

GLASGOW CITY REGION CABINET.

Minutes of meeting held on 1st June 2021 by video conference.

Present: Councillor Susan Aitken (Chair), Glasgow City Council; Councillor Andrew Polson, East Dunbartonshire Council; Councillor Tony Buchanan, East Renfrewshire Council; Councillor Stephen McCabe, Inverclyde Council; Councillor Paul Kelly, North Lanarkshire Council (substitute for Councillor Jim Logue); Councillor Iain Nicolson, Renfrewshire Council; Councillor John Ross, South Lanarkshire Council; and Councillor Jonathan McColl, West Dunbartonshire Council.

Apology: Councillor Jim Logue, North Lanarkshire Council.

Attending: N Lyttle (Clerk); A O'Donnell, K Rush, A Robertson, G Stewart and J Thompson, Glasgow City Council; G Cornes, East Dunbartonshire Council; L McMillan, East Renfrewshire Council; S Jamieson, Inverclyde Council; D Murray, North Lanarkshire Council; B Walker, Renfrewshire Council; P Manning and K Meek, South Lanarkshire Council; P Hessem, West Dunbartonshire Council; D McNulty, Commission on Economic Growth; E Nelson, Audit Scotland; and K England and C Pearce, Climate Ready Clyde.

Minutes of previous meeting approved etc.

1 There was submitted and approved the minutes of 6th April 2021.

Audit Scotland Annual Audit Plan 2020/21 approved.

2 There was submitted a report by Audit Scotland regarding the Glasgow City Region Cabinet Joint Committee Annual Audit Plan for 2020/21, which

- (1) summarised its assessment of the key challenges and audit risks facing the Glasgow City Region Cabinet Joint Committee; and
- (2) detailed the audit work that would be carried out by Audit Scotland to address those issues.

After consideration and having heard Ms E Nelson, Audit Scotland, the Cabinet approved the Glasgow City Region Cabinet Joint Committee Annual Audit Plan for 2020/21, together with the audit fee of £8,600.

Performance report noted etc.

3 There was submitted a performance report by the Director of Regional Economic Growth for Quarter 4 2020/21 providing updates on the progress of the

City Region Portfolio Groups, the City Region Intelligence Hub and the City Deal Programme, including a Clyde Mission update, project status, benefits realisation performance, financial monitoring information, programme risks and issues, change control requests and Annual Implementation Plan actions.

After consideration, the Cabinet

- (1) noted the report and the change control request approved by the Chief Executives' Group submitted by North Lanarkshire Council in relation to the Motherwell Town Centre Transport Interchange project, as detailed in the report;
- (2) approved
 - (a) the change control requests submitted by Glasgow City Council in relation to the Metropolitan Glasgow Strategic Drainage Partnership project and by South Lanarkshire Council in relation to the Greenhills Road/Strathaven Road Corridor Improvements project, as detailed in the report; and
 - (b) the proposal to alter the meeting frequency of the Cabinet meetings from 8-weekly to 12-weekly and the Chief Executives' Group from 4-weekly to 6-weekly.

Infrastructure Programme – South Lanarkshire Council – Stewartfield Way project augmented Strategic Business Case approved etc – Declaration of interest.

4 With reference to the minutes of 18th August 2015 approving the Strategic Business Case (SBC) for South Lanarkshire Council's (SLC) Stewartfield Way Transport Capacity Enhancements project, including approval for project development spend of up to £1.206m, there was submitted a report by the Director of Regional Economic Growth intimating that SLC had submitted an augmented SBC in respect of the project, which, following evaluation by the Programme Management Office (PMO), had been considered and approved by the Chief Executives' Group on 20th May 2021 and was now being submitted to Cabinet for approval, advising

- (1) of the executive summary of the project, detailed in Appendix 1 of the report;
- (2) that the SBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book;
- (3) that the scope of the project would be confirmed at the Outline Business Case stage;
- (4) of indicative key milestone dates for the project; and
- (5) that a full financial analysis had been carried out as part of the evaluation of the SBC for the project funding, as detailed in the report.

After consideration and having heard a presentation by Ken Meek, SLC, the Cabinet

- (a) approved the augmented SBC; and
- (b) noted that the PMO Appraisal and Project Risk Register are available on request from the Clerk.

Councillor John Ross declared an interest in this item and took no part in the decision thereon.

Infrastructure Programme – Inverclyde Council – Inchgreen project Outline Business Case approved etc – Declaration of interest.

5 With reference to the minutes of 12th February 2019 agreeing that Inverclyde Council progress with the development of an Outline Business Case (OBC) for the Inchgreen project, there was submitted a report by the Director of Regional Economic Growth regarding the evaluation of the OBC for the project submitted by Inverclyde Council, which, following evaluation by the Programme Management Office (PMO), had been considered and approved by the Chief Executives' Group on 20th May 2021 and was now being submitted to Cabinet for approval, advising

- (1) of the executive summary of the project, detailed in Appendix 1 of the report;
- (2) that the OBC had been reviewed and appraised and was considered fully compliant with HM Treasury Green Book, although it remained the case that all legal and financial risks associated with the project remained with Inverclyde Council;
- (3) of the current status of the project, as detailed in the report, including the scope and key milestone dates;
- (4) of the finance that was being sought for this stage of the project, as detailed in the report; and
- (5) that the OBC had identified and quantified the project outputs, as detailed in the report, and provided completed individual benefits trackers as required by the Assurance Framework.

After consideration and having heard a presentation by Stuart Jamieson, Inverclyde Council, the Cabinet

- (a) approved the OBC, including the funding requirement of £0.08m, to develop the Full Business Case;
- (b) invited Inverclyde Council to proceed to prepare the Full Business Case; and
- (c) noted that the PMO Appraisal and Project Risk Register are available on request from the Clerk.

Councillor Stephen McCabe declared an interest in this item and took no part in the decision thereon.

Annual Implementation Plan 2021/22 approved.

6 There was submitted a report by the Director of Regional Economic Growth regarding the Annual Implementation Plan (AIP) 2021/22, advising that

- (1) the AIP was a requirement of the Assurance Framework and provided a statement of the intentions and details of planned activity for the coming year; and
- (2) the AIP touched on aspects of the delivery of both the Glasgow City Region City Deal and the Glasgow City Region Economic Strategy, both of which were integral to the ambitious plans for inclusive economic growth.

After consideration, the Cabinet approved the AIP 2021/22.

Regional Economic Strategy – Update noted.

7 There was submitted a report by the Director of Regional Economic Growth providing a brief update on the scope of work which had been devised for the development of the next Regional Economic Strategy and Action Plan (RES), advising

- (1) that, following publication of the Regional Economic Baseline in February 2021, the City Region team had been working on developing a comprehensive scope of work for the development of the new RES, with the aim of providing a rigorous evidence base that would inform a RES that met the 3 grand challenges identified within the Baseline;
- (2) that the work was being finalised prior to being presented to the Regional Partnership in June 2021;
- (3) that the draft RES work plan had focused on 6 key elements, as detailed in the report, and over the coming weeks the team would be engaging with partners to agree their input, which would inform the management processes that were currently being put in place, with the expectation that Public Health Scotland would play a key role in a proposed community engagement exercise;
- (4) that discussions were ongoing with the Commission for Economic Growth to assign a commissioner to oversee each of the grand challenges, and it was anticipated that the RES would be published towards the end of 2021; and
- (5) of the work that the Glasgow City Region team had carried out to date, as detailed in the report.

After consideration, the Cabinet noted the approach to the development of the RES.

Glasgow City Region Sustainable Procurement Strategy approved.

8 With reference to the minutes of 11th August 2020 agreeing that the Programme Management Office (PMO) commence the process to develop a Glasgow City Region Sustainable Procurement Strategy, there was submitted a report by the Chair of the Sustainable Procurement Strategy Group inviting Cabinet to consider the proposed strategy, which was detailed in Appendix 1 of the report, advising

- (1) that the strategy had built upon the progress made during the delivery of the 2015 Glasgow City Region Procurement strategy and the 2015 Glasgow City Region City Deal Community Benefits strategy, both of which had expired in 2020, as detailed in the report;
- (2) that since August 2020, the Sustainable Procurement Strategy Group (SPSG) and the Procurement Support Group (PSG), had led in the development of the new strategy, supported by the PMO;
- (3) that the strategy had unified the 2 previous strategy documents and one proposed key element would be to extend the existing partnership beyond the 8 Member Authorities to include key regional partner and anchor organisations to create a wider regional approach to procurement and community benefits in the medium to long term;
- (4) that at this stage, the scope of the strategy had focussed on construction and infrastructure investment, however, moving forward, further consideration would be given to include other categories of procurement activity, with the strategy also aligning with the forthcoming Capital Investment Plan for Glasgow City Region, as detailed in the report;
- (5) that in the development of the strategy, the SPSG and PSG had ensured that its objectives and actions were informed by a range of key policy documents and initiatives, all as detailed in the report; and
- (6) of the 5 key objectives and the series of proposed actions under each of those, as detailed in the report.

After consideration, the Cabinet approved the proposed Glasgow City Region Sustainable Procurement strategy, as detailed in Appendix 1 of the report.

Glasgow City Region Climate Adaptation Strategy and Action Plan approved etc.

9 With reference to the minutes of 4th June 2019 endorsing the creation of a Climate Change Adaptation Strategy and Action Plan, to be developed in partnership

with Climate Ready Clyde (CRC), there was submitted a report by Councillor Andrew Polson, Joint Leader of East Dunbartonshire Council, seeking approval for adoption of the Glasgow City Region Climate Adaptation Strategy and Action Plan, which was attached as an appendix to the report, and to extend the funding commitment for CRC to 2025/26, advising that

- (1) CRC had been working with organisations to develop the first regional adaptation strategy and action plan for the Glasgow City Region (GCR) and Scotland and the strategy and plan had drawn heavily on a substantial body of work developed by CRC over the past 3 years, with a full overview of this development process being summarised in Appendix 1 of the report;
- (2) the strategy had been designed to kick-start the collective psychological shift that was required, covered the period 2020-2030 and contained 11 interventions that provided a comprehensive programme of action covering the entire range of sectors and risks, as detailed in Appendix 2 of the report, together with 5 place-based priorities for adaptation;
- (3) alongside the strategy, the document had included a strategic action plan covering the period 2021-25, containing 16 flagship actions and a set of wider contributions from stakeholders through an open invitation by CRC, as detailed in Appendix 2 of the report;
- (4) the CRC Secretariat had identified 4 initial areas of activity which should support the development of an ambition loop for the GCR, and which would guide the initiative's work over the next 5 years to implement the strategy and action plan, as detailed in the report;
- (5) the adoption of the strategy and action plan would not result in any direct cost implications to GCR, and a priority for the CRC Secretariat in the next 5 years was to bring partners together to develop existing flagship actions and turn them into concrete, costed proposals and support their delivery, as well as creating new action, and in this respect, discussions between CRC, the Land Use Portfolio and the Director of Regional Economic Growth had identified that a 5-year commitment to the partnership (to 2025/26) from GCR would allow CRC to shift its work onto a more strategic footing, as detailed in the report; and
- (6) subject to approval of the strategy and action plan, the CRC Secretariat would prepare the strategy and action plan for publication, with a view to completing a final proofed and designed version and move forward to developing a formal launch event on 29th June 2021.

After consideration, the Cabinet

- (a) approved the Climate Adaptation Strategy and Action Plan, subject to the approval by local authority governance processes as required;

- (b) acknowledged that delivery of the strategy and action plan necessarily implies a greater allocation of resources to planning, financing and implementation in the years ahead, as well as additional policy regulation;
- (c) endorsed the in-principle commitment to supporting CRC for the next 5 years to support delivery of the strategy and action plan; and
- (d) agreed that
 - (i) the current local authority contributions to CRC become part of the overall payments from local authorities into the City Region on an annual basis from 2022/23, as detailed in the report;
 - (ii) the GCR Programme Management Office would manage the contributions to CRC on its behalf, as detailed in the report; and
 - (iii) GCR be the strategic partner for CRC, as detailed in the report.

Date of next meeting noted.

10 The Cabinet noted that the next meeting would take place on Tuesday, 10th August 2021 at 10.00am.