



Glasgow City Council

Operational Performance and Delivery Scrutiny Committee

**Report by Executive Director of Neighbourhoods,
Regeneration and Sustainability**

Contact: George Gillespie, Executive Director Ext: 79106

**Strategic Plan Performance: Grand Challenge 3:
Fight the climate emergency in a just transition to a net zero Glasgow**

- **Mission 1: Deliver sustainable transport and travel aligned with the city region**
 - **Mission 2: Become a net zero carbon city by 2030.**

Purpose of Report:

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

Recommendations:

The committee is asked to:

- Consider and note the content of the report
- Consider the Grand Challenges, Missions and Commitments

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes No consulted: Yes No

PLEASE NOTE THE FOLLOWING:

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1. Background

- 1.1 The [Council Strategic Plan](#) was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan.
- 1.2 Following agreement at the [Operational and Delivery Scrutiny Committee](#) (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions, as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.

2. Council Strategic Plan

- 2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:
 1. Reduce poverty and inequality in our communities
 2. Increase opportunity and prosperity for all our citizens
 3. Fight the climate emergency in a just transition to a net zero Glasgow
 4. Enable staff to deliver essential services in a sustainable, innovative, and efficient way for our communities
- 2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission. This report focuses on:
 - Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow
 - Mission 1: Deliver sustainable transport and travel aligned with the city region
 - Mission 2: Become a net zero carbon city by 2030.
- 2.3 Council has agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressures and budget constraints. There is a transparent change control process in place to assist this.
- 2.4 Council has previously received updates on Grand Challenge 3 at meetings on [8th March 2023](#) and [15th November 2023](#).

3. Strategic Plan – Widening of the Cost of Living lens

- 3.1 The initial report presented to committee had been prepared through a cost of living lens as agreed at the Operational Performance and Delivery Scrutiny Committee in November 2022. This was in response to the [council motion](#) in June 2022 agreeing that cost of living measures should be prioritised.
- 3.2 The annual review of the Strategic Plan is in progress. This will ensure that the Plan and its Commitments continue to provide a strategic focus on delivery with specific regard to budget considerations and the cost of living. ODPSC will be notified of any formal changes to the Plan.
- 3.3 The Strategic Plan is now being reported with a wider lens than the Cost-of-Living focus and reflects the wider commitments in the Strategic Plan, while keeping track of commitments which emerged through the Cost of Living lens.

4. Commitments and Emerging Commitments

- 4.1 Work is in progress to deliver the Strategic Plan commitments across key areas. This report will provide an update on this work and continue to provide a focus on the Cost of Living related commitments.
- 4.2 Previously reported Cost of Living commitments relating to Grand Challenge 3 are included in this report. These are:
 - Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.
 - Work with the Scottish Government to ensure a minimum energy performance certificate grade C for all homes at point of sale or rental from 2025, with a target backstop date of 2030 for all properties, including those in mixed tenure blocks.
 - Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments.
 - Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/Passive house standard development, and increase the development of large family housing/accessible housing.
 - Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures.

- Increase affordable cycle storage across the city
- Expand Nextbike and car-sharing scheme
- Continue to champion affordable, and increasingly free, public transport

4.3 Additional commitments previously reported and included within this report are:

- Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift.
- Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.
- Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space.

4.4 An update on following commitments have also been incorporated within this report:

- Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.
- Support new 'pocket' or 'wee' forests throughout the city, work with communities to identify opportunities for tree-planting, support the delivery of the Clyde Climate Forest.
- Support expanded provision of public Electric Vehicle charging across the city, while protecting existing pedestrian and active travel space, and install in all new build or retrofit residential or commercial buildings, where appropriate.

4.5 An update has also been provided on NRS's Carbon Management Governance, which has been subject to an Internal Audit Report. The findings of the Internal Audit report were presented to Operational Delivery and Scrutiny Committee on 6th March 2024 for noting. The update provided in this report presents information on findings and progress achieved since presentation of the report in March 2024.

5. Next Steps

5.1 As noted above, the annual review of the Strategic Plan is underway and will allow for the consideration of emerging commitments and determine whether they will require sustained focus within the Strategic Plan going forward. This will be managed through the formal change control process noted above.

Update on Cost of Living Commitments in Grand Challenge 3 Mission 2 which have previously been reported to committee.

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030					
Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Develop and publish the Community Renewable Energy Framework (CREF).	End December 2023.	Progress has been made and a report is scheduled to go to Net Zero Committee in April 2024. The delay was due to getting changes made to Off Market Disposal Policy at Contracts & Property Committee. As a result, the report to the April committee will be an update with the final CREF delivered post recess.	The initial focus will be on addressing the barriers to opening up land for community energy projects whilst developing the CREF in parallel, allowing the launch with barriers removed or in the process of being removed to support delivery of CREF.	NRS	Amber

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030					
Work with the Scottish Government to ensure a minimum energy performance certificate grade C for all homes at point of sale or rental from 2025, with a target backstop date of 2030 for all properties, including those in mixed tenure blocks.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Deliver Scottish Government's Area-Based Schemes (ABS) programme	Scottish Government conformation of 2023/24 ABS Grant Award.	Engagement commenced with appointed ABS delivery contractors for 4 project areas. The Performance Bond submission by	Manage delivery of the ABS Programme across all project areas including contractor and resident engagement.	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW

MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030

Work with the Scottish Government to ensure a minimum energy performance certificate grade C for all homes at point of sale or rental from 2025, with a target backstop date of 2030 for all properties, including those in mixed tenure blocks.

<p>targeting investment to owners/private landlords in mixed tenure blocks in or at risk of fuel poverty who live in hard-to-treat homes.</p>	<p>Report to Committee grant award and proposed programme of works by June/August 2023.</p> <p>Issue Tenders by May 2023.</p> <p>Award Contracts by July 2023.</p> <p>Deliver Programme of Works to June 2024.</p>	<p>contractors to allow engagement is now complete. Data Sharing has begun with one contractor and the other is finalising their DSA.</p> <p>Data Analysis of the city's housing stock is ongoing to develop eligible ABS projects for tender preparation.</p> <p>Owners in mixed tenure blocks are being financially supported by ABS to allow participation where a Registered Social Landlord is delivering eligible energy efficiency measures.</p> <p>Partner organisation have started the delivery of the early intervention Advice Service. Monitoring is ongoing.</p>	<p>Liaise with Registered Social Landlord's to monitor project development.</p> <p>Ensure Scottish Government grant funding is maximized.</p> <p>Manage support advice services to encourage uptake of the scheme.</p> <p>Tender preparation for future projects.</p>		
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GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030****Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments.**

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Continue with Evidence report for the new Local Development Plan.	<p>Begin implementing the new Development Plan regulations when the Scottish Government publish them (expected spring/summer 2023).</p> <p>Complete 1st Draft of Evidence Report and prepare for next steps including identifying committee date(s) and prepare for Scottish Government Gatecheck Process.</p>	<p>Work on the Evidence Report is ongoing and in line with Regulations.</p> <p>Early Engagement has been launched.</p> <p>Development Plan Scheme was approved by the City Administration Committee in November 2023. The Report on Consultation was also presented and provided feedback from residents of Glasgow on whether they are satisfied with the proposed methods of communication and engagement, as outlined in the Participation Statement in the Development Plan Scheme.</p> <p>Evidence report work is on track.</p>	<p>Early engagement and evidence collection.</p> <p>Data analysis will continue.</p>	NRS	Green

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Implement NPF4 in terms of Development Management Decisions.	Prepare Updated Development Plan scheme when regulations are finalised and report to committee.	This is an ongoing process. Continued to identify examples of best practice and review appeal decisions and cases that might make the courts for additional direction.	Continue to identify examples of best practice and review appeal decisions and cases that might make the courts for additional direction.	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030					
Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/ Passive house standard development, and increase the development of large family housing/accessible housing.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Continue to deliver energy efficient affordable homes.	Report programme out-turn by end of March 2024.	All newbuild tender approvals will exceed the minimum Affordable Housing Supply Programme (AHSP) standard and comply with the Glasgow Standard (GS) sustainability requirements.	Continue to apply the Glasgow Standard sustainability standards.	NRS	Green

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MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030

Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/ Passive house standard development, and increase the development of large family housing/accessible housing.

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
		<p>GS is under review based on the new publication of Technical Standards June 2023 and the Scottish Government's requirements for modular construction and Net Zero Heating requirement.</p>			
<p>Agree new larger family (4+ bedrooms) target and deliver against target.</p>	<p>Report programme out-turn by end of March of 2024.</p>	<p>As of 31 December, no approvals. As of 31 December, 17 Completions.</p> <p>A significant numbers of approvals are programmed for Q4 however this will not meet the target.</p> <p>Work is underway to understand how higher levels of larger family houses can be delivered in viable housing developments.</p>	<p>Accelerate delivery towards target in Q3 and Q4.</p>	<p>NRS</p>	<p>Amber</p>
<p>Agree adaptations budget and spend this on accessible</p>	<p>Report programme out-turn by end of March of 2024.</p>	<p>Q3 profile £3.800m spend £2.660.</p>	<p>Continue to pay out on adaptations budget with full expectation to utilise the full</p>	<p>NRS</p>	<p>Green</p>

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Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
housing adaptations.			budget (£5m) by 31st March 2024.		

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
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Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Prepare draft Supplementary Guidance on Co-Living for consultation.	Draft Supplementary Guidance prepared (30/09/2023).	Complete – Draft Supplementary Guidance was completed by 30/9/23.	Complete – Draft Supplementary Guidance completed by 30/9/23.	NRS	Complete
Submit draft Supplementary Guidance on Co-Living to Committee.	Report on Draft Supplementary Guidance to Committee (30/11/2023).	Draft non-statutory Supplementary Planning Guidance was reported to Economy Housing Transport and Regeneration committee on 14 th of November 2023.	Prepare draft report on Supplementary Guidance on Co-Living ready for submission to committee in November 2023.	NRS	Complete
Consult on draft Supplementary	Consult on Draft Supplementary	This was issued for consultation externally, seeking contribution from	Consult on Supplementary Guidance following	NRS	Green

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Guidance on Co-Living	Guidance (31/03/2024)	the public at large, developers, agents etc. Consultation closed in January 2024.	committee approval of Supplementary Guidance. The final post-consultation version will be approved by City Administration Committee.		

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Increase affordable cycle storage across the city					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Prepare an Invitation to Tender (ITT) to appoint a supplier.	Contract published on PCS, Tender assessed, supplier appointed.	ITT documents have been completed and are now with Corporate Procurement Unit. It is currently estimated that, subject to a successful procurement process, this will be completed in spring 2024.	Develop and publish tender and appoint a supplier.	NRS	Green
Review of site assessment criteria.	Equitable spread of geographic locations agreed.	Officers are progressing this internally. The workstream will be completed in advance	Continue to review the site assessment process.	NRS	Green

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MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Increase affordable cycle storage across the city					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
		of the new contract being awarded.			
Installation of a minimum of 70 new units.	Minimum 95% occupancy achieved.	Installations will proceed following successful competition of the ITT. Delays have been due to staff replacements being confirmed.	Installation of units.	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Expand Nextbike and car-sharing scheme.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Continue to Expand Nextbike.	Install a minimum of 60 new bikes and 6 new docking stations.	Yearly installation targets are on track to be achieved by the end of Q4.	Expansion of Nextbike through new bikes and docking stations.	NRS	Green
Complete procurement of a new Car Club provider.	Appoint a new provider of Car Club and expand the scheme.	Complete - A new contract is now in place.	Over the life of the contract work towards a doubling in size of the GCC Car Club.	NRS	Complete

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Continue to champion affordable, and increasingly free, public transport					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Finalise pilot scoping study.	Pilot scoping study complete by June 2023.	Reporting has been provided and awaiting GCC Officer sign off.	Continue pilot scoping study.	NRS	Amber
Continue to seek funding for delivery of pilot.	Write to Transport Scotland and Scottish Government to request funding for pilot by end 2023.	No update will be available on funding while the pilot scoping work is ongoing.	Work with Scottish Government to secure funding for pilot.	NRS	Amber

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MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Publish the Cycling and Urban Sports Strategy	Draft report consultation July – August. Cycling and Urban Sports Strategy aimed to be approved in November 2023.	Action Complete - Cycling and Urban Sports Strategy presented to City Administration Committee on 30th November 2023.	Present to committee in November 2023.	NRS	Complete
City Network Phase 1 - Inner	RIBA Stage 2 - Design Stage of	Initial appraisal work has begun with traffic surveys	Undertake engagement and design of City Network	NRS	Green

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Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
North and Inner South	the City Network - Inner North and Inner South with aim to complete by December 2024.	commissioned and undertaken.	Inner North and Inner South.		
City Network Phase 1 - Govan	RIBA Stage 3-4 – Developed Design of Govan City Network	The Tendering process is complete and award pending.	Procurement undertaken through Corporate Procurement Unit. Project start date has been delayed.	NRS	Amber

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MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Progress exploratory discussions in Bus Service Improvement Plan (BSIP) as per routemap and continue to seek funding for all	Scope the BSIP via the Glasgow Bus Partnership in 23/24.	Transport Scotland published the BSIP Regulations in Dec 2023 and advised that the complimentary guidance documentation will not be published until spring 2024 at the earliest.	Continue to develop the BSIP, working with SPT, Local Authorities and bus operators.	NRS	Red

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION****Deliver the bus governance route map, exploring greater public control of bus services for Glasgow, utilising new powers from the Scottish Government.**

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
elements of the bus governance routemap.		<p>A funding bid was submitted to the community bus fund to undertake this work but was unsuccessful.</p> <p>Transport Scotland have also announced a pause in Glasgow Bus Partnership funding. It is therefore proposed to pause this work and await the next opportunity to bid to the Community Bus Fund. Currently waiting on further information from Transport Scotland on the 24/25 round of the Community Bus Fund.</p>			

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030****Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space**

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Carry out Scottish Vacant and Derelict Land (VDL) Survey 2023.	Submit survey to the Scottish Government by the published deadline. Continue annual downward trend of 3-5%.	VDL 2023 survey was submitted and accepted by the Scottish Government. Findings will be published later in 2024.	Submission of the survey by the October deadline. Liaise with the Scottish Government on any potential queries before the findings are published.	NRS	Green
Monitor and Report Vacant and Derelict Land Fund (VDLF) projects, including impact on the amount of registered vacant and derelict land (VDL).	Measure impact at March 2024. Potential impact of 21 hectares reduction, although some projects are multi-year.	VDLF Projects continue to progress and regular updates are received from project partners.	Measure project progress based on updates from project partners. Update VDL register following submission to the Scottish Government, including sites which were removed because of VDLF.	NRS	Green
Monitor and Report Vacant and Derelict Land Investment Programme (VDLIP) projects, including the impact on the amount of registered VDL.	Measure impact at March 2024. Potential impact of 36 hectares reduction, although some projects are multi-year.	VDLIP projects are continuing to progress. Two projects are close to completion with another project now on site.	Contact project partners for updated Monitoring Reports and progress on site & issue these to the Scottish Government. Submit claims to the Scottish Government to draw down all funding profiled for 2023/24.	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW

MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030

Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
<p>Submit 2023/24 VDLF Delivery Plan to the Scottish Government.</p>	<p>Submit the VDLF Delivery Plan in April 2023.</p> <p>Scottish Government Approval received by May 2023.</p> <p>City Administration Committee approval by June 2023.</p> <p>Monitor project delivery to March 2024.</p>	<p>Projects from 2023/24 are now progressing. One project is now complete and two are on site.</p>	<p>Receive and pay out on eligible claims for projects within 23/24 Delivery Plan.</p>	<p>NRS</p>	<p>Green</p>
<p>Submit funding bids to next round of VDLIP.</p>	<p>Submit Stage 1 by June 2023.</p> <p>Submit Stage 2 by October 2023.</p> <p>Funding approval - by Jan 2024 (the timetable has to be</p>	<p>Stage 1 outcome was announced in September 2023. Four projects were invited to stage 2 but three applications were submitted as one was withdrawn.</p> <p>The outcome of stage 2 is to be announced in early 2024.</p>	<p>Work with successful Stage 1 applicants and with project partners to submit more detailed and robust Stage 2 applications for funding to the Scottish Government.</p>	<p>NRS</p>	<p>Green</p>

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Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
	confirmed by the Scottish Government).				
Monitor impact of Affordable Housing Supply Programme (AHSP) on amount of VDL in the city	Record outcome by the end of March 2024.	2023 survey is complete and with the Scottish Government, findings are due to be published later in March 2024. The Affordable Housing Supply Programme continues to be main contributor to the reduction of Vacant and Derelict Land.	Continue to undertake Survey work, which will include removing sites from the register because of the AHSP. This will be reported to City Administration Committee during 2024/25.	NRS	Green

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MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030					
Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Develop a new Implementation Plan for the Local	Mar-24	Complete – A Report was presented to the Net Zero and Climate Progress Monitoring committee	Prepare Draft Implementation Plan	NRS	Complete

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Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Biodiversity Action Plan (LBAP)		including Biodiversity Monitoring Report , Duty report and Local Biodiversity Action Plan Delivery Plan 24 - 29	Seek Committee approval for Draft Implementation Plan.		
The Tree Action Plan will also complement and contribute to the LBAP	Plant 22.3 hectares of predominately native trees (or allow woodland to develop through management) across our operational estate as identified in the Glasgow Tree Plan for 2023/24 actions.	Planting delivered on selected sites in line with the Tree Action Plan by The Conservation Volunteers (TCV) and Corporate volunteering. An Update report on the Glasgow Tree Plan was presented to the Net Zero and Climate Progress Monitoring on 7 th November 2023.	Take Annual Report to Committee to report on progress, and commence delivery of Autumn/Winter planting sites Continue delivery of Autumn/Winter planting sites.	NRS	Green
Designate Additional Local Nature Reserves	7 of 22 scheduled for designation in Q3/4 2023.	Designation of seven Local Nature Reserves is complete.	Conclude Management Plans for 9 locations and work with The Conservation Volunteers to deliver habitat and access works. Continue work with The Conservation Volunteers to	NRS	Green

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Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
			deliver habitat and access works. Identify next tranche of Local Nature Reserves for designation in 2024/25.		
Develop a standalone report to committee in relation to our Green Connectors and Wildflower Action Plan Programme.	Report to be taken to Committee Q3/4 2023.	Complete - Submitted to Net Zero and Climate Progressing Monitoring Committee on 19th September 2023.	Carry out Tender Activity and Appoint Contractor for Year 1 works. Commence delivery of Year 1 works.	NRS	Complete
Implement Seven Lochs and North East Glasgow Water Vole Conservation Action Plan 2022-2026.	Progress key actions due for March 2024.	Guidelines for the Conservation of Urban Grassland Water Voles has been reviewed by GCC and NatureScot, issued for consultation and published. Guidance is now being used for various projects within the Greater Easterhouse Area.	Publish and circulate Interim Guidelines for the Conservation Management of Urban Grassland Water Voles. Implement actions from the Seven Lochs and North East Glasgow Water Vole Conservation Action Plan 2022-2026.	NRS	Green
Continue to review pesticide use	Monitor the pesticide use for	This is ongoing and reviewed annually. The	End of season reporting on litres used during 2023	NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030****Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.**

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
across our estate and reduce where possible, ensuring that pesticide usage is limited and alternative options are explored and considered before pesticides are used.	decreased usage across parks operations and monitor industry for viable alternatives.	Updated Pesticide Policy is scheduled for March 2024 in advance of the growing season.	growing season. Commence recording of litres used during 2023 growing season.		
GCC reports on biodiversity implementation to Scottish Government every 3 years through the statutory Biodiversity Duty - prepare the next report prior to January 2024.	Share report with Net Zero Committee January/February 2024.	Complete – Report presented to Net Zero and Climate Progress Monitoring committee including Biodiversity Monitoring Report , Duty report and Local Biodiversity Action Plan Delivery Plan 24 - 29 .	Prepare Committee report.	NRS	Complete

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW

MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030

Support new ‘pocket’ or ‘wee’ forests throughout the city, work with communities to identify opportunities for tree-planting, support the delivery of the Clyde Climate Forest.

Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Prepare a Forestry and Woodland Strategy for Glasgow during 23/24.	Report to Committee noting intention to consult on a draft document.	Complete – Draft Forestry and Woodland Strategy Presented to Net Zero and Climate Progress Monitoring committee on 16 th January 2024, including draft Forest and Woodland Strategy .	Mapping underway to understand baseline and identify priority areas of the city.	NRS	Complete
Adopt the approved Forestry and Woodland Strategy for Glasgow 23/24.	Adopt the approved Strategy in Q1/Q2 2024	Draft Forestry and Woodland Strategy currently out for consultation with a consultation end date of 31 st March 2024.	Engagement internally across GCC Services to take FWS to consultative draft stage. Alignment with Development Plan Scheme.	NRS	Green
	Align adopted FWS with updated Open Space Strategy and Evidence Report/proposed plan for new City Development Plan in Q1/Q2 2024.			NRS	Green

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Support expanded provision of public Electric Vehicle charging across the city, while protecting existing pedestrian and active travel space, and install in all new build or retrofit residential or commercial buildings, where appropriate.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
Receive Final Glasgow City Region Report including commercial model options.	End of May 2023	Complete	Complete	NRS	Complete
Analyse Glasgow City Region report and agree strategic direction with regards to ownership and future roll-out.	June - September 2023 (accounting for recess)	Post advertised and interviews scheduled for January 24.	Following delivery of Electric Vehicle strategy to committee and approval being secured, work will begin in placing a resource in the Transport Strategy Team to begin the process of establishing the vehicle for future roll-out.	NRS	Amber
Develop strategy including market engagement.	September - December 2023	A report on the future delivery of public electric vehicle charging infrastructure was presented to City Administration Committee for approval on 30 th November 2023. A further report providing an update on the review of Tariff for council's public Electric Vehicle charging infrastructure was presented to Environment and Liveable		NRS	Amber

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION					
Support expanded provision of public Electric Vehicle charging across the city, while protecting existing pedestrian and active travel space, and install in all new build or retrofit residential or commercial buildings, where appropriate.					
Actions 23- 24	Milestones 23-24	Progress and Performance Q3 23-24	Planned Activity	Lead Service	RAG
		Neighbourhoods on 30 th January 2024. A Leadership group is being created to agree the way forward in relation to the resource to manage forward strategy with Glasgow City Region.			
Present strategy to committee.	Mid-January 2023	As above.		NRS	Amber
Start Development of Procurement / Legal pack.	Feb-23	This is underway and is being led by Glasgow City Region.		NRS	Green

Internal Audit Report - Neighbourhoods, Regeneration and Sustainability - Carbon Management Governance Update
<p>The Carbon Management Plan 3 (CMP3) was presented to the Net Zero and Climate Progress monitoring Policy Development Committee on the 27th of February and received support to be presented to the City Administration Committee on the 21st March for formal adoption.</p> <p>Committee Papers: OPDSC Committee Report Carbon management Plan 2023 - 2030</p>

CMP3 responds to the audit recommendations by setting a clear target for net-zero carbon by 2030 through a target of 80% emissions reduction and 20% sequestration, with appropriate interim targets to allow monitoring of progress. It also creates a clear set of roles and responsibilities for reporting in relation to the Council's carbon management throughout its estate, ensuring that these roles and responsibilities are backed up with documented processes. The CMP3 was designed in collaboration of officers representing various services and ALEO's in the council through the creation of a Carbon Management Steering Group. This Steering Group will remain in place to oversee the delivery of the CMP3.

Furthermore, NRS put up a budget option to create a Utilities Management Team, which was approved at budget. This team will take on specific responsibility of actions set out in the CMP3, as well as providing much needed resilience in the monitoring and reporting of utilities consumption and the associated CO2 emissions.

Finally, consultants have been appointed to undertake the Net-Zero routemap for the city. This work will commence Early March and take 6 months to complete. It will be incorporated into wider plans for a delivery vehicle and climate investment vehicle, as well as influencing future iterations of the CMP and its approach. The approach has been designed to be consistent with the proposed national Climate Intelligence Service and will position the City and City Council well to interface with this body when appropriate.

6.0 Policy and Resource Implications

Resource Implications:

Financial: None, all services have been formally agreed by Council as part of the annual budget process.

Legal: None

Personnel: None

Procurement: None

Council Strategic Plan: Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow.

Equality and Socio-Economic Impacts:

Does the proposal support the Council's Equality Outcomes 2021-25? Please specify. Not applicable as this is a performance report.

What are the potential equality impacts as a result of this report? Not significant.

Please highlight if the policy/proposal will help address socio-economic disadvantage. Not applicable as this is a performance report.

Climate Impacts:

Does the proposal support any Climate Plan actions? Please specify: Not applicable as this is a performance report.

What are the potential climate impacts as a result of this proposal? Not applicable as this is a performance report.

Will the proposal contribute to Glasgow's net zero carbon target? Not applicable as this is a performance report.

Privacy and Data Protection Impacts:

Are there any potential data protection impacts as a result of this report
Y/N No impact.

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out

7. Recommendations

7.1 The committee is asked to:

- Consider and note the content of the report
- Consider the Grand Challenges, Missions and Commitment