



Glasgow City Council

Operational Performance and Delivery Scrutiny Committee

**Report by Executive Director of Neighbourhoods,
Regeneration and Sustainability**

Contact: George Gillespie, Executive Director Ext: 79106

**Strategic Plan Performance: Grand Challenge 3:
Fight the climate emergency in a just transition to a net zero Glasgow**

- **Mission 1: Deliver sustainable transport and travel aligned with the city region**
 - **Mission 2: Become a net zero carbon city by 2030.**

Purpose of Report:

To report the performance of the Council Strategic Plan 2022-2027 and the agreed Mission based approach.

Recommendations:

The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes No consulted: Yes No

PLEASE NOTE THE FOLLOWING:

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1. Background

- 1.1 The [Council Strategic Plan](#) was agreed at Full Council on 27 October 2022 and the Operational Performance Delivery and Scrutiny Committee is tasked with monitoring the delivery of the Strategic Plan. The review of the Strategic Plan was completed and presented to [Full Council](#) in October 2024.
- 1.2 Following agreement at the [Operational and Delivery Scrutiny Committee](#) (OPDSC) in November 2022, a template has been issued to all Services. The template structures and supports scrutiny of the Strategic Plan and illustrates the crosscutting nature of the Missions, as Services work together to deliver the Council's priorities. The template is subject to review to ensure Service and Member feedback is incorporated.

2. Council Strategic Plan

- 2.1 The Strategic Plan has been structured into 4 Grand Challenges and their supporting missions. The Grand Challenges are:
 1. Reduce poverty and inequality in our communities.
 2. Increase opportunity and prosperity for all our citizens.
 3. Fight the climate emergency in a just transition to a net zero Glasgow.
 4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities.
- 2.2 Each Grand Challenge is underpinned by Missions and Commitments. Services undertake the work to achieve the Commitments which in turn contributes to the goal of each Mission. This report focuses on:
 - Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow
 - Mission 1: Deliver sustainable transport and travel aligned with the city region.
 - Mission 2: Become a net zero carbon city by 2030.
- 2.3 Council has agreed that the Strategic Plan will be subject to an annual review to reflect the volatility of outside pressures and budget constraints. There is a transparent change control process in place to assist this.
- 2.4 Council has previously received updates on Grand Challenge 3, Missions 1 and 2, on [6th November 2024](#), [12th March 2025](#), [3rd September 2025](#) and [14th January 2026](#).

3. Commitments and Emerging Commitments



- 3.1 The Strategic Plan Missions outline a number of Commitments to deliver the Mission goal.
- 3.2 Services have started work to support the Commitments across a number of key areas. As already noted this report outlines progress made with respect to Grand Challenge 3, Missions 1 and 2.
- 3.3 Actions within the following commitment are RAG rated red and amber.
 - Deliver sustainable urban drainage and promote nature-based solutions to manage flooding and pollution
- 3.4 There are also a number of commitments where actions are now complete, this is noted in the update.

4. Next Steps

- 4.1 The Strategic Plan remains under review so as to allow for consideration of emerging commitments. Where appropriate these commitments will be considered through the approval process for future inclusion in the Strategic Plan.

GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW**MISSION 1: DELIVER SUSTAINABLE TRANSPORT AND TRAVEL ALIGNED WITH THE CITY REGION**


Commitment: Work in partnership with Transport Scotland, Energy Savings Trust and Office for Zero Emission Vehicles to deliver the fleet strategy objectives of decarbonising the fleet, transitioning to zero emissions vehicles by 2030, and identify opportunities for modal shift within journeys.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Review fleet usage to support services with opportunities for better use of fleet.	Implement fleet telematics across all operational fleet by Oct 2025. Develop insights reports on fleet usage and identify improvement actions by March 2026.	The Telematics Installation Programme is nearing completion. This will support ongoing monitoring of vehicle usage and help identify opportunities to optimise fleet utilisation as vehicles are added and removed from the fleet.	Fully complete installation of telematics. The Fleet Governance Safety Group to review the telematics reports and make any recommendations to the Fleet Executive Strategy Board.	NRS	
Conduct a strategic review of all vehicles in the Council fleet to identify a prioritised and phased programme of vehicles replacement based on available funding.	Present recommendations for fleet replacement phasing plan including opportunities for decarbonised fleet (ongoing). Confirm additional funding availability to deliver fleet replacement plan (by March 2026)	The RFI has been completed regarding the 60 cage vehicles. Progress continues on the phased fleet replacement programme. The cage tipper phase 1 replacement plan has been updated, with 74 vehicles included, 25 of these are confirmed as EV.	NRS Fleet Board to confirm updated commitments to fleet replacement. Undertake commensurate Corporate Procurement Unit (CPU) activities to confirm vehicle procurement plans.	NRS	

