

**Glasgow City Council****Operational Performance and Delivery Scrutiny Committee****Report by Executive Director of Neighbourhoods,  
Regeneration and Sustainability****Contact: George Gillespie, Executive Director Ext: 79106****Strategic Plan Performance: Grand Challenge 3:  
Fight the climate emergency in a just transition to a net zero Glasgow**

- **Mission 1: Deliver sustainable transport and travel aligned with the city region**
  - **Mission 2: Become a net zero carbon city by 2030.**

**Purpose of Report:**

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

**Recommendations:**

The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐**PLEASE NOTE THE FOLLOWING:**

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## **1. Background**

- 1.1 The [Council Strategic Plan](#) was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan. The review of the Strategic Plan was completed and presented to [Full Council](#) in October 2024.
- 1.2 Following agreement at the [Operational and Delivery Scrutiny Committee](#) (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions, as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.

## **2. Council Strategic Plan**

- 2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:
  1. Reduce poverty and inequality in our communities.
  2. Increase opportunity and prosperity for all our citizens.
  3. Fight the climate emergency in a just transition to a net zero Glasgow.
  4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities.
- 2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission. This report focuses on:
  - Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow
    - Mission 1: Deliver sustainable transport and travel aligned with the city region.
    - Mission 2: Become a net zero carbon city by 2030.
- 2.3 Council has agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressures and budget constraints. There is a transparent change control process in place to assist this.
- 2.4 Council has previously received updates on Grand Challenge 3, Missions 1 and 2, on [6th November 2024](#), [12th March 2025](#) and [3rd September 2025](#).

### 3. **Commitments and Emerging Commitments**

3.1 Work is in progress to deliver the Strategic Plan commitments across key areas.

3.2 Some key areas relating to Grand Challenge 3 are included in this report. These are:

- Delivery of the fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030, and identify opportunities for modal shift within journeys.
- Building on our Glasgow Transport Strategy policy framework, create a new Parking Plan to reduce car parking spaces and extend controlled parking zones.
- Supporting the development of business cases for the Clyde Metro project.
- Expanding Nextbike and car-sharing scheme.
- Delivering the city's Active Travel Strategy.
- Continuing to improve the heat and energy efficiency of the council's property assets, ensuring high standards in new buildings and completing retrofit, where viable throughout the existing estate.
- Developing a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.
- Delivering the Depot Review to ensure facilities are fit for purpose.
- Continuing work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space.
- Developing an investment strategy to support the council's-built heritage.
- Delivering increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow.

3.3 Two actions were noted as performing at Amber, these relate to the following commitment:



- Deliver sustainable urban drainage and promote nature-based solutions to manage flooding and pollution



#### **4. Next Steps**

- 4.1 The Strategic Plan remains under review so as to allow for consideration of emerging commitments. Where appropriate these commitments will be considered through the approval process for future inclusion in the Strategic Plan.



**GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW****MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION**

**Commitment:** Work in partnership with Transport Scotland, Energy Savings Trust and Office for Zero Emission Vehicles to deliver the fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030, and identify opportunities for modal shift within journeys.



Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Review fleet usage to support services with opportunities for better use of fleet.	Implement fleet telematics across all operational fleet by Oct 2025.  Develop insights reports on fleet usage and identify improvement actions by March 2026.	The telematics installation project is dynamic, with devices removed from defleeted vehicles. Currently 1,125 devices are active.	Fully complete installation of telematics.  The Fleet Governance Safety Group to review the telematics reports and make any recommendations to the Fleet Executive Strategy Board.	NRS	
Conduct a strategic review of all vehicles in the Council fleet to identify a prioritised and phased programme of vehicles replacement based on available funding.	Present recommendations for fleet replacement phasing plan including opportunities for decarbonised fleet (ongoing).  Confirm additional funding availability to deliver fleet replacement plan (by March 2026)	NRS Fleet Board confirmed fleet replacements to progress to procurement for :  - 60 x Caged Tippers (including 13 which will be electric) - 1 x Car Lifter (12T) and - 2 x Gully Vehicles (18T)  - 22 out of 22 new RCVs delivered.	NRS Fleet Board to confirm updated commitments to fleet replacement.  Undertake commensurate Corporate Procurement Unit (CPU) activities to confirm vehicle procurement plans.	NRS	


		- Revisions to procurement schedule is ongoing.			
Assess opportunities to increase the volume of fleet Electric Vehicle charging infrastructure (EVCI) to support the expansion of EV use in the council fleet and the transition to a Net Zero fleet in line with available funding.	<p>Confirm prioritised plan for additional EVCI locations (by July 2025).</p> <p>Deliver installations to agreed schedule (by March 2026).</p>	Initial assessment of EVCI requirements at depot locations to support 13 X 4.25 tonne EV Cage Tipper has been undertaken.	<p>Scope out opportunities to leverage additional external funding to support further EVCI expansion.</p> <p>Consideration needed to align to Transport Scotland's new requirements for fleet charge point management systems.</p> <p>Further installations to be considered as part of depot investment programme.</p>	NRS	
Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and	<p>Series of Board meetings to run through the year with report on progress produced annually.</p> <p>Series of topic specific meetings to run through the year and feed progress into annual report.</p>	Meetings are ongoing between GCC and West Dunbartonshire Council to explore opportunities for further partnerships.	Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.	NRS	

WDC's Climate Change Strategy.					
<b>Commitment:</b> Building on our Glasgow Transport Strategy policy framework, create a new Parking Plan to reduce car parking spaces and extend controlled parking zones.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Implementation of Carbon-Based Parking Permit Charges.	Statutory Consultation.  TRO's prepared.  Scheme complete.  Live operation from August 2025.	Permits were increased on the 19th of August 2025 and the scheme is fully operational.	Arrangements for scheme to go live from mid-August.  Back office payment arrangements put in place to deal with Change to Carbon payments	NRS	Complete
Implement Restricted Parking Zones (RPZ)	Complete consultation stages by dates shown.  Statutory TRO Process complete by December 2025 (subject to objections).  Implementation on-site commenced by February 2026.  Scheme to go-live by	Works are ongoing with Kirklee & Dennistoun having commenced the Technical Feasibility.  Design work continues on the other schemes.	Develop consultation plans and conclude process for;  <ul style="list-style-type: none"> <li>➤ Kelvinside &amp; Kelvindale</li> <li>➤ Dennistoun</li> <li>➤ Broomhill &amp; Thornwood</li> <li>➤ Battlefield</li> <li>➤ Shawlands</li> <li>➤ Strathbungo</li> <li>➤ Govanhill</li> <li>➤ Pollokshields</li> <li>➤ Langside</li> <li>➤ New Gorbals</li> <li>➤ Barras South</li> </ul>	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; line-height: 20px;">G</div>


	dates shown (subject to objections).				
Parking Strategy Delivery Plan to meet Glasgow Transport Strategy (GTS) objective of strengthening parking management across the city including implementation of pavement parking & double parking prohibitions	Draft Parking Strategy & Delivery Plan complete by March 2026.	A Framework is currently being produced.	Draft a Parking Strategy Delivery Plan and publish final plan on GCC website.	NRS	
Continue roll-out of on-street parking projects in line with new Parking Plan.	<p>Event Day Parking Zones implemented around Celtic Park and Ibrox Stadium – by April 2026.</p> <p>Sighthill Parking Zone TRO – by April 2026.</p>	<p>A meeting took place with stakeholders and an options report has been produced.</p> <p>Feedback from public engagement is being analysed.</p>	<p>Convene GCC/stakeholder meetings.</p> <p>Statutory process to commence by the end of November with implementation expected in the last quarter of 2026.</p>	NRS	



	Broomhill Parking Zone TRO – by April 2026.	Public engagement is currently underway.	Statutory process to commence by the end of March 2026 with implementation expected in the first quarter of 2027.		
<b>Commitment:</b> Via implementation of the Glasgow Transport Strategy Policy Framework, work to reduce car vehicle kilometres travelled in the city by at least 30 per cent by 2030.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Report on GCC performance against KPI's and in particular against Glasgow Transport Strategy policy targets.	Presentation of Glasgow Transport Strategy monitoring update to Economy Housing Transport and Regeneration committee by February 2026.	Officers continued to prepare an annual update of the Glasgow Transport Strategy which was presented to <a href="#">Economy, Housing, Transport and Regeneration Committee</a> in November 2025.	Monitor changes in Scottish Government targets for reductions in vehicle km travelled and consider revision to GCC Policy as appropriate.	NRS	
<b>Commitment:</b> Deliver the wide-ranging City Centre Transport Plan, including support for an integrated sustainable transport network to help people get to and about the city centre, a new People-First Zone to restrict private vehicle through traffic in a city centre core, and scoping feasibility and developing options for a free electric shuttle bus in the city centre.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Progress the feasibility work on People First Zone.	Receive ATIF funding for West Nile Street to undertake works to RIBA Stage 3 in Q1	Funding was unsuccessful for work on West Nile Street. Feedback will be requested from Transport	Explore funding opportunities to take schemes forward.	NRS	



	<p>2025/26.</p> <p>Receive Bus Infrastructure Fund for the proposed bus gates for Ingram Street &amp; George Street in Q1 2025/26.</p> <p>Allocate funding from ATIF Tier 1 to develop streetscape options for city centre.</p>	<p>Scotland and a new funding request will be submitted at the next years ATIF fund.</p> <p>Funding was received for Ingram Street and George Street.</p> <p>Design work and procurement for experimental PFZ proposals on Ingram and Queen Street progressed.</p>	<p>Submit bid to ATIF for West Nile Street to undertake works to RIAB Stage 3.</p> <p>Confirmed receipt of funds to prepare scheme to introduce proposed bus gates for Ingram Street &amp; George Street and implement public realm improvements.</p> <p>Develop further proposals for the city centre which seek to reduce vehicular traffic and promote enhancement of the People-First Zone and public realm within the city centre.</p> <p>Undertake engagement and promotion.</p> <p>Install Ingram Street / Queen street elements of PFZ including urban greening / street trees.</p>		
Explore funding opportunities for free Electric Shuttle Bus.	Feasibility report on funding from alternative sources or as a possible match in kind from bus infrastructure works.	<p>A Feasibility Report has been complete.</p> <p>Funding opportunities will continue to be investigated.</p>	To monitor opportunities for bus operator funding to support a free Electric Shuttle Bus through GCC participation in the Glasgow Bus Partnership.	NRS	


**Commitment:** Continue to champion accessible, affordable, available, safe and reliable buses in Glasgow, working with the Glasgow City Region Bus Partnership. Continue to work with SPT to progress account based integrated ticketing. Continue to explore bus governance options as per our published bus governance route-map.


Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Progress exploratory discussions in Bus Service Improvement Plan (BSIP) as per routemap and continue to seek funding for the bus governance routemap actions where not covered by SPT Strathclyde Regional Bus Strategy work (SRBS).	<p>Feedback on SRBS Consultation (28th May 2025).</p> <p>Update given to the <a href="#">Economy, Housing, Transport and Regeneration Committee</a> on the 22<sup>nd</sup> of April 2025.</p>	Officers are working as part of the Glasgow Bus Partnership developing new Terms of Reference.	<p>Continued participation in the Glasgow Bus Partnership and its Steering Group and Working Group Meetings.</p> <p>Continue to liaise and participate in any Stakeholder engagement with SPT over the SRBS.</p> <p>Prepare annual update report and present to EHTR Committee.</p>	NRS	

**Commitment:** Commission research on and explore options to reduce the impact of the M8 on the city centre, and review opportunities to re-engineer other roads infrastructure to become more people-friendly including options for long-term replacement.

Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
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<p>Meet with Transport Scotland to discuss GCC objective of reducing the impact of the M8 on the city centre.</p> <p>Investment in measures to reduce the severance effects of the M8 and to link communities through ATIF projects, such as Connecting Woodside.</p>	<p>Discussion with Transport Scotland on opportunities for bus hard shoulder running on M8.</p> <p>Annual meeting on M8 with Transport Scotland in Oct 2025.</p>	<p>The annual meeting was held in the first week of November 2025.</p>	<p>Monitor changes in standards for managed motorways.</p> <p>Undertake further meetings with Transport Scotland to discuss progress towards the options to reduce the impact of the M8 on the city centre.</p> <p>Explore external funding opportunities for further measures to reduce severance and increase connectivity of communities dissected by the M8 motorway.</p> <p>Further Officer meetings between the organisations is planned in early 2026.</p>	NRS	
<p><b>Commitment:</b> Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.</p>					
Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Progress key technical deliverables to develop the Case of Investment by	Progress STAG and technical appraisal work to propose preferred network option (ongoing).	Corridor Alignment options have been shared with Glasgow City Region (GCR) LAs for feedback.	Appoint and onboard consultants for the various technical work packages and develop specification for Transformation commission.	NRS	

2027 in line with agreed and resourced Programme Plan.	<p>Preliminary Engineering Statement Report (March 2026).</p> <p>Prepare Strategic Case (March 2026).</p>	<p>Strathclyde Partnership for Transport (SPT) and consultants have sifted CAO options to prepare short list of network options.</p> <p>SPT requested further appraisal on network gaps.</p> <p>All consultancy commissions are now awarded.</p> <p>Strathclyde Partnership for Transport has developed the draft Integrated Programme Plan with some milestones adjusted. SPT have rated the overall programme as 'amber' but have put in place corrective measures .</p>	<p>Develop baseline integrated programme plan and delivery approach.</p> <p>Continue network appraisal approach.</p> <p>Prepare for Stakeholder and Public consultation early 2026.</p>		
Establish and progress the Programme Readiness Plan to strengthen existing governance and reporting	Establish a Programme Readiness Group and workstream structures to own and manage delivery of the Programme	MoU has been reviewed by GCC Legal and final draft version returned to SPT and Transport Scotland (TS) for final review and signing.	<p>The MoU has been written as GCC representing GCR Local Authorities. This may need reviewed depending on GCR Governance review.</p> <p>Meetings and discussions required as to GCR intended</p>	NRS	

<p>arrangements to build a strong collaborative programme across partners to progress Clyde Metro over the next 2 years and beyond.</p>	<p>Readiness Plan (May 2025).</p> <p>Propose recommended changes to the programme operating model to strengthen client role, regional input and governance forums (December 2025).</p>	<p>GCR provided an update to Clyde Metro Senior Officers Group (SOG). It outlined GCR's 4 Clyde Metro Placemaking workstreams. Further discussions required with GCR as to alignment of work with CFI. .</p> <p>Awaiting further updates from GCR regarding signalled changes to Clyde Metro CFI Governance approach and the allocation of funds (£1.48m) for the 4 GCR workstreams.</p> <p>4 key decision points (DPs) have been created to reach a CFI preferred network. DP 2 was made by SPT on 31st October 2025. DP3 and DP4 scheduled for December 2025 and April 2026.</p>	<p>approach to align with CFI programme. GCR and SPT also met with National Wealth Fund regarding potential future financial and technical options.</p> <p>Using work of Stage 1B, Turner and Townsend Target Operating Model, potential to map out the "current as is" and "target end state" programme operating model to ascertain other areas which could evolve to a regional approach.</p> <p>Set out roadmap and the key decision points to a first phase operational line. Clarity required as to GCC role in the decision making process.</p>		
<p>Establish and deliver the stakeholder engagement plan</p>	<p>Update Stakeholder Engagement &amp; Consultation Approach for stage 2</p>	<p>GCR LAs have been provided sight of Alignment Options by Strathclyde Partnership for</p>	<p>Provide progress oversight and progress reports to GCR structures.</p>	<p>NRS</p>	<p></p>

to build understanding and confidence in developing the Case for Investment Programme.	CFI work (May 2025).  Provide progress oversight and engagement to Glasgow City Region Senior (GCR) Officers Group (ongoing).  Deliver stakeholder engagement activity on STAG preliminary options appraisal (December 2025).	Transport and their consultants Motts MacDonald. The SOG will continue to be used to provide progress updates.  A stakeholder and public consultation by SPT is scheduled for early 2026.	Develop strategic communications and advocacy plans and prepare for public consultation in summer 2026.		
<b>Commitment:</b> Ensure that planning guidance takes adequately into account climate, air quality and congestion impacts in determining planning applications for traffic intensive developments such as drive-through restaurants, and if necessary produce amended supplementary planning guidance.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence Report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .  Ongoing involvement with CDP Working Group and cross service consultations.	NRS	<div>G</div>
Prepare with the Scottish	DPEA find Evidence Report sufficient and	Complete.	Proposed Plan timescales as set out in the approved	NRS	Complete

Government DPEA for the Gatecheck process.	gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.		Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .		
<b>Commitment:</b> Continue to deliver on our commitment to a 20mph cityside speed limit and design streets that naturally reduce speeding. Explore ways to take stronger action on pavement and other illegal parking, and on idling vehicles.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Design and prioritise 20mph zones.	<p>Zones identified based on reported casualty statistics.</p> <p>Appointment of Consultant to undertake design and associated tasks.</p> <p>Commence Speed Limit Order.</p>	<p>Design is 80% complete for phases 3 –6.</p> <p>TTRO's have been drafted for phases 1 and 2 which is on track to be implemented at the start of the new year and all phases of the scheme complete before the end of 2026.</p>	<p>Procurement of materials (signs &amp; poles).</p> <p>Appointment of Road Markings Contractor(s).</p> <p>Appointment of Contractor(s) for installation.</p> <p>Installation works programmed for completion during 2026/27 financial year.</p>	NRS	<div>G</div>
<b>Commitment:</b> Increase affordable cycle storage across the city.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Commence installation of a minimum of 120 new units within the first 12 months of contract award.	Installation of 120 new units commenced by November 2025.	<p>Phase 2 of the latest installation is continuing with 25 shelters installed in September 2025.</p> <p><a href="#">Glasgow adds a further 162 on-street cycle</a></p>	Work with contractor to install new shelters.	NRS	<div>G</div>





		<a href="#">storage spaces as scheme expansion continues.</a>			
<b>Commitment:</b> Expand Nextbike and car-sharing scheme.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award new cycle hire contract for the next 5 years of service, continue expansion of car club operation with operation and contract management of both projects.	Tender awarded a new cycle hire contract by September 2025.	<p>Car club expansion continues this quarter with Traffic Regulation Orders being progressed within the south and west of the city as part of the wider projects.</p> <p>Tender process for Glasgow's cycle hire scheme is complete and the award was approved at <a href="#">Contracts and Property</a> on 28<sup>th</sup> August 2025.</p> <p>A new operator commenced in November 2025.</p> <p><a href="#">Glasgow's cycle hire scheme prepares for November switchover to new operator Voi.</a></p>	Complete tender process, assessment, award of new cycle hire contract and expand car club locations by 40-8 vehicles.	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; line-height: 20px;">G</div>



**Commitment :** Invest in footway and carriageway maintenance, continuing to move towards longer-term roads and pavements solutions.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Deliver year 1 of the 3 year investment programme.	1. Scheme selection 2. Statutory Noticing; 3. Contract procurement; 4. Finalise programme; 5. Programme delivery 6. Financial monitoring.  Detailed programme anticipated complete by June 2025 and investment programme complete by 31st March 2026.	Year 1 Carriageway surfacing programme is ongoing. 12 of 278 schemes have been completed to date.  Year 2 programme has been finalised.  Year 1,2 &3 Footway schemes have been identified and contract currently being finalised. Drainage and street furniture improvement programmes have also been finalised.	Year 1 carriageway scheme identification completed.  Deliver year 1 carriageway resurfacing and localised patching repairs.  Finalise Footway, Drainage and street furniture improvement programmes.  Finalise years 2&3 carriageway surfacing programme.	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; line-height: 20px;">G</div>


**Commitment :** Invest in pedestrian crossings to bring them up to fully accessible standards to improve accessibility and encourage greater pedestrian priority.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Identify potential schemes for 2025 / 2026.	Prioritisation of aged sites/sites without tactile cones or paving.	Complete.	Complete Design works.	NRS	Complete


Identify potential pedestrian crossing schemes for 2025/26.	Design of junctions & pedestrian crossings to be upgraded started.	Works have started on site and all schemes are programmed until the end of March 2026.  Site works ongoing.	Produce traffic signal designs.  Complete estimates and programme works in accordance with the capital budget.  Monitor programme to ensure compliance.	NRS	
<b>Commitment:</b> Identify new options for enforcement and quality control of contractors working on public roads.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Increase inspection resources to supervise additional external works required to deliver increased investment programme.	Recruitment complete.	<p>Recruitment and training has been completed for additional inspectors.</p> <p>Continued to ensure all works locations are adequately supervised for compliance with;</p> <ul style="list-style-type: none"> <li>➤ Health &amp; Safety Legislation</li> <li>➤ Contractual specifications, quality and traffic management requirements</li> </ul> <p>Ensured appropriate contractual record keeping to assist with site</p>	<p>Complete recruitment and training for additional inspectors.</p> <p>Ensure all works locations are adequately supervised for compliance with;</p> <ul style="list-style-type: none"> <li>➤ Health &amp; Safety Legislation</li> <li>➤ Contractual specifications, quality and traffic management requirements</li> </ul> <p>Ensure appropriate contractual record keeping to assist with site measurement, valuation and contractual payments.</p>	NRS	

		<p>measurement, valuation and contractual payments.</p> <p>Ensured appropriate pre-start surveys are undertaken to define site requirements, site extents and correct specifications are detailed</p>	Ensure appropriate pre-start surveys are undertaken to define site requirements, site extents and correct specifications are detailed.		
National review of Safety at Streetworks Code of Practice (COP) ongoing with the objective of improving quality and safety of temporary traffic management.	New COP implemented.	Ongoing.	Engage in the consultation process to feed into the new COP.	NRS	
<b>Commitment:</b> Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to progress a range of active travel city network projects – each at varying stages (design,	Connecting Greater Govan.	Govan design work continues with preparation of a new public consultation.	Progress design work stage 3-4, place funding bid for construction funding for phase 1.	NRS	


consultation and construction).	Connecting Woodside St Georges Rd Phase.		Construction tender awarded and work commenced April 2025.		
	Connecting Yorkhill & Kelvingrove Phase 1.	Connecting Yorkhill and Kelvingrove phase one commenced on site in October 2025.	Tender awarded, construction works commence summer 2025.		
	Connecting Battlefield Phase 2 (including Leatherby Triangle LN).	Connecting Battlefield phase 2 advance works commenced on site in September 2025.	Tender being prepared. Works anticipated to commence early winter 2025.		
	Drumbreck Road Active Travel Link.	Dumbreck active travel was out to tender and awarded in October 2025. Site start in November 2025.	Tender award and construction anticipated to commence late summer 2025.		
	East City Way.		Consultation on RIBA Stage 4 design anticipated to be completed by March 2026.		
	NCN 7 Glasgow West.		Technical design and consultation anticipated to be complete by March 2026.		
	City Network Phase 1 North & Inner South.	Funding has now been secured for the progression of inner north	Subject to funding award, project will progress to RIBA 3-4 design stage.		



	<p>City Network Phase 2 Inner East.</p> <p>Dennistoun &amp; Strathbungo LN interventions.</p> <p>Yorkhill LN.</p>	<p>and inner south city network and officers are progressing tender documents for consultancy support.</p>	<p>Subject to funding award, project will progress to RIBA 1-2 design stage.</p> <p>Progressing in parallel to the CPZ's. Works anticipated to be complete by March 2026.</p> <p>Subject to funding award, project will progress to RIBA 3-4 design stage.</p>		
<p>Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.</p>	<p>Series of Board meetings to run through the year with report on progress produced annually.</p> <p>Series of topic specific meetings to run through the year and feed progress into annual report.</p>	<p>Transport &amp; Roads Officers of each Local Authority have met and established a series of meetings to explore projects and synergies.</p>	<p>Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.</p>	NRS	

**Commitment:** Ensure planning policy supports development in areas with good links to the public transport system and active travel routes.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	Complete




**Commitment:** Take an equalities approach to transport infrastructure maintenance.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Assessment of traffic signal facilities to identify improvements for pedestrian users who have accessibility issues. (Installation of	Sites prioritised without tactile cones, tactile paving or dropped kerbs and a programme of works produced.	Works started on site and all schemes are programmed to be complete before the end of March 2026.  Site works are ongoing.	Complete designs for works to meet budget availability.	NRS	

tactiles cones, tactile paving & dropped kerbs).					
Continue to work with partners to improve bus journey times on strategic routes and identify new technology to enhance journeys and make improvements for both pedestrians and public transport.	Sites requested from bus operators and prioritised.	<p>Bus Infrastructure Funding awarded (from Transport Scotland) and accepted by <a href="#">City Administration Committee</a> on 18<sup>th</sup> September 2025.</p> <p>Funding covers £88k (Tier 1) to improve bus stop accessibility, £1.27m (Tier 2) to pilot AI-powered traffic signals on Pollokshaws Road, support design work for priority bus corridors on Pollokshaws Road and Paisley Road West and upgrades to Hope Street's passenger environment.</p>	<p>This is an ongoing activity, sites are identified from bus operators throughout the year, based on journey time data.</p> <p>Complete design work to enable AI technology to be used for bus detection at traffic signal junctions on bus routes.</p>	NRS	
<b>Commitment:</b> Work with and lobby national and regional partners to support reform of regional transport governance, promote integrated multi-modal ticketing and continue to build the case for universal free public transport.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Awaiting re-commencement of the national review of	Participate in SPT RTS-related short life working group on transport governance.	Phase one of the SPT report was provided in draft in Q1 25/26. No commitment has yet been	Await re-commencement of the national review of transport governance being conducted by Transport Scotland.	NRS	





transport governance by Transport Scotland.	<p>Participate in Glasgow Bus Partnership to advocate better ticketing solutions at Government, Regional and amongst operators.</p> <p>Plan and implement a free bus travel pilot project within 2025/26.</p>	made to develop further. GCC is part of the ongoing discussions.	<p>Work with SPT and neighbouring local authorities in short-life regional working group on transport governance as per SPT Regional Transport Strategy.</p> <p>As participants in the Glasgow City Region Bus Partnership Steering Group, continue to promote and advocate an integrated ticketing solution for the city.</p> <p>To conclude a free public transport pilot project comprising free bus travel for a trial period October to December 2025.</p>		
<b>Commitment:</b> Extend bus lanes and hours and consider options for remote enforcement.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Operational Review of Bus Lane Hours Across Glasgow.	Priority route report complete by February 2026.	Statutory consultation concluded on the 28th of August 2025 for the Alexandra Parade bus lane changing to 7am to 7pm.	Complete an assessment of the existing bus lane times across Glasgow and explore opportunities where operational hours can be extended by December 2026.	NRS	<div>G</div>

			Review Hours of operation of Alexandra Parade bus lane and promotion of Traffic Regulation Order (TRO) for 7am to 7pm.		
Development of Bus Partnership Fund (BPF) Quality Bus Corridors to enhance attractiveness of bus travel and reduce bus journey times.	Completion of corridor design improvements by March 2026	<p>Transport Scotland awarded Bus Infrastructure Funding (BIF) for both corridors on the 10th of September 2025.</p> <p>A report was presented to <a href="#">City Administration Committee</a> on 18<sup>th</sup> September 2025 seeking acceptance of funding.</p>	<p>BIF Funding accepted for 25/26</p> <ul style="list-style-type: none"> <li>➤ Bus Infrastructure Fund Tier 1 £88,000</li> <li>➤ Pollokshaws Rd AI £490,000</li> <li>➤ Pollokshaws Rd Bus improvements £300,000</li> <li>➤ Paisley Road West Bus Improvements £450,000</li> </ul>	NRS	
Use of technology to improve journey times.	Introduction of new technology pilot project by March 2026.	Materials are in the process of being procured.	Conversion to Virtual Loops on Pollokshaws Road & Artificial Intelligence Bus Priority Pilot.	NRS	
<b>Commitment:</b> Work with the bus sector and partners including SPT to explore ways to enable remote enforcement so that cameras can be used on buses to identify illegal parking in bus lanes, on footways and on active travel routes.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
At this time, it is not possible to legally enforce parking infringements	Engage with the Scottish Government to seek changes to current legislation.	A letter has been issued to the Transport Minister.	The Council continue to lobby the Scottish Government for changes to current transport legislation to enable more		




using camera technology. This would require a change to primary legislation. It is therefore recommended that local politicians should lobby Scottish Government for such a change.	This is an ongoing commitment until legislation is changed.		targeted enforcement and associated technology.		
<b>Commitment:</b> Work with the bus sector and partners including SPT to explore ways to enable remote enforcement so that cameras can be used on buses to identify illegal parking in bus lanes, on footways and on active travel routes.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Lobby the Scottish Government for changes to primary legislation to address issues with legally enforcing parking infringements using camera technology.	Engage with the Scottish Government to seek changes to current legislation.  Additional bus lane cameras have been installed.	GCC was unsuccessful in obtaining Bus Infrastructure Funding (BIF) for enforcement cameras.  Development of investment business cases for additional bus lane cameras is continuing.	Review locations where parking affects bus operations and prepare targeted enforcement strategies, including deployment of parking attendants to problem locations.  Convenor to write to Scottish Government in relation to current legislation.	NRS	<div>G</div>



			Continue to develop investment business cases for additional bus lane cameras		
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GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW					
MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030					
<b>Commitment:</b> Invest in more Council-owned renewable energy generation, including solar and wind energy, and support the development of green hydrogen.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Phase 2 of Solar PV rollout.	Development of programme, secure funding and procure contractors by November 2025.	<p><a href="#">Community Municipal Investment</a> for solar has been launched with a target of £1M set.</p> <p>A report was presented to <a href="#">Net Zero and Climate Progress</a> committee on 23<sup>rd</sup> September 2025 to provide an update on the developments of the Community Municipal Investment Platform.</p> <p>Procurement of phase 2 is delayed to allow funding through community municipal investment to complete.</p>	<p>Develop the programme of solar installations including technical assessments.</p> <p>Secure funding from a variety of sources to deliver approved projects. Draft ITT and issue to market.</p> <p>Undertake review of submissions and appoint contractors to projects.</p>	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; line-height: 20px;">G</div>

		Procurement will be completed - March 2026.			
	Delivery of Phase 2 commenced by February 2026.	Phase 2 commencement is delayed slightly due to delay in procurement detailed above. Phase 2 to commence April 2026.	Commence works to approved projects.	NRS	
Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.	<p>Series of Board meetings to run through the year with report on progress produced annually.</p> <p>Series of topic specific meetings to run through the year and feed progress into annual report.</p>	Undertaken progressing of sharing of training materials created by GCC with West Dunbartonshire Council.	Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.	NRS	
<b>Commitment:</b> Continue to improve the heat and energy efficiency of the council's property assets, ensuring high standards in new buildings and completing retrofit, where viable throughout the existing estate.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continued delivery of the model for climate	Workshops with appointed consultants	Complete.	Contribute to options appraisal and prepare presentation of outcomes to	NRS	Complete

investment through management of NRS contribution.	commenced by March 2025.		Climate and Sustainability Board.		
	Strategic Business Case finalised by July 2025.	<p>The Strategic Business Case (SBC) has been finalised and was presented to the political oversight group, and climate board in October 2025 and <a href="#">Net Zero Committee</a> in November 2025.</p> <p>The Outline Business Case is now commencing.</p>	Complete Outline Business Case and commence Market engagement.	NRS	Complete
	Market engagement commenced by September 2025.	This has been delayed by completion of SBC. This will now take place in January 2025 and is still within the timeline for successful delivery.	Contribute to market engagement and evaluation of market feedback to inform procurement.	NRS	
Continue to develop Local Heat and Energy Efficiency Strategy (LHEES).	Memorandum of Understanding (MoU) launched by August 2025.	<p>Delivery of a MOU is being delivered before the end of 2025 through Sustainable Glasgow Partnership.</p> <p>The MoU launch event is scheduled for the 9th of December 2025. Four</p>	<p>Set up event with local stakeholders, supported by Sustainable Glasgow, to get signature on MoU to support indicative demand for DH.</p> <p>Event to take place on the 9th of December 2025.</p>	NRS	

		signatories already secured.			
	BARs for GCC complete by March 2026.	Software system is due to be completed in December 2025 to allow GCC estate BAR's to commence in January 2026.	Gather information required for Statutory obligation on Buildings Assessment Reports (BAR) for GCC estate.	NRS	
Support development of privately owned District Heating (DH).	Virtual DH Team established by January 2026.	Training was provided by the Danish Board of District Heating to officers including a virtual team and politicians. This provided an enhanced general understanding of district heating.	Develop a virtual team to include sustainability, planning and roads to work with developers to manage district heating infrastructure plans.  Establish a developers forum for heat network operators in the city by January 2026.	NRS	
<b>Commitment:</b> Roll out training for councillors and key council staff in carbon literacy to support leadership in the transition to Net Zero.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Develop next phase of climate literacy training.	New module developed by December 2025.	The Circular Economy module contents are completed and awaiting approval.	Identify area where training is required and begin developing a new module for addition to existing training package.	NRS	

	New module live by March 2026.	A module will be prepared and published in graphic format before the end of 2025/2026.			
<b>Commitment:</b> Deliver the Plastic Reduction Strategy, supporting local businesses to reduce packaging and promoting initiatives such as water refill points.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continued delivery of the Circular Economy (CE) Routemap.	Continued delivery of CE Routemap action plan. Timescales as set out in <a href="#">CE Routemap</a> .	Ongoing.  A full annual update on the Circular Economy Route Map and Action Plan was presented to <a href="#">Net Zero and Climate Progress</a> committee in September 2025.	As set out in <a href="#">CE Routemap</a> .	NRS	
<b>Commitment:</b> Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Launch of Community Renewable Energy Framework (CREF).	Supporting paper finalised by June 2025.	Complete.	Complete and approval of all supporting documentation.	NRS	Complete.
	CREF launched by July 2025.	4 applications, one for each site, have been received and processed.	In person event with elected members and local community groups.	NRS	



		Support is now being offered to applicants to further develop applications for the next phase of the application process.	<p>Monitor and assess applications to CREF and resource implications associated with this.</p> <p>Plan for phase 2 site selection to be added to CREF.</p> <p>Additional resource support has been secured to support development of the sites.</p>		
<b>Commitment:</b> Work with partner organisations to ensure, where technically feasible and cost effective, to improve the energy efficiency across all housing tenures by 2033.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Deliver the Area Based Scheme (ABS) in line with the Scottish Government's criteria. The scheme requires a 'fabric first' approach and delivers mainly external wall insulation to owner occupied and private	Awaiting Scottish Government confirmation of 2025/2026 ABS Grant Award.	<p>The <u>City Administration Committee</u> accepted the Scottish Government grant award on 4th of September 2025.</p> <p>CPU informed Committee approval not required. Internal approval by the end of September 2025.</p> <p>Contractors were appointed on the 18<sup>th</sup> of September, the</p>	Deliver the Area Based Scheme (ABS) in line with the Scottish Government's criteria. The scheme requires a 'fabric first' approach and delivers mainly external wall insulation to owner occupied and private landlord properties in qualifying project areas. This allows householders to work towards achieving an EPC Band C.	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; display: inline-block;">G</div>

landlord properties in qualifying project areas. This allows householders to work towards achieving an EPC Band C.		<p>anticipated site start is January 2026.</p> <p>Resident engagement is ongoing in project areas where ABS delivery is scheduled to commence during 25/26. Community engagement events scheduled during November 2025, to introduce the contractor to residents, has resulted in positive resident uptake to participate in the ABS scheme.</p> <p>Tender preparation continues. Three project areas identified for tender issue during Spring 2026 with resident engagement later in 2025/26.</p> <p>Home Energy Scotland (HES) continues to support programme delivery. Introduced a new engagement process to improve the customer journey.</p>			
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		Development of a data dashboard to analyse available properties in line with the Scottish Government's ABS criteria. Development work is ongoing to inform the wider housing retrofit plans and emerging initiatives.			
<b>Commitment:</b> Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .  Continue engagement with CDP Working Group.	NRS	<div>G</div>
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	Complete


**Commitment:** Deliver the Depot Review to ensure facilities are fit for purpose.




Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award Easter Queenslie Depot construction contract.	August 2025.	<p>Tender award report presented to <a href="#">Contracts &amp; Property Committee</a> on Thursday 28<sup>th</sup> August 2025.</p> <p>NOTE: These actions are complete for 25/26, however this commitment is not complete and actions will be identified for 26/27 and reported on during 26/27.</p>	Complete all tender documentation and work with CBC on the tender return.	NRS	Complete
Commence site works on main contract at Easter Queenslie	October 2025.	City Building took possession of the site on the 30 <sup>th</sup> of September 2025 and commenced construction works.	Site works commences.	NRS	Complete



**Commitment:** Deliver sustainable urban drainage and promote nature-based solutions to manage flooding and pollution.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award Metropolitan Glasgow Strategic Drainage Partnership	March 2026	Masterplan review instigated by Wheatley Group has put Eastern Springburn Surface Water Management Plan (SWMP) on hold.	Supplementary site investigations, submission of planning applications, preparation of contract documentation, procurement of contractors,	NRS	A

<p>(MGSDP) City Deal programme of projects.</p>		<p>Supplementary site investigation to inform the Eastern Springburn SWMP has been completed. Preferred option identified for High Knightswood SWMP flood routing.</p> <p>Ongoing discussions with Scottish Water to agree integrated project for Cockenzie Street SWMP.</p>	<p>submission of Full Business Cases and contract awards.</p> <p>Route to Green: Conclude masterplan review for Red Road TRA instigated by Wheatley Homes to allow detailed design and planning application to be submitted for Eastern Springburn SWMP to be concluded. The revised completion date will depend on the outcome from the masterplan review.</p> <p>Reach agreement with Scottish Water on Yoker mains Burn catchment strategy to allow High Knightswood SWMP detailed design to be concluded.</p> <p>Reach agreement with Scottish Water on Cockenzie Street SWMP strategy.</p> <p>Preparation of contract documentation, procurement of contractors,</p>		
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			submission of Full Business Cases and contract awards.		
Development of Flood Prevention Scheme capital works programme.	March 2026	<p>Drumchapel SWMP Phase 2A (Summerhill Road drainage upgrade) contract was awarded on 27/10/25 with works scheduled to be completed during December 2025.</p> <p>Site licence terms agreed with Wheatley Homes for Drumchapel SWMP Phase 2B (Pitmilly Road basin) site investigation but awaits funder approval.</p> <p>Yokermains SWMP non-intrusive surveys completed to inform location of below ground utilities.</p> <p>Glasgow's Lost Rivers internal stakeholder workshops held for Auldhouse and Brock Burns.</p>	<p>Complete Drumchapel SWMP Phase 2A drainage upgrade works.</p> <p>Progress Drumchapel SWMP Phase 2B site investigation, design and procurement.</p> <p>Progress Yokermains SWMP design and procurement.</p> <p>Community consultation for Glasow's Lost Rivers project.</p>	NRS	

Develop Property Flood Resilience pilot.	March 2026	Principle presented to <a href="#">Net Zero City Policy Committee</a> on 23 <sup>rd</sup> September 2025.	Scoping of pilot project, stakeholder engagement and Go/No-Go decision.	NRS	
Award City Centre surface water drainage conduit consultancy commission.	December 2025	Procurement has been delayed due to Scotland Excel consultancy framework not being available.  Stakeholder engagement undertaken with Scottish Water. Technical scope developed.	Stakeholder engagement including Scottish Water, finalise scope and completion of procurement process.  Route to Green: Identify alternative procurement route.	NRS	
Support development of Tidal Clyde Adaptation Strategy.	March 2026	Multi-party Tidal Clyde working group, now attended by Glasgow City Region, continues to meet.  Building on the peer review, a technical scoping workshop with SEPA has been held for the Phase 2 hydraulic model.	Continue to convene the multi-party Tidal Clyde working group.  Procure the Phase 2 hydraulic model.	NRS	
<b>Commitment:</b> Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/ Passive house standard development, and increase the development of large family housing/accessible housing.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG



Continue to deliver energy efficient affordable homes in accordance with the Glasgow Standard.	Programme out-turn reported at the end of March 2026.	<p>Continued to review and approve new build development tenders to ensure compliance with energy efficiency requirements, including Scottish Government guidance, Technical Standards (Domestic), and the Glasgow Standard, so that all new developments achieve a high standard of energy performance.</p> <p>The Glasgow Standard is currently subject to a review aimed at identifying cost savings while still maintaining high levels of energy efficiency.</p> <p>The programme for 2025/26 was presented to <a href="#">City Administration Committee</a> in September 2025.</p>	Continue to assess new build development tender approvals against appropriate energy efficiency standards, including those specified in Scottish Government guidance, ensuring all new developments are highly efficient.	NRS	
Deliver against the requirements set out in the Local Housing	Targets for 25/26 to be set out in Programme following formal	10 larger family and 49 family homes have currently been approved.	Larger family and family housing is prioritised through the strategic housing acquisitions	NRS	



Strategy / Strategic Housing Investment Plan for family homes (3 bedroom) and larger family homes (4 or more bedrooms with 6 or more bedspaces).	<p>offer of grant from the Scottish Government.</p> <p>Update: Completion targets for 25/26 are as follows; Larger Family Homes – 40 units 3 bedroom family homes – 100 units</p> <p>Report programme out-turn against these targets at the end of March 2026.</p>	<p>17 larger family and 39 family homes have currently been completed.</p> <p>It is anticipated that both the approval and completions figures for larger family homes and family homes will increase as more larger scale new build developments are approved as well as the targeted acquisition of these sizes of property through the strategic acquisitions programme.</p>	<p>programme, however, it is difficult to estimate how many larger family homes will be acquired as this is very much dependent on what becomes available on the open market throughout the year.</p> <p>Work is ongoing with Registered Social Landlords to prioritise developments to deliver family homes by being more prescriptive during the Scheme Agreement planning stage, which will increase supply of these larger homes in the programme in future years.</p>		
<b>Commitment:</b> Support new 'pocket' or 'wee' forests throughout the city, work with communities to identify opportunities for tree-planting, support the delivery of the Clyde Climate Forest.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Forestry and Woodland Strategy (FWS).	Update report to Net Zero Committee by Autumn 2025.	<p>Draft Delivery Plan.</p> <p>An update report was presented to <a href="#">Net Zero Committee</a> on 23<sup>rd</sup> September 2025,</p>	<p>Draft Delivery Plan.</p> <p>Prepare update report for Net Zero Committee to align with Glasgow Tree Plan reporting.</p>	NRS	Complete

		<p>including an update on <a href="#">Strategic Actions</a>.</p> <p>NOTE: These actions are complete for 25/26, however this commitment is not complete and actions will be identified for 26/27 and reported on during 26/27.</p>			
Include Glasgow Tree Plan in the Delivery Programme for the Forestry and Woodland Strategy.	Update report to Net Zero Committee by Autumn 2025.	<p>Draft Delivery Plan.</p> <p>An update report was presented to <a href="#">Net Zero Committee</a> on 23<sup>rd</sup> September 2025, including an update on <a href="#">Strategic Actions</a>.</p>	<p>Draft Delivery Plan.</p> <p>Prepare update report for Net Zero Committee to align with Glasgow Tree Plan reporting.</p>	NRS	Complete
<b>Commitment:</b> Increase the number of designated Local Nature Reserves in the city in collaboration with communities and support the development of a green network of areas managed for biodiversity across the city.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Conclude Management Plans for 3 locations and work with The Conservation Volunteers to	Management Plans and associated works complete and proposed areas redesignated as LNR's by Q4 2025/26.	Management Plans concluded and working with The Conservation Volunteers to deliver habitat and access works.	<p>Conclude Management Plans for 3 locations and work with The Conservation Volunteers to deliver habitat and access works.</p> <p>Continue work with The</p>	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; display: inline-block;">G</div>

conclude habitat and access works to support designation.  Agree Management Plan with NatureScot.  Progress designation with Planning and Legal colleagues.	(Areas are: Househill Park, Blairtummock Park and Crookston Wood).	Work will be undertaken with Legal Services to advertise and publish the designations during Q4 2025/26.	Conservation Volunteers to deliver habitat and access works during 2025/2026.		
<b>Commitment:</b> Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to deliver the Local Biodiversity Action Plan (LBAP), increasing planting of wildflowers and supporting nature restoration and regeneration across our parks	<p>Actions concluded from last Implementation Plan and develop next Implementation Plan developed with LBAP partners.</p> <p>The next implementation plan will be complete by 2029.</p>	LBAP Partner meeting was held in August 2025 to progress the next Implementation Plan.	<p>Conclude actions from last Implementation Plan and develop next Implementation Plan with LBAP partners.</p> <p>Present report to Net Zero Committee, currently scheduled for March 2026.</p>	NRS	<div>G</div>

and openspace estate via our Green Connectors Project.					
Identify opportunities to train staff, volunteer groups and interested stakeholders in nature-based activities to enhance and protect our environment.	<p>Community groups, Volunteer Programme and internal and external resources worked with to promote activities relating to biodiversity enhancement.</p> <p>An annual programme of activity to support this is agreed with TCV by Summer 2025.</p>	<p>Sites and proposals have been agreed for The Conservation Volunteers (TCV) sites.</p> <p>Work is underway in partnership with the Friends of Glasgow Parks Forum to improve opportunities for involvement in activities across our parks and clarify any further information needed.</p>	<p>Develop activities.</p> <p>Promote across networks.</p> <p>Evaluate impact as part of the LBAP.</p>	NRS	
The Tree Action Plan will also complement and contribute to the LBAP.	Community groups, Volunteer Programme and internal and external resources worked with to plant trees across Q3 & Q4 2025/26.	<p>Ongoing planning has been undertaken for tree works as part of the Tree Action Plan schedule - Autumn/Winter 2026/2026.</p> <p>Sites, delivery partners and tree numbers have been agreed.</p>	<p>Site assessments.</p> <p>Community Engagement.</p> <p>Works and Budgetary Planning.</p> <p>Tree Planting.</p>	NRS	



		Trees were delivered during Q3 2025/26. Tree Planting will take place during Q3 & Q4 2025/26.			
<b>Commitment:</b> Increase biodiversity within parks and council-maintained green and open spaces, supporting wilding where appropriate and identifying opportunities for promoting nature-based activities, and train more staff in biodiversity protection.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Implement the actions of the Seven Lochs and North East Glasgow Water Vole Conservation Action Plan 2022-2026.	Interim guidelines reviewed and updated on water voles and development.  Develop methodology for long-term monitoring of water vole population in Seven Lochs and N.E. Glasgow by the end of Q2 2025/26.	NatureScot have agreed to lead the updating of guidelines linked to their standing guidelines for water vole conservation. They expect to complete this in Q3.  Draft methodology for monitoring, developed by University of Glasgow, is being reviewed by officers.	Monitor current locations.  Assess areas of potential host sites.	NRS	<div>G</div>
Develop a GOLD training module/resource to be accessible to all GCC Staff linked directly to the Local Biodiversity	Requirements assessed, resource content developed and resource launched in Q4 2025/26..	Resource content developed by another authority which would appear to meet many of our requirements	Finalise resource content.  Liaise with respective stakeholders for onboarding.	NRS	<div>G</div>

Action Plan and the Climate & Ecological Emergency declaration.					
<b>Commitment:</b> Ensure planning policy meets the challenge of the climate emergency and supports nature promotion and biodiversity through interventions such as bee bricks, swift bricks, green roofs and roof gardens, encouraging hedgerows.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .  Continued Engagement with CDP Working Group.	NRS	<div>G</div>
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	Complete
<b>Commitment:</b> Embed the principles of the Climate Adaptation Plan via planning policy, such as by limiting the paving-over of gardens and installation of artificial grass.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the	DPEA find Evidence Report sufficient and	Site assessment is underway.	Proposed Plan timescales as set out in the approved	NRS	<div>G</div>

Evidence report for the new Local Development Plan.	gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Topic based policies and spatial policy drafting is underway.	Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .  Continued Engagement with CDP Working Group.		
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	Complete
<b>Commitment:</b> Develop planning policy to address embedded carbon in buildings and seek ways to improve the viability of reuse and retrofit options, so there is reduced need for demolitions.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .  Continued Engagement with CDP Working Group.	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; display: inline-block;">G</div>
Prepare with the Scottish Government DPEA for the	DPEA find Evidence Report sufficient and gives GCC authority to proceed to	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City</a>	NRS	Complete

Gatecheck process.	prepare CDP2 - 3rd April 2025.		<a href="#">Development Plan Scheme 2024.</a>		
<b>Commitment:</b> Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Carry out Scottish Vacant and Derelict Land (VDL) Survey 2024.	Survey return submitted to the Scottish Government in autumn 2025.  (deadline TBC - Survey return submitted to the Scottish Government end of Q3 2025/26.).	Desktop and site surveys are ongoing. Internal stakeholders have been contacted for input, adding or removing sites.  The Scottish Government have indicated the survey return is due at the end of the calendar year.	Complete desktop & site surveys (summer 2025).  Complete internal stakeholder consultation on adding/removing sites.	NRS	<div>G</div>
Monitor impact of Affordable Housing Supply Programme on VDL.	Final outcome recorded at the end of financial year (March 2026).	Ongoing. Vacant and Derelict Land (VDL) survey work will identify sites to be removed due to affordable housing development.  Vacant and Derelict Land Investment Programme award was made to Tureen St School Residential Conversion	Prioritise VDL sites for Housing Investment and report outcomes.	NRS	<div>G</div>




		(25/26) to support heritage façade retention to unlock VDL for 42 affordable housing units.			
Award Vacant and Derelict Land Fund (VDLF) 25/26 allocation to projects that will reduce VDL and continue to monitor existing VDLF projects.	<p>Delivery Plan approval sought from the Scottish Government.</p> <p>City Administration Committee approval sought.</p>	<p>VDLF 25/26 offer of grant of £1.908m was received from the Scottish Government on 27th of August 2025 and accepted by the <a href="#">City Administration Committee</a> on 4th of September 2025.</p> <p><a href="#">Ten projects</a> have been awarded funding. Officers will negotiate funding agreements with project partners to allow for the disbursement of funds.</p>	<p>Negotiate funding agreements with successful projects.</p> <p>Obtain regular updates from project partners as to progress.</p> <p>Disburse grant to project partners.</p>	NRS	
Seek Vacant and Derelict Land Investment Programme (VDLIP) 25/26 funding for projects that will reduce VDL and continue to monitor existing VDLIP projects.	<p>Scottish Government advise 25/26 funding outcome.</p> <p>City Administration Committee approval sought for successful 25/26 projects.</p>	<p>VDLIP 25/26 offer of grant from the Scottish Government was received on 7 May 2025, supporting two projects:</p> <ul style="list-style-type: none"> <li>•Tureen St Residential School Conversion £1,978,441</li> <li>•Milton Discovery Wood £655,200</li> </ul>	<p>Negotiate funding agreements with successful projects.</p> <p>Submit claims to Scottish Government to drawn down 25/26 profiled funding.</p> <p>Obtain regular updates from project partners as to progress.</p>	NRS	


		The offer was accepted by <a href="#">City Administration Committee</a> on 5 June 2025.	Disburse grant to project partners.		
<b>Commitment:</b> Support the Glasgow National Park City campaign and support local environmental groups and conservation projects to provide nature-based volunteering opportunities.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to assist with National Park City (NPC) campaign, providing accommodation and staff time where appropriate.	NPC and partners supported with submission of their full application where required. Submission is expected by March 2026.	Officers have advised Greenspace Scotland / The Conservation Volunteers Scotland on the funding plan for development of an NPC submission.	Liaise with National Park City Volunteers.  Support application submission where required.	NRS	<div>G</div>
<b>Commitment:</b> Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	<div>G</div>


			Continued Engagement with CDP Working Group.		
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .	NRS	Complete
<b>Commitment:</b> Refine Tall Buildings planning guidance.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on draft Tall Buildings Guidance (TBG).	Final version presented to the <a href="#">Economy Housing Transport and Regeneration Committee</a> on 4th June 2025 noting intention to go to City Administration Committee for approval and use as a material planning consideration.	Adopted <a href="#">Tall Building</a> guidance is published on GCC website and is now in use as a material consideration in the assessment of planning applications.	Reported to <a href="#">City Administration Committee</a> on 19 <sup>th</sup> of June 2025.  Action is now complete.	NRS	Commitment Complete
Committee approval for final draft of TBG.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Report to <a href="#">City Administration Committee</a> for Approval and thereafter use of TBDG as a material planning consideration.	NRS	Commitment Complete

**Commitment:** Implement heritage training for members of the Planning Committee.


Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to scope training requirements - identify and prepare appropriate material and timescale for delivery of training.	Topics, sources and draft training content identified by the end of Q2, including liaison with HES, Glasgow City Heritage Trust etc.	There has been ongoing liaison with Historic Environment Scotland and potential for roll out to Elected Members noted.  Initial material is expected by the end of 2025.	Draft training outline proposal.  Follow up contact with HES and others.	NRS	

**Commitment:** Develop planning policy around amenity and play spaces in residential developments.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Site assessment is underway.  Topic based policies and spatial policy drafting is underway.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City Development Plan Scheme 2024</a> .  Continued Engagement with CDP Working Group.	NRS	
Prepare with the Scottish Government DPEA for the	DPEA find Evidence Report sufficient and gives GCC authority to proceed to	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - <a href="#">City</a>	NRS	Complete

Gatecheck process.	prepare CDP2 - 3rd April 2025.		<a href="#">Development Plan Scheme 2024.</a>		
Develop a Play Sufficiency Assessment (PSA) for Glasgow.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	PSA is complete except for a small body of evidence from primary schools. Planning is working with Education to obtain this.	Incorporate findings of PSA into Proposed Plan.	NRS	




**Commitment:** Develop an investment strategy to support the council's-built heritage.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Development of assessment tool to prioritise heritage property asset investment.	Assessment tool developed and approved by December 2025.	<p>The assessment tool has been developed further with more detail and updated criteria to assess the Heritage property estate.</p> <p>A test bed of 10 properties will be assessed independently by Property Asset Management, Planning, PCS and Glasgow Life before the full property estate is assessed.</p>	<p>Develop the criteria that will be used as part of the assessment tool.</p> <p>Engage with heritage organisations and stakeholders.</p> <p>Update and review GCC's Heritage Estate list and commence using the tool to assess the GCC estate, to help identify investment requirements and priorities.</p>	NRS	

**Commitment:** Continue support for Glasgow City Heritage Trust and Glasgow Buildings Preservation Trust.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
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Ongoing drawdown of funding on a quarterly basis.	Confirmation of funding and its scope for Glasgow City Heritage Trust/ Glasgow Buildings Preservation Trust from GCC by Q1 2025/26.	<p>This action is business as usual. <a href="#">City Administration Committee</a> approved funding on 19th June 2025.</p> <p>NOTE: This action is complete for 25/26, however this commitment is not complete and actions will be identified for 26/27 and reported on during 26/27.</p>	No planned activity - business as usual.	NRS	Complete
<b>Commitment:</b> Deliver place-based interventions and key local regeneration projects.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
SDF and LDF Action Programmes - Scope and deliver place-based activities and align with new City Development Plan.	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	<p>Ongoing.</p> <p>A new model of reporting is being progressed to streamline reporting of SDF/LDF updates to Committee, rather than individual annual updates on each of the respective SDF and LDF action programmes.</p>	Prepare Action Tracker and consolidate Actions for 2025-26.	NRS	<div style="background-color: green; color: white; padding: 2px 5px;">G</div>


Govan Heritage Project Delivery - area-based heritage scheme focused on repair and reuse of listed buildings.	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	National Lottery Heritage Funding announcement is due by the end of Q3.  Historic Environment Scotland funding announcement is due by the end of Q3.	Submit Delivery Stage funding bid to National Lottery Heritage Fund and Historic Environment Scotland.  Initiate Delivery Stage, subject to funder approvals.	NRS	
Graving Docks - repair of listed structure and access improvements - support and deliver community based regeneration works.	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	Construction of the Riverside Park is ongoing. A package of interim works to allow 'meanwhile use' of the Pumphouse is being developed and costed for consideration by Heritage Lottery Fund /Historic Environment Scotland.  RIBA Stage 2 Active Travel Designs is complete. Discussion is ongoing in relation to funding required to allow the development of designs to RIBA Stage 4.	Award construction contract for delivery of Riverside Park and oversee delivery of works.  Identify funding for works to Pumphouse. Conclude RIBA Stage 2 designs for Active Travel through site.	NRS	
River Clyde SDF Action Programme - River Activation Programme - (Vacant and	Support final drawdown of funding and completion of projects by Q2 2025/26.	The remaining projects are being finalised and a Final Review is being drafted.	Support final drawdown of funding and completion of projects.	NRS	

