



## **Glasgow City Region - City Deal**

### **Cabinet**

### **Report by Director of Regional Economic Growth**

**Contact: Mandy MacDonald      Tel: 0141 287 8503**

## **Item 8**

**10th April 2018**

### **Business Cases Approved by Chief Executives' Group**

#### **Purpose of Report:**

This report will update Cabinet on the Business Cases approved by Chief Executives' Group within the latest reporting period:

#### **Recommendations:**

Cabinet is invited to note the following Business Cases approved by Chief Executives' Group within the latest reporting period:-

- (1) Glasgow City Council: Clyde Waterfront & West End Innovation Quarter – Central Govan Action Plan – Public Realm (Phase 1) Full Business Case (FBC) with a funding requirement of £0.673m;
- (2) Glasgow City Council: Canal and North Gateway – FBC 3 – Sighthill; Cowlairs Bridge; Port Dundas; and 100 Acre Hill Full Business Case with a funding requirement of £10.8m;
- (3) Glasgow City Council: Canal and North Gateway – FBC 4 – North Glasgow Integrated Water Management System (NGIWMS) Full Business Case with a funding requirement of £4.386m; and,
- (4) Glasgow City Council – City Centre Enabling Infrastructure Integrated Public Realm – Intelligent Street Lighting Full Business Case with a funding requirement of £1.662m.

## **1 Background**

- 1.1 The Cabinet in October 2017 agreed the process to approve Full Business Cases (FBC) would be delegated to the Chief Executives' Group (CEG), providing the Programme Management Office (PMO) and CEG is content that the FBC does not represent a substantial change from the approved OBC.

## **2. Appraisal Process**

- 1.2 This paper informs the Cabinet on the decision from the Chief Executives' Group (CEG) on 29 March 2018 regarding the approval of full business cases:

- Glasgow City Council: Clyde Waterfront & West End Innovation Quarter – Central Govan Action Plan – Public Realm (Phase 1) Full Business Case (FBC);
- Glasgow City Council: Canal and North Gateway – FBC 3 – Sighthill; Cowlairs Bridge; Port Dundas; and 100 Acre Hill Full Business Case;
- Glasgow City Council: Canal and North Gateway – FBC 4 – North Glasgow Integrated Water Management System (NGIWMS) Full Business Case; and,
- Glasgow City Council – City Centre Enabling Infrastructure Integrated Public Realm – Intelligent Street Lighting Full Business Case.

- 1.3 The business cases were evaluated against updated appraisal criteria that aligns with the requirements of the latest version of H.M. Treasury Green Book. The comments of the UK & Scottish Governments were incorporated into the development of the updated appraisal template.

- 1.4 A full financial analysis has been carried out as part of the evaluation of the business cases. The drawdown of this funding will be completed on the basis of actual eligible expenditure, in association with the grant drawdown principles outlined within the Assurance Framework.

- 1.5 For each of the FBCs approved by the CEG in this reporting period, the approval is conditional upon the Member Authority augmenting the relevant OBC and FBC documents in order to address any areas identified in the recent HM Treasury Green Book appraisal. Until the OBC and FBC are augmented to meet the criteria within the revised Green Book appraisal template and these are submitted to the PMO then the Member Authority is proceeding at risk.

## **2 Glasgow City Council: Clyde Waterfront & West End Innovation Quarter – Central Govan Action Plan – Public Realm (Phase 1) Full Business Case;**

- 2.1 This is a Full Business Case for Clyde Waterfront & West End Innovation Quarter – Central Govan Action Plan – Public Realm (Phase 1) with a funding requirement of £0.673m. This funding will be used to fund improvements to public realm including pedestrian and cycle routes.

- 2.2 The project is consistent with the Clyde Waterfront and West End Innovation Quarter Outline Business Case.

- 2.3 Following approval from the Chief Executives' Group this project will move into the construction phase which will be monitored by the Member Authority and progress will be reported via the PMO report. The Member Authority has been invited to submit a detailed project evaluation plan to the PMO.

**3 Glasgow City Council: Canal and North Gateway – FBC 3 – Sighthill; Cowlairs Bridge; Port Dundas; and 100 Acre Hill Full Business Case;**

- 3.1 This is a Full Business Case for Canal and North Gateway – FBC 3 – Sighthill; Cowlairs Bridge; Port Dundas; and 100 Acre Hill with a funding requirement of £10.8m. This funding will deliver the remediation and servicing of a brownfield site at 100 Acre Hill, and the construction of a new road bridge over the Glasgow to Edinburgh railway line.
- 3.2 The project is consistent with the Canal and North Gateway Outline Business Case.
- 3.3 Following approval from the Chief Executives' Group this project will move into the construction phase which will be monitored by the Member Authority and progress will be reported via the PMO report. The Member Authority has been invited to submit a detailed project evaluation plan to the PMO.

**4 Glasgow City Council: Canal and North Gateway – FBC 4 – North Glasgow Integrated Water Management System (NGIWMS) Full Business Case;**

- 4.1 This is a Full Business Case for Canal and North Gateway – FBC 4 – North Glasgow Integrated Water Management System (NGIWMS) with a funding requirement of £4.386m. This funding will deliver a surface water drainage solution for key development sites in the Canal and North Gateway project area.
- 4.2 The project is consistent with the Canal and North Gateway Outline Business Case.
- 4.3 Following approval from the Chief Executives Group this project will move into the construction phase which will be monitored by the Member Authority and progress will be reported via the PMO report. The Member Authority has been invited to submit a detailed project evaluation plan to the PMO.

**5 Glasgow City Council – City Centre Enabling Infrastructure Integrated Public Realm – Intelligent Street Lighting Full Business Case.**

- 5.1 This is a Full Business Case for City Centre Enabling Infrastructure Integrated Public Realm – Intelligent Street Lighting with a funding requirement of £1.662m. This funding will deliver 3,300 LED lamp replacements with wireless communications capability, and a central management system.
- 5.2 The project is consistent with the City Centre Enabling Infrastructure Integrated Public Realm Outline Business Case.
- 5.3 Following approval from the Chief Executives' Group this project will move into the construction phase which will be monitored by the Member Authority and

progress will be reported via the PMO report. The Member Authority has been invited to submit a detailed project evaluation plan to the PMO.

## **6 Recommendations:**

6.1 Cabinet is invited to note the following Business Cases approved by Chief Executives' Group within the latest reporting period.

- Glasgow City Council: Clyde Waterfront & West End Innovation Quarter – Central Govan Action Plan – Public Realm (Phase 1) Full Business Case (FBC) with a funding requirement of £0.673m;
- Glasgow City Council: Canal and North Gateway – FBC 3 – Sighthill; Cowlares Bridge; Port Dundas; and 100 Acre Hill Full Business Case with a funding requirement of £10.8m;
- Glasgow City Council: Canal and North Gateway – FBC 4 – North Glasgow Integrated Water Management System (NGIWMS) Full Business Case with a funding requirement of £4.386m; and,
- Glasgow City Council – City Centre Enabling Infrastructure Integrated Public Realm – Intelligent Street Lighting Full Business Case with a funding requirement of £1.662m.