterprise and Skills Review Phase 2, and the delivery of the Glasgow City Region Economic Strategy and Action Plan.

**Recommendations :**

The Cabinet is invited to:

- agree the amended structures and roles and remits as set out in this report; and
- instruct the Director of Regional Economic Growth to establish the new structures and provide a draft meetings schedule at the next meeting of the Chief Executives' Group.

## **Introduction**

1. This report proposes the establishment of a Glasgow City Region Partnership, aligned to the proposals that emerged from the Scottish Government's Enterprise and Skills Review, the progression of the Glasgow City Region Economic Strategy & Action Plan, and the ongoing delivery of the Glasgow City Region City Deal.

## **Background**

2. This report builds upon three recent policy developments that have an impact upon Glasgow City Region (GCR):
  - the proposals around Regional Partnerships which emerged from the Scottish Government's Enterprise and Skills Review Phase 2<sup>1</sup>;
  - the delivery of the Glasgow City Region Economic Strategy and Action Plan, approved by the GCR Cabinet in February 2017<sup>2</sup>; and
  - the continuing delivery of the GCR City Deal projects.
3. Taking these into account, this report proposes the establishment of a Glasgow City Region Partnership and an approach that will meet the requirements of each element. An overview of each element is provided in the following sections:

## **Regional Partnerships**

4. The development of Regional Partnerships (RPs) was a key policy that emerged from the Scottish Government's Enterprise and Skills Review. The approach is explicitly pragmatic and non-prescriptive, however it does identify key requirements that regional partnerships will be expected to meet. Generally, Regional Partnerships should:
  - Be self-assembled around the bespoke requirements of particular regions;
  - Build on existing City Deals and, over time, involve Community Planning Partnerships, universities and colleges;
  - Establish Inclusive Growth as a priority;
  - Assess all City and Growth Deals using the Scottish Government's Inclusive Growth monitoring framework and provide annual reports; and
  - Include private sector representation.
5. The flexibility in the approach allows Glasgow City Region to establish a partnership that reflects local economic circumstances, shared policy priorities, and existing governance arrangements.
6. At the meeting on 15 August 2017, the Cabinet noted and welcomed the approach to the development of Regional Partnerships and agreed to further

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<sup>1</sup> Scottish Government - Enterprise and Skills Review Report on Phase 2: Regional Partnerships; (June 22, 2017) <http://www.gov.scot/Publications/2017/06/1584>

<sup>2</sup> Glasgow City Region Economic Strategy & Action (February 14, 2017) - <http://www.glasgowcityregion.co.uk/article/8798/Councils-Share-Vision-for-Jobs-Skills-and-Inclusive-Growth>

enhance the existing partnerships with the Scottish Government, Government Agencies, the private sector and academia, while progressing the development of the Glasgow City Regional Partnership.

### **Glasgow City Region Economic Strategy & Action Plan**

7. The Glasgow City Region Economic Strategy (RES) 2017-2035 the RES Action Plan were launched in February 2017 and identify 51 ambitions and actions to grow the regional economy. The Action Plan also established 8 policy portfolios, each led by one of the Member Authorities, to provide leadership and accountability in the delivery of these actions during the lifetime of the Strategy.
8. Three Senior Portfolio Development Officers have been appointed to advance the delivery of the RES actions under the themes of People, Place and Business and discussions are underway to align the actions and Cabinet portfolios with those of wider partner organisations in the City Region.
9. The Senior Portfolio Development Officers have now allocated actions across the eight Policy Portfolios and seek to work with the relevant portfolio leads, groups and partners to further the ambitions set out in the RES Action Plan.

### **Existing Glasgow City Region City Deal Structures**

10. Collaboration across Glasgow City Region on the City Deal has formally been in place since January 2015 and the 8 local authorities have a long history of collaboration over matters such as strategic land use planning and strategic transport.
11. The current governance arrangements for the City Region are contained within the Cabinet Agreement that was signed by all 8 member authorities on 21 January 2015. The functions of the Glasgow City Region Cabinet ('the Cabinet'), as set out in the agreement are to:
  - determine the strategic economic development priorities for the Glasgow and Clyde Valley Region;
  - deliver the City Deal, a key element of which will be to: approve business cases, and monitor and evaluate them;
  - report progress to the UK and Scottish Governments on delivery and increase in the GVA in the Glasgow and Clyde Valley Region;
  - Approve the remits of the Independent Commission on Urban Growth, the Glasgow and Clyde Valley Economic Leadership Board, and the Regeneration and Economy Consultative Group; and
  - Deal with any other areas of activity delegated to it by the Member Authorities.
12. The primary function of the Joint Committee is the strategic economic development of Glasgow City Region so this is consistent with the emerging vision for Regional Partnerships proposed by the Scottish Government.