Derelict Land funded) providing 3rd party grants to meanwhile use of vacant sites along river corridor.	Complete Final Review - Autumn 2025.				
Local Place Plan - Validation of submitted Local Place Plans. Support alignment with new City Development Plan and scope delivery of projects.	Validation and host on GCC website by Q2.  Update report to Economy, Housing, Transport and Regeneration Committee 2026.	A number of <a href="#">Local Place Plans</a> (LPP) have been validated and published on the Council's website.  Work is now underway to map proposals contained within the LPPs to inform the emerging Development Plan.	Validation of submitted Local Place Plans and host on GCC website – ongoing as LPPs are submitted.  Provision of NRS staff time to support and identification of possible funding.	NRS	<div>G</div>
<b>Commitment:</b> Introduce an updated herbicide policy to continue to reduce our reliance on chemical weed killers.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to review pesticide use across our estate and reduce where possible, ensuring that pesticide usage is limited and	Volumes of (litres) pesticides reduced compared with previous year by March 2026.  Refresher training for staff programmed during	Mechanical alternatives to chemical weed control were trialled in selected areas and herbicide use around trees and shrubs remained reduced.  Glyphosate usage is being actively monitored	Review current policy and incorporate any proposed actions.	NRS	<div>G</div>



alternative options are explored and considered before pesticides are used.	Q1 via Daldowie, annual monitoring of pesticide purchase, training of staff on biodiversity, informed by Pesticide Policy.	to inform the development of an updated herbicide policy aligned with our sustainability goals.			
<b>Commitment:</b> Develop a tree nursery so we can nurture the saplings, of local provenance, which we would then plant across the city and supply to the wider Glasgow Conurbation while also providing training and employment opportunities via a social enterprise.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Develop a tree nursery so we can nurture the saplings of local provenance.	<p>Site works complete by November 2025.</p> <p>Third party in place to lead on initiative from April 2026/27.</p>	<p>Phase 1 works has been completed, and phase 2 enabling works is on site.</p> <p>Site works commenced in November 2025.</p> <p>A new lead partner has to be identified.</p>	<p>Complete required infrastructure construction works.</p> <p>Secure partnership with third party.</p> <p>Promote tree nursery across key stakeholders and wider conurbation.</p> <p>Tree production commences.</p> <p>Discussions with relevant third parties are ongoing and we are expecting these to conclude and a partnership in place on</p>	NRS	<div style="background-color: green; color: white; text-align: center; width: 20px; height: 20px; line-height: 20px;">G</div>

			conclusion of the Phase 2 works programme. Phase 2 works is expected to conclude November 2025.		
<b>Commitment:</b> Deliver increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow, including measures to support replacement when trees are lost to damage or removal, and responding to Ash Dieback disease, and develop a Forestry and Woodland Strategy for the city.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Respond to ash dieback removals through the delivery of the Glasgow Tree Plan 22-32.	For every ash dieback tree removed in 24/25 ensure a Ratio of 3 trees is planted for each tree lost (March 26).	Tree replacements will be included within the Tree Action Plan.	Tree replacements will be included within the Tree Action Plan.	NRS	<div>G</div>
Plant 11 hectares (or allow woodland to develop through management) across our operational estate as identified in the Glasgow Tree Plan for 2026/27 actions.	Feasibility and procurement activity to be carried out to deliver tree planting via contractors, community activity and internal services during tree planting season by March 2026.	Undertaken site suitability checks and stakeholder engagement.  Identified delivery routes.  Developed Autum / Winter tree planting schedule.	Deliver Winter tree planting schedule.	NRS	<div>G</div>

<p>Deliver on year 1 of the Urban Forestry Challenge Fund within Canopy Priority Areas - Govan &amp; Dalmarnock.</p>	<p>Areas for planting assessed, local stakeholders engaged with, tree planting delivered via contractors, community activity and internal services during tree planting season by March 2026.</p>	<p>Site investigations have been undertaken for a site in Govan.</p> <p>Site suitability checks have been undertaken.</p>	<p>Conclude stakeholder engagement.</p> <p>Finalise delivery routes.</p> <p>Deliver Winter tree planting schedule.</p>	<p>NRS</p>	<p></p>
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<b>Case Study Title:</b> Glasgow's Community Renewable Energy Framework (CREF)	
<b>Commitment</b>	<p>The Glasgow Climate Plan sets out plans to achieve the ambitious target of the city being net zero carbon by 2030. Glasgow's Community Renewable Energy Framework is embedded within the Climate Plan, both action 46 – to establish a framework for engagement with local energy cooperatives, and action 59 – for the Council's business support and planning services to be made available to support community investment in renewable energy.</p> <p>In September 2024, the <a href="#">City Administration Committee</a> approved Glasgow's Community Renewable Energy Framework (CREF).</p>
<b>Action</b>	<p>The CREF has been broken down into different phases of delivery. Phase 1 (pilot phase) included the site selection and approval process, the development of the framework and guidance materials for communities and the launch of the CREF and the 4 sites associated with this initial delivery phase.</p> <p>As part of the launch of the CREF, a 4 stage process was launched to guide communities through the CREF. More details can be found on the <a href="#">CREF website</a>.</p> <p>Phase 1 will continue to support successful communities through project design, feasibility and planning, ultimately through to funding and delivery. Phase 2 will be developed within 2026, as it is important that it takes learning from this initial pilot phase of the CREF. This development will include a review of the process followed for site selection and other priority areas.</p>
<b>Milestone</b>	<ul style="list-style-type: none"> <li>- Pre application stage (communities submit pre applications indicating their interest in a specific CREF site) – 29<sup>th</sup> July (complete)</li> <li>- Pre application approval (one community per site is approved to move through to the next stage) – 30<sup>th</sup> October (complete)</li> <li>- Application stage (communities need to submit a full application for the project on the site. This needs to include feasibility work to inform the development of a business case, any evidence of community engagement and will feed into committee approval) – late summer 2026.</li> <li>- Development stage (negotiations of any contractual and lease arrangements with the community organisation will be finalised) – late 2026 – early 2027.</li> <li>- Implementation stage (site handed over to the community for works to commence) 2027.</li> </ul>
<b>Case study title</b>	Glasgow Community Renewable Energy Framework
<b>RAG Rating</b>	<b>Green</b>

<b>Synopsis (100 words)</b>	The Community Renewable Energy Framework aims to support the increased generation of renewable energy from community-owned assets by identifying a portfolio of sites which are suitable for community-led renewable energy development and outlining a process that enables GCC to work with communities to enable the delivery of such projects.
<b>The challenge</b>	<ul style="list-style-type: none"> <li>• Volatile energy market contributing to higher energy bills.</li> <li>• Significant areas of Vacant and derelict land across the city.</li> <li>• Availability of suitable funding resources to finance projects.</li> <li>• Internal staff resource to support communities to deliver renewable energy projects.</li> </ul>
<b>The solution</b>	<ul style="list-style-type: none"> <li>• To create a framework and guidance for communities to be able to access areas of land across the city for the development of renewable energy projects.</li> <li>• Initiate GCC CREF working group with membership from Sustainability, People Make Glasgow Communities, Local Energy Scotland and legal representatives to support communities.</li> <li>• Local Energy Scotland are an agreed partner in the project and will signpost to CARES funding for communities.</li> </ul>
<b>The impact (including cost savings/income generated if applicable)</b>	The CREF aims to have a positive impact on communities who have an interest in the development of renewable energy projects. The support provided through the CREF takes the form of capacity building, technical upskilling, engagement and business case development. Once communities have developed their proposal and agreements on lease arrangements have been reached, direct impacts will be realised within the communities. These will be determined by the business case created by the community themselves.
<b>How is the new approach being sustained?</b>	<p>Officers will continue to work through the CREF working group and utilise external partners from Local Energy Scotland to provide direct support to communities. This means that the staff resource required to support the communities will be spread across multiple teams.</p> <p>In addition, we have secured officer time from a community renewable energy specialist secondment to GCC for 1 day a week for the period of 1 year to specifically support community engagement.</p>
<b>Lessons learned:</b>	<p>A full lessons-learned exercise will be undertaken in the second half of phase 1, starting in Jan 2026. This will include a review of the process followed for site selection and could also include:</p> <ul style="list-style-type: none"> <li>- Identification of additional sites.</li> <li>- Exploration of how sites could be proposed to the CREF team by community groups or residents.</li> <li>- Feedback on process and supporting materials.</li> <li>- Community access to technical support.</li> </ul>
<b>Contact:</b>	Gavin Slater (gavin.slater@glasgow.gov.uk)

## 7.0 Policy and Resource Implications

### Resource Implications:

*Financial:* None, all services have been formally agreed by Council as part of the annual budget process.

*Legal:* None

*Personnel:* None

*Procurement:* None

**Council Strategic Plan:** Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow.

### Equality and Socio-Economic Impacts:

*Does the proposal support the Council's Equality Outcomes 2025-29? Please specify.* Not applicable as this is a performance report.

*What are the potential equality impacts as a result of this report?* Not significant.

*Please highlight if the policy/proposal will help address socio-economic disadvantage.* Not applicable as this is a performance report.

### Climate Impacts:

*Does the proposal support any Climate Plan actions? Please specify:* Not applicable as this is a performance report.

*What are the potential climate impacts as a result of this proposal?* Not applicable as this is a performance report.

*Will the proposal contribute to Glasgow's net zero carbon target?* Not applicable as this is a performance report.

**Privacy and Data Protection Impacts:**

Are there any potential data protection impacts as a result of this report  
Y/N

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out

**8. Recommendations**

8.1 The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.