<p>Assess opportunities to increase the volume of fleet Electric Vehicle charging infrastructure (EVCI) to support the expansion of EV use in the council fleet and the transition to a Net Zero fleet in line with available funding.</p>	<p>Confirm prioritised plan for additional EVCI locations (by July 2025).</p> <p>Deliver installations to agreed schedule (by March 2026).</p>	<p>Depot locations continue to operate beyond existing capacity. This is being addressed on an ongoing basis through the vehicle replacement plan to ensure it continues.</p>	<p>Scope out opportunities to leverage additional external funding to support further EVCI expansion.</p> <p>Consideration needed to align to Transport Scotland's new requirements for fleet charge point management systems.</p> <p>Further installations to be considered as part of depot investment programme.</p>	<p>NRS</p>	<p></p>
<p>Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.</p>	<p>Series of Board meetings to run through the year with report on progress produced annually.</p> <p>Series of topic specific meetings to run through the year and feed progress into annual report.</p>	<p>Collaboration is ongoing between GCC and West Dunbartonshire Council to explore opportunities.</p>	<p>Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.</p>	<p>NRS</p>	<p></p>

Commitment: Building on our Glasgow Transport Strategy policy framework, create a new Parking Plan to reduce car parking spaces and extend controlled parking zones.



Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Implementation of Carbon-Based Parking Permit Charges.	Statutory Consultation. TRO's prepared. Scheme complete. Live operation from August 2025.	Complete – Permits increased on 19 th August 2025 and the scheme is fully operational.	Arrangements for scheme to go live from mid-August. Back office payment arrangements put in place to deal with Change to Carbon payments	NRS	Complete
Implement Restricted Parking Zones (RPZ)	Complete consultation stages by dates shown. Statutory TRO Process complete by December 2025 (subject to objections). Implementation on-site commenced by February 2026. Scheme to go-live by dates shown (subject to objections).	Kirklee publication was completed and objections were collated. Public consultation for Battlefield, Shawlands and Strathbungo have all taken place. Kelvinside and Kelvindale - Objections have been received and all have been formally responded to. Awaiting decision on additional minor changes prior to submitting briefing to the Executive Director	Develop consultation plans and conclude process for; <ul style="list-style-type: none"> ➤ Kelvinside & Kelvindale ➤ Dennistoun ➤ Broomhill & Thornwood ➤ Battlefield ➤ Shawlands ➤ Strathbungo ➤ Govanhill ➤ Pollokshields ➤ Langside ➤ New Gorbals ➤ Barras South 	NRS	G

		<p>and Convenor for approval. If approved, expected implementation will be June-August 2026.</p> <p>Dennistoun – Public consultation period ended on the 23rd of January 2026 and all received objections have been acknowledged. Formal responses will be issued by early May if a decision has been made on proposed changes. If approved expected implementation will be September-October 2026.</p>			
<p>Parking Strategy Delivery Plan to meet Glasgow Transport Strategy (GTS) objective of strengthening parking management across the city including implementation of pavement</p>	<p>Draft Parking Strategy & Delivery Plan complete by March 2026.</p>	<p>A framework is currently being produced.</p>	<p>Draft a Parking Strategy Delivery Plan and publish final plan on GCC website.</p>	<p>NRS</p>	<p></p>

parking & double parking prohibitions					
Continue roll-out of on-street parking projects in line with new Parking Plan.	<p>Event Day Parking Zones implemented around Celtic Park and Ibrox Stadia – by April 2026.</p> <p>Sighthill Parking Zone TRO – by April 2026.</p> <p>Broomhill Parking Zone TRO – by April 2026.</p>	<p>Design work took place following meetings with stakeholders and further meetings were held to work on the design.</p> <p>Parking surveys are being arranged prior to publication.</p> <p>Public engagement is being carried out.</p>	<p>Convene GCC/stakeholder meetings.</p> <p>Statutory process to commence by the end of November with implementation expected in the last quