



Glasgow City Council

**Economy, Housing, Transport and
Regeneration City Policy Committee**

Item 5

18th November 2025

**Report by George Gillespie, Executive Director of Neighbourhoods,
Regeneration and Sustainability**

Contact: Mandy MacDonald Ext: 7744

**GLASGOW CITY CENTRE STRATEGY 2024 to 2030 AND CITY CENTRE
STRATEGIC DEVELOPMENT FRAMEWORK UPDATE**

Purpose of Report:

To update Members on the progress of the City Centre Strategy 2024 – 2030 (CCS24-30), and the City Centre Strategic Development Framework (CCSDF).

Recommendations:

It is recommended that Members:

- (i) Consider the contents of the report
- (ii) Consider the progress made by the CCS24-30 from March 2025 to November 2025
- (iii) Note the update on City Centre SDF actions
- (iv) Note that biannual updates on progress will be submitted to Economy, Housing, Transport and Regeneration City Policy Committee for the duration of the CCS24-30

Ward No(s): 10

Citywide:

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐

1 INTRODUCTION

- 1.2 Members may recall that the update for the *City Centre Strategy 2024 - 2030* (CCS 24-30), approved by the City Administration Committee on 21 March 2024, was presented to [Economy, Housing, Transport and Regeneration Policy Committee on 22 April 2025](#).
- 1.3 The purpose of this report is to provide the third biannual progress update of the new City Centre Strategy, and to also update on the complimentary and additional actions from the City Centre Strategic Development Framework (CCSDF).

2 STRATEGIC CONTEXT

- 2.1 The **CCS24-30** serves as the overarching strategy for city centre regeneration until 2030. It is guided by the **City Centre Strategic Development Framework (SDF)** adopted by the Council in May 2021, which sets strategic planning priorities.
- 2.2 The vision is built on three key **Pillars**:
 - 2.2.1 **Magnetic Experience**: Enhancing the city's appeal with engaging attractions and experiences
 - 2.2.2 **Front Door to Innovation**: Encouraging an innovative approach to development, a mix of digital, life sciences, climate science, and creative industries alongside arts, engineering, and business
 - 2.2.3 **A Place to Live**: A sustainable, inclusive, and well-connected approach to regeneration that supports a growing population
- 2.3 The strategy outlines **19 Priority Actions** to drive these goals and ensure effective resource allocation.

3 PROGRESS REPORT

3.1 Governance

- 3.1.1 The City Centre Task Force (CCTF) and its thematic Sub-Group structure is the strategic body with oversight over the City Centre Strategy, co-chaired by Councillor Angus Millar, City Convener for Climate, Glasgow Green Deal, Transport and City Centre Recovery, and Stuart Patrick, CEO of the Glasgow Chamber of Commerce. In addition to the Sub-Group workplans, the CCTF has set out four high priority actions for delivery over 2025 as follows:
 - (i) Improve the look, feel and experience of the city centre prioritising key transport gateways
 - (ii) Launch a marketing campaign
 - (iii) Improve the transport offering
 - (iv) Night-Time Economy

- 3.1.2 Fuller updates on these items are provided as part of the Priority Action updates below.
- 3.1.3 The following section provides a short update for each Priority Action, structured under each of the three pillars.

3.2 Magnetic Experience

- 3.2.1 City Centre footfall is currently 2% up on 2024. The trend of weekends and evenings performing above this average continues, which highlights the new way in which people are interacting in the city centre. This is reflected in the sales figures with a year to date increase of 2.9% on 2024. It should be noted that all of the comparators (Edinburgh, Manchester, Leeds and the GB average) are currently down on 2024. To emphasise the change in use, year to date Food and Drink sales are 11.8% up on 2024.
- 3.2.2 [Knight Frank](#)'s recent report confirms Glasgow as the top-ranked regional retail market in the UK, placing third nationally after London's West End and Westfield London. Manchester and Leeds follow in fourth and fifth place, ahead of Edinburgh in sixth. With retail productivity at £500 per square foot, Glasgow city centre shows no signs of oversupply. This figure aligns with the city's population size and spending power. Upcoming retail openings are expected to further strengthen the city's offer.
- 3.2.3 The Golden Z project responded to the SDF action to explore the future of retail and the night time economy in the city centre. Work is ongoing to support these sectors, while repurposing vacant space, enhancing the public realm and creating more cultural, leisure and social attractions to enhance the overall destination appeal of the city centre. The new City Development Plan, currently in preparation, will reflect a supportive policy approach accordingly.
- 3.2.4 Avenues Programme and George Square redevelopment: these major public realm projects are covered by a separate annual reporting programme to EHTR, [link](#) to most recent update on the 19th November 2024.
- 3.2.5 **Get You In Town** marketing campaign which aims to reset narrative around city centre and drive footfall by showcasing centre's diverse offer – shopping, hospitality, musica and culture, day and night experiences was launched on 15 September 2025. The campaign links with People Make Glasgow brand and Visit Glasgow's to ensure consistent messaging for residents and visitors alike.
- 3.2.6 To help address concerns around travel to and from the City Centre, work is underway to improve access to travel information. A business-to-business campaign is being developed—particularly targeting businesses in the night-time economy—to encourage them to incorporate travel information on their websites. This will enhance the visibility of travel options and respond directly to public feedback about connectivity and accessibility.

- 3.2.7 Additionally by working with the Bus Operators key Night Bus hubs have been identified. The security of these will be enhanced either through CCTV or by combining with existing Marshalling provision. These hubs will also be part of the story around improved travel options and will make it easier to direct customers to the best place to pick up their preferred option.
- 3.2.8 The travel operators will also be delivering promotional messaging about the availability of their services and the safety of those services. Some of these campaigns will be directed at the Festive Period, but some will be targeted at 2026. This will ensure a steady output of positive messaging around transport options, especially around the NTE. Food and Drink is the fastest growing sector within the City Centre Economy.
- 3.2.9 During 2025 there was some success in bringing concert venues, promoters and transport providers together to improve the whole customer experience of attending events in Glasgow. A number of transport providers increased both the capacity and operating times of services to respond to these large events. Work is underway to consider what more can be done in 2026 to bring a broader range of events into the remit of this conversation.
- 3.2.10 Glasgow City Council has significantly enhanced its cleansing operations in the city centre as part of a wider investment in frontline services across the city. A dedicated deep clean team now operates in every ward, supported by the creation of 23 new local neighbourhood teams. In the city centre, a night shift cleansing operation has been introduced, doubling the resource allocation through the recent budget. This includes mechanical sweeping, power washing, and bin uplift during evening hours to better align with the night-time economy. The city centre also benefits from additional staff deployed daily, and the introduction of new enforcement officers focused on managing commercial waste. A branded team “People Make Glasgow Cleaner” is now visible across the city centre. Coordination within NRS ensures that waste bags are managed around key time windows, with a working group reviewing operational timings to further improve efficiency and impact.

3.2.11 District Regeneration Frameworks (DRFs) Programme

- i. The **Townhead Greening and Connectivity Project** focuses on delivering the enhanced public space and connectivity projects previously identified by the Townhead DRF. The consultation phases have now concluded, and the focus is on the development of the design work and the delivery of quick wins identified as part of this consultation.
- ii. Having secured funding, the project to create an **Eastern entrance to the Necropolis** is underway. The consultation on the location of the new entrance along Fairpark Street elevation will be completed by the end of November. Once the location has been determined the final designs will be confirmed and the necessary consents will be sought.

- iii. **Cathedral Square Gardens** NRS Property and Consultancy Services (PCS) will lead the internal design support for Cathedral Square Gardens, with an indicative project programme already issued. The project includes refurbishing the greenspace and assessing its connections with High Street and John Knox Street Avenues, particularly regarding surface treatments and material consistency. This may require additional resources for public realm improvements. The project will be delivered in phases, starting with tree removal proposals currently being scoped by Parks Arbor. The design timeline includes Stage 2 Concept Design underway for client sign-off by the end of 2025, Stage 3 Spatial Coordination beginning in early 2026, Stage 4 Technical Design starting in April 2026, followed by billing and procurement through the end of that year, and construction mobilising from January to mid-2027.
- iv. **Hielanman's Umbrella:** Network Rail are adopting a new direction for Hielanman's Umbrella, focused on making the area cleaner, safer, and more vibrant. While investment will be made, it will initially be on a smaller scale to build strong foundations before any significant investment is considered. Immediate actions include cleaning, lighting, and tenant attraction, with medium and long-term plans for improved branding and marketing. Regular reviews will ensure we stay aligned and deliver lasting improvements.
- v. **Gateways to City Centre:** gateways to the city centre have been recognised as intervention priority areas. Design work has commenced on Gordon Street and Anderson Station (refer 3.2.8.xi).
- vi. A **Business Improvement District (BID)** is a business-led and business-funded body formed to improve trading conditions within the City Centre. The Let's Go Glasgow BID was formally launched on 9 October. If the BID ballot, which ends on the 27 November, is successful the private sector will generate new, ring-fenced funds to be spent on additional activities with a focus on clean, safe, empowered and promotion. The Council has supported the BIDs development and if approved, delivery. The Council will have a permanent seat on the Board.
- vii. The progress on **City Centre Improvement Grant Fund** was reported to committee on 30th of September 2025 and can be accessed here: [Improvement Grant Fund and Public Realm Rapid Repairs Fund - EHTR 30Sep25](#).

3.2.12 River Corridor

- (i) The City Deal Custom House Quay and Carlton Place project commenced RIBA Stage 4 in September 2025, with design progressing through Spring 2026. Engagement with key interdependencies continues to inform both design and procurement planning. A Planning Application for the masterplan was submitted in Q2 2025/26, with determination expected in Q4.

3.2.13 Tourism and Events

- (i) Significant progress has been made against the Glasgow 2030 Tourism Strategy, with the positive completion of the first 2-year Tourism Action Plan from April 2024 - March 2026.
- (ii) The estimated economic benefit from delegate spend between 1 April 2025 and October 2025 is £136 million
- (iii) 2024 Tourism figures were announced in September 2025:
 - £2.39bn total direct visitor spend in Glasgow (+1.9% on 2023 and +51.4% on 2022)
 - Over 37,000 jobs in the tourism sector
 - 4.72m total overnight visitors (+20.8% on 2023 and +77.9% on 2022)
 - £1.84bn economic impact from overnight visitors (-3.2% on 2023 and +52.1% on 2022)

3.2.14 Glasgow Life Update

- (i) Barbie®: The Exhibition has been announced to make its Scottish debut at Kelvingrove Art Gallery and Museum from June 2026. This major exhibition will explore the history and design of one of the world's most famous dolls and celebrate the enduring influence of the brand over almost seventy years.
- (ii) Celtic Connections 2026 programme launched on 14th October and includes a concert being held at the Emirates Arena for a second year
- (iii) Host City 2025, the global meeting of organisers, hosts and owners of sports, business and cultural events, takes place in Glasgow on 1st – 3rd December. GL Events working closely with conference organisers and EventScotland.
- (iv) Glasgow 2026 – Ticket sales launched on 21 October and planning progressing well. As part of a Games funded capital programme, a new athletics track is already in place at Scotstoun and work is underway to prepare Tollcross Swimming Centre for the Games. GL is leading the development and delivery of the Glasgow 2026 Games festival on behalf of and in partnership with Glasgow 2026.
- (v) EURO 2028 Tournament Launch with take place on 12th November, announcing fixture dates and the event identity. Planning is underway for the event and GL will provide an update to city centre stakeholders in due course around opportunities.

3.2.15 Glasgow Life Winter update:

- (i) Four independent artists have been appointed to design lighting and projection installations to form the Christmas Lighting Trail alongside a design from a school's competition that was sponsored by the Lord Provost.
- (ii) The Christmas Lighting Trail will launch on 20 November with a small programme of entertainment, including pop-up performances, community choirs, local musicians and light up performers. The trail will run until 3 January.
- (iii) A business event is planned for 21 October to update local businesses on the plans and to call them to action to submit their winter event details for the website.
- (iv) The full winter marketing campaign will be launched on 12 November

3.2.16 Infrastructure Programme

- (i) a City Centre Coordination Group has been established, acting as a Senior Officers Working Group reporting to the Infrastructure Board, and is presently focussed on the following activity:
- (ii) Creation of a **City Infrastructure Programme**. Currently investigating the best means to identify, to collate all relevant data, and to interrogate the information. Seeking to create a model that will recognise opportunities and constraints across the city.
- (iii) Current Public Realm Delivery Programme:
 - **People First Zone** – several key interventions are being progressed in Ingram Street and Queen Street to give more space and priority to people. Creation of two tree lined avenues with increased pedestrian space, utilising experimental Traffic Regulation Order powers is proposed for spring of 2026 which will be monitored for 18 months.
 - **Gordon Street** – concept design being finalised with further engagement with key stakeholders being undertaken. Funding has been secured, and the project is programmed to complete design activity by Autumn 2026 with construction scheduled for early 2027.
 - **Anderston Station** – Technical and Detailed Design for the station forecourt will be completed by March 2026. Further design of the pedestrian and cycle crossing on the off and on ramps of the motorway, and the respective connections to Argyle Street West Avenue and the Liveable Neighbourhoods active travel network to the west of the motorway will be concluded in 2026 with construction planned for early 2027.
- (iv) **Prioritisation Matrix of Public Realm** within the city centre. Identification and definition of public realm interventions beyond the Avenues and current gateway activity is being undertaken. This will allow us to prioritise future investment and funding opportunities.
- (v) **Co-ordination of Look and Feel**
 - Public Realm Design and Maintenance Guide – an update and expansion of the original document is being progressed. To provide a design code for internal and external stakeholders on all aspects of streetscape design.

- Supporting Open Space Strategy delivery plan with focus on Informal Play within the city centre. Early activity has focussed on delivering play interventions as part of the Townhead Greening and Connectivity, and Cathedral Square Gardens project activity.
- City-wide Lighting Strategy and City Centre Lighting Action Plan – is being actioned to provide overarching parameters for the provision of light across the city with specific attention being given to the city centre. An action plan will be developed for the city centre identifying the opportunities for architectural and artistic lighting as well as improved municipal lighting.

3.2.17 Greening the City

- (i) Short-term greening - a budget of £275k was approved to support a number of greening projects across the city centre. Funding allocations were made to the following projects:
 - Tree replacement programme at locations where trees have been badly damaged beyond viability and/or died. Locations included Buchanan Street, Ingram Street, Sauchiehall Street and on Cathedral Precinct.
 - Connecting the rain gardens at South Portland Street to the River Clyde – first agreement reached by all parties to undertake this within city centre.
 - Planters and associated trees purchased for the People First Zone proposals on Ingram Street and Queen Street.
 - Working in partnership with the University of Strathclyde on green wall proposals for buildings fronting Cathedral Street and Rotten Row.
 - To support the appointment of an Officer to progress the action plan of the Carbon Sequestration and Tree Management Working Group for the whole city.
- (ii) The City Centre SDF action for a Green-Blue Infrastructure Strategy is being progressed to create a strategic network across the city centre. This will build on the vision of the Avenues to 'green the grey' of the city environment and include rain gardens, pocket parks, play and amenity spaces, green roofs and street trees.
- (iii) A City Centre Greening Action Plan will commence this financial year and will build upon the work delivered to date and take forward greening opportunities highlighted through the DRFs and those identified through the emerging GBI Strategy.

3.2.18 Cultural and Heritage

- (i) The National Lottery Heritage Fund (NLHF) award of £350K in development funding has enabled Glasgow Life and the Council to establish a dedicated project team for the Sauchiehall Street Culture and Heritage District. In partnership with NRS and NLHF colleagues, the team has been delivering an exploratory phase focused on uncovering the street's historical roots, animating public spaces through cultural activity, and identifying opportunities to renew its built heritage. This work has informed the development of a Proof-of-Concept application, submitted in

August 2025. If successful, the Proof-of-Concept phase will run from December 2025 to December 2027, supporting heritage-led regeneration, cultural activation, and inclusive community engagement. A decision on the application is expected in December 2025. A future bid will be developed to support the Activation phase and the remainder of the 10-year programme, with timing still to be confirmed.

- (ii) **Digital Creative Cluster:** The Sauchiehall district is home to a diverse range of high-quality cultural venues, institutions, and internationally recognised companies. This cluster has the potential to drive economic growth and support city centre's vitality by maximising the benefits of cultural assets of national and global significance. To demonstrate that this can be achieved a dedicated umbrella website is being developed which will enable this cluster to amplify its voice and project an offer that is greater than the sum of its parts. The website will feature an events programme, a place-based cultural events calendar and emphasise the cluster as a place.

3.3 Front Door to Innovation

- 3.3.1 Glasgow is among the top three fastest-growing tech investment hubs in the UK. The actions below will allow Glasgow to maintain its position as the number one large city for Foreign Direct Investment (FDI).

3.3.2 Innovation and Digital

- (i) After a highly successful first year of delivery through their Venture Studio, Glasgow City Innovation District are now into their second year of employing a pioneering model for fostering entrepreneurship and innovation to support the city's innovation ecosystem through the development of new ideas, products and business models for high-growth companies.
- (ii) Some outputs from the first year include: 58 entrepreneurs assisted to be business ready, 369 people attending training sessions, 26 new to market products being developed, 22 businesses in the process of adopting new to the firm technologies or processes.
- (iii) This coming year looks to also achieve significant impacts with a renewed focus on supporting companies to make the most of international markets, tackling key joint challenges faced by sectors such as in climate and energy and partnering with the College Local Innovation Centres (CLIC) programme to connect up a pipeline of opportunities for local entrepreneurs and businesses.

3.3.3 Wellbeing Economy

- (i) GCC Economic Development have met with the ONS to develop indicators for the City Centre. These indicators would include information on job vacancy rates, types of jobs, rates of pay, labour demand, job turnover etc. Developing this level of data will take some time and when we do receive this data, it will be used to build further engagement with Glasgow's City Centre based businesses.
- 3.3.4 Earlier this year, a survey was carried out with employability providers around the attitudes and barriers regarding employment opportunities in

the City Centre. Meaningful work is a key component of a wellbeing economy, therefore it was important to understand the connections.

33 employability providers across the city responded. Some of the key findings included:

- Almost all respondents recommend city centre vacancies to their customers, primarily retail and hospitality;
- Several barriers, however, were cited as preventing them from promoting these roles more, based on the participant experience. The main barriers, excluding any skill-related challenges, included:
 - The type of contracts – zero hours, fixed term etc.;
 - Working hours;
 - Low pay – many cite this as a major challenge as it is not enough to pull people out of poverty;
 - Lack of access to childcare for jobs that have these types of contracts or working hours;
 - Lack of available transport and the cost of transport being prohibitive.
- A third of respondents also noted that their customers won't consider city centre jobs due to all of the above. Caring/childcare and the cost of the commute are the biggest barriers.

3.3.5 Next steps are currently being developed.

3.3.6 Development Team

- (i) A cross-service *Development Team* (DT) has been set up to focus resources on maximising development opportunities.
- (ii) *Strategic Sites Assessment*: several vacant and blighted sites in private ownership across the city centre have been highlighted through the Golden Z report as requiring targeted intervention. Each of these key sites are being assessed in terms of ownership, policy context, strategies, project opportunities, planning applications, pre-planning applications, site constraints and opportunities. 47 sites are currently being monitored by the DT, through regular communications with site owners, developers and agents. Of the original 17 sites highlighted by the Golden Z report, ten are actively moving forward, with proposals being discussed internally and commercially confidential at this stage.
- (iii) *Develop Glasgow website*: The Develop Glasgow website has now reached a key milestone: both the structure and content have been developed and approved. The site will be hosted as a dedicated section within the Invest Glasgow platform, ensuring alignment with the city's wider investment and regeneration messaging.

The main navigation headings will include Develop Glasgow, Meet the DT, Focus on the City Centre, Masterplans and Key Sites, Focus on Heritage, Innovative Funding, Net Zero and Development Insights.

The website is scheduled to launch in early 2026. Officers will be able to update content directly, to reflect the latest best practice case studies and to highlight emerging development opportunities across the city centre.

- (iv) *Advocacy*: The Development sub-group continues to investigate future funding and identifying viability gaps for development in heritage buildings with regards to the re-use of upper floors from commercial to residential. This also applies for overall redevelopment within the city centre in relation to key sites which the time has identified.
- (v) Proposed Development Event: The DT is currently shaping the concept for a new development-focused event to be held in Glasgow in Spring 2026
- (vi) The British Council for Offices (BCO) Conference coming to Glasgow and Edinburgh in Summer 2026 will present a unique opportunity to spotlight the evolving office sector in both cities, showcasing innovation, investment potential, and the role of workspace in driving urban regeneration.

3.4 A Place to Live

3.4.1 City Centre Living

- (i) Collaborative efforts are ongoing with key partners to deliver suitable and affordable housing opportunities within Glasgow's city centre. A particular focus has been placed on repurposing vacant upper floors along Sauchiehall Street and in the surrounding Blythswood and Central districts. In parallel, we are continuing to understand the feasibility of additional sites with potential for private sector conversion, alongside the exploration of prospective development partnerships.
- (ii) Progress and future actions have been shaped through a City Centre Development-Housing workshop held in June, which brought together social and private developers and investors. The event aimed to stimulate investment in the city centre and explore a range of delivery models to support housing-led regeneration.
- (iii) West of Scotland Housing Association is advancing plans for Glasgow's affordable housing pilot at St Enoch Square. In addition, progress is being made on the joint GCC/City Property and Wheatley Group initiative to convert two former commercial units at Trongate and Duke Street into affordable homes. Complementary work is also underway to pilot bin hub solutions in the city centre, aimed at supporting increased residential development. Furthermore, discussions with Wheatley Group continue around the potential for creating residential development clusters within the city centre and engagement is also ongoing with partners such as the Glasgow Building Preservation Trust to explore viable solutions for prominent historic buildings, such as the Lion Chambers.
- (iv) The City Centre SDF advocates a greater use of masterplans to coordinate neighbourhood regeneration. A masterplan for North Laurieston is being produced by New Gorbals Housing Association in partnership with the Council. The masterplan aims to repopulate North Laurieston and realise its potential as a thriving and reinvigorated neighbourhood and new 'south bank' destination in the city centre. The next round of public engagement is scheduled for 12th November in Bridge Street.

3.4.2 Sustainability

- 3.4.3 Net Zero Routemap: A report was published and shared with the Net Zero and Climate Progress Monitoring City Policy Committee in November 2024. Findings have been reviewed, and outputs are influencing the revised version of the Climate Plan (see below).
- 3.4.4 Glasgow's Climate Plan: following the Annual report presented to Net Zero Committee November 2024 and a report outlining activity on development of a revised plan provided to Committee in April 2025, a draft revised Climate Plan incorporating both mitigation and adaptation activities will be presented to the Net Zero and Climate Progress Monitoring City Policy Committee on 11 November 2025. It is expected that this will then be taken to City Administration Committee in December, following which it will be shared for Consultation with intention of publishing in March 2026.
- 3.4.5 GCC Carbon Management Plan: The Carbon Management Plan 3 was approved by the City Administration Committee in March 2024. Further actions have been added to the Plan and a working group is managing 28 actions and progress. Progress of the Plan is reported annually to the Net Zero Committee (most recently in March 2025) and quarterly to the Climate & Sustainability Board. The plan is intended to be adaptive and additional actions, or sub-actions, will be incorporated into the Plan as suitable GCC and ALEO projects are identified.
- 3.4.6 Local Community Projects**
- (i) The *High Street Reference Group* continues to receive quarterly reports from a range of different service points about project activity happening in the High Street Corridor.
 - (ii) GCC are working with colleagues in Glasgow Life towards exploring alternative communication and engagement approaches to *Busking & Street Performing*.
 - (iii) A Concessionaire has now successfully been appointed to develop and deliver *Good Food Glasgow*. Further updates will be provided in due course, once initial scoping can be completed.

4 PERFORMANCE MONITORING

- 4.1 City centre performance monitoring is assessed at macro level through the open dashboard which can be accessed [here](#). This dashboard tracks a range of quantifiable indicators that provide an ongoing record on some key themes: people movement, spending, tourism, and development. This is a free resource for anyone to access.
- 4.2 New mobile phone footfall data is now available on the dashboard. It captures the total volume of footfall within the City Centre area more accurately than the previous count of people passing static sensor locations. The data is enhanced by the inclusion of details about the profile of the footfall – the age band, gender and also home location of those entering the area. The footfall data is classified according to whether the person is a resident, worker, visitor or tourist from outside the UK. Data is anonymised and aggregated before publication so that all privacy guidelines are followed.

- 4.3 In addition to the dashboard, each Priority Action within the CCS 2024-30 will be delivering outputs and outcomes. This extensive list is being developed into a shortlist that can be reported upon in future CCS updates to Committee, as part of an overall monitoring and evaluation framework for the overarching city centre. This focused monitoring plan will be reported back to this committee as part of the biannual updates

5 POLICY AND RESOURCE IMPLICATIONS

Resource Implications:

<i>Financial:</i>	There are no immediate financial implications.
<i>Legal:</i>	There are no immediate legal issues, and these will be assessed as individual projects are developed.
<i>Personnel:</i>	None.
<i>Procurement:</i>	Procurement resources will be required to progress individual contracts and related project activity.

Council Strategic Plan:	The CCS cuts across many areas of service and embeds many of the council's missions and commitments. Grand Challenge One – Reduce poverty and inequality in our communities. Mission 3: Improve the health and wellbeing of our local communities. Grand Challenge Two – Increase opportunity and prosperity for all our citizens. Mission 1: Support Glasgow residents into sustainable and fair work. Mission 2: Support the growth of an innovative, resilient and net zero carbon economy. Grand Challenge Three – Fight the climate emergency in a just transition to a net zero Glasgow. Mission 1: Deliver sustainable transport and travel aligned to the city region. Mission 2: Become a net zero carbon city by 2030. Grand Challenge four – Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities. Mission 1: Create safe, clean and thriving neighbourhoods.
--------------------------------	--

Equality and Socio-Economic Impacts:

Does the proposal support the Council's Equality Outcomes 2021-25? Please specify.

The CCS cuts across many areas in terms of accessibility and just transition and thereby embeds many of the commitments of the Council's Equality Outcomes. It is expected that successful delivery of Key Priorities will contribute to achieving Outcome 1 by providing more employment opportunities for a diverse workforce, Outcome 2 which will make our city centre more accessible to all and Outcome 6 by helping to create a more vibrant and attractive city centre with more opportunities for social interaction.

What are the potential equality impacts as a result of this report?

Positive impact: The CCS will improve accessibility through improved physical measures. The initial desktop screening has been completed and will continue to be updated as the strategy develops. The public consultation outputs have been added to the EQIA.

Please highlight if the policy/proposal will help address socio-economic disadvantage.

Yes, the actions in the CCS are designed to improve access to work and support the provision of new sustainable housing. It will encourage Community Wealth Building and promote environmental enhancements with inclusive growth at their heart. Specific projects in the action plan will be EQIA assessed as required.

Climate Impacts:

Does the proposal support any Climate Plan actions? Please specify:

Theme 2: Just and Inclusive Place
Theme 3: Well Connected and Thriving City
Theme 4: Health and Wellbeing
Theme 5: Green Recovery

What are the potential climate impacts as a result of this proposal?

These will be determined as the Strategy is delivered. The continuing work to develop a climate impact assessment tool will also assist in this.

Will the proposal contribute to Glasgow's net zero carbon target?

Yes. The CCS contain projects that support public transport (including opportunities to explore synergies with Clyde Metro), modal shift, greening, retrofit and repurposing of building stock.

Privacy and Data Protection Impacts:

Are there any potential data protection impacts as a result of this report
Y/N

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out N/A

6 RECOMMENDATIONS

6.1 It is recommended that Members:

- (i) Consider the contents of the report
- (ii) Consider the progress made by the CCS24-30 from March 2025 to November 2025
- (iii) Note the update on City Centre SDF (2050) actions
- (iv) Note that biannual updates on progress will be submitted to Economy, Housing, Transport and Regeneration City Policy Committee for the duration of the CCS24-30

Enclosures: Link to **City Centre Strategy 2024-2030**