13. In addition to setting the role and functions of the Cabinet, the Joint Committee agreement also defines the functions of the Chief Executives' Group (CEG). Currently, the CEG will have responsibility for the overall supervision and delivery of the City Deal. Currently, the Cabinet meets every 8 weeks and the Chief Executives' Group meets on a 4 weekly cycle.

### **Next Steps**

14. The following sections set out proposals for the role and remit, membership and meeting frequency for each of the relevant structures. A basic diagram is attached at Appendix 1 indicating each of the structures.

### **15. Glasgow City Region Cabinet**

**Role and Remit:** the existing role and remit of the Cabinet will remain unchanged.

**Meeting Frequency:** 8 weekly meetings. In addition to the scheduled Cabinet meetings, a special Cabinet meeting will be arranged every six months at which Ministers from the Scottish & UK Government will be invited to attend. The purpose of these special meetings will be to provide political oversight of the work of the Regional Partnership and specifically to discuss:

- Progress on delivering the GCR Regional Economic Strategy; and
- Driving forward regional collaboration between the MAs and the Scottish & UK Governments.

**Membership:** The membership of the Cabinet will remain unchanged. The main private sector engagement with the City Deal will be through the attendance at the Cabinet of the Chair of the Glasgow City Region Economic Leadership Board.

### **16. GCR Chief Executives' Group**

**Role and Remit:** While the existing role and remit for the Chief Executives' Group will essentially remain unchanged, the draft set out below includes updates to more explicitly emphasise the role of the Group in relation to the City Deal Gateway Review process. The role and remit of the Chief Executives Group is proposed as follows:

- To take operational responsibility individually for the delivery of City Deal activity within their local authority area and collectively for Glasgow City Region City Deal activity.
- To ensure that an effective monitoring and evaluation framework is in place at both a project and programme level, and that each Member Authority is delivering upon its requirements needed to successfully pass the City Deal Gateway Review Process.
- To have responsibility on a collective basis for the overall supervision and management and for the monitoring of the performance of the PMO City Deal.

- To meet in advance of Cabinet to propose a programme of work for the Cabinet.
- To individually prepare briefings for respective Leaders.
- To agree the make-up and responsibilities of the support groups.
- To provide strategic direction and manage the input of the working groups.

**Membership:** the existing membership of the Group will remain unchanged.

**Meeting Frequency:** the meeting cycle for the GCR Chief Executives' Group will change from 4-weekly to quarterly. It is also proposed that an informal quarterly meeting is scheduled for the 8 GCR chief executives to allow the planning of future meeting agendas.

## 17. **Glasgow City Regional Partnership**

**Role and Remit:** The role and remit of the Glasgow City Regional Partnership is intended to be concise and focussed upon the priorities of the city region:

- To provide strategic oversight for the delivery of the strategic priorities and actions contained within the GCR Economic Strategy & Action Plan;
- To drive forward the growth of the economy of the Glasgow City Region;
- To prioritise inclusive growth and provide an annual report in line with the Scottish Government's Inclusive Growth Monitoring Framework;
- To drive increased collaboration and partnership between the 8 Member Authorities, the Scottish & UK Governments and their agencies and the private sector, that is focussed towards delivery of the city region's shared economic priorities;

A proposed **Terms of Reference** (below) provides further clarity on how this would be achieved. The Glasgow City Regional Partnership will be expected to:

- Receive regular reports on the delivery of the individual actions contained within the GCR Economic Action Plan;
- Each Chief Executive will be expected to report on the progress made against the actions that have been aligned to their portfolio.
- Undertake periodic reviews of the GCR Economic Strategy & Action Plan to ensure that it is consistent with the emerging ambitions of the City Region and collaboration with partners.
- Actively promote collaboration among members of the Partnership;
- Provide reports and agenda items for the Glasgow City Region Cabinet relating to the Regional Economic Strategy & Action Plan.

**Membership:** The membership of the Partnership will be at the Chief Executive level of the 8 MAs and senior representatives from the wider partner organisations. The Partnership will be chaired by the Chief Executive of Glasgow City Council and the membership of the Glasgow City Region Partnership will consist of:

- Chief Executives from the 8 GCR MAs;
- Senior representatives from the UK & Scottish Governments;

- A senior representative of Scottish Enterprise;
- A senior representative from Skills Development Scotland
- A representative from the Glasgow City Region Economic Leadership Board
- 2/3 representatives from the Chambers of Commerce of the GCR MAs;

**Meeting Frequency:** quarterly.

## 18. Economic Delivery Group

**Role and Remit:** The current role of the Economic Delivery Group will be updated to reflect the emergence of the Regional Partnership. Under this proposal, the Economic Delivery Group (EDG) will become the Senior Officer Group with responsibility for the delivery and implementation of the actions within the Regional Economic Action Plan

It will be the responsibility of the EDG to clear all reports prior to their submission to the Glasgow City Regional Partnership. The EDG will also take the lead role in engaging with colleges and universities, and with Community Planning Partnerships.

The role and remit of the EDG will be discussed and refined at a Workshop of the EDG that is scheduled to take place in April. However, broadly, the EDG's role and remit will be:

- To take individual and collective responsibility for the delivery and implementation of the individual actions set out within the Regional Economic Strategy & Action Plan;
- To serve as the main officer support group in delivering the priorities of the Glasgow City Region Partnership;
- To clear reports submitted by each of the portfolio groups in relation to progress made against the delivery of their actions from the Regional Economic Strategy & Action Plan;
- To co-ordinate the development of policy and actions around the themes of Business, People and Place;
- To support and assist the progress of individual portfolios in delivering RES

**Meeting Frequency:** Given the role of the EDG in servicing the Regional Partnership, the meeting schedule should fit with the quarterly cycle of meetings of the Partnership. However it is likely that the EDG will require to meet more often and the meeting schedule can be at the discretion of the Chair of the EDG.

**Membership:** The membership of the Economic Delivery Group will consist of senior (Head of Service or above) representation from each of the Member Authorities along with wider partners. It is expected that the wider partners who would participate in the EDG could include:

- Scottish & UK Governments
- Scottish Enterprise,
- Skills Development Scotland, and
- Representative of the Glasgow City Region Economic Leadership Board.

Other partners will be invited to attend the EDG as required and

- DWP
- Colleges and universities
- NHS, and,
- the Voluntary sector

## **19. Glasgow City Region City Deal Lead Officers' Group**

**Role and Remit:** The role and remit of the Lead Officers' Group (LOG) would largely remain unchanged. The one area of change is that the remit of the group will now be restricted only to the delivery of the Glasgow City Region City Deal. This reflects the enhancement to the role of the Economic Delivery Group as the primary support group for the delivery of the Glasgow City Region Economic Strategy & Action Plan. The focus of the LOG will be on the project and programme requirements of the City Deal. The role and remit of the LOG is set out below:

- To have a full understanding of their Local Authority City Deal project(s) and to work in collaboration with the other Lead Officers to achieve cumulative programme objectives.
- To provide progress reports on projects for which they are responsible, including updates on GVA growth in their areas and to review, monitor and report on risks in relation to projects.
- To escalate issues in terms of project or programme delivery.
- To support the CEG, the PMO and the Cabinet. To contribute to the work of the Economic Leadership Board
- To collaborate to achieve the overall GCV City Deal programme objectives.
- To participate in data collection for Gateway reviews
- To be the lead contact for and to champion the GCV City Deal programme within their LA.
- To identify, provide direction to and work alongside any required support groups.

**Meeting Frequency:** 4 weekly.

**Membership:** Membership of the LOG will be the nominated officers from each of the MAs who leads on the delivery of their City Deal projects.

### **Timetable**

20. The Director for Regional Economic Growth will develop a revised meeting timetable to reflect the content of this report and present it at the next Chief Executives' meeting.

### **Recommendations**

21. The Cabinet is invited to:

- agree the amended structures and roles and remits as set out in this report; and
- instruct the Director of Regional Economic Growth to establish the new structures and provide a draft meetings schedule at the next meeting of the Chief Executives' Group.

**Appendix 1**

**Structure Diagram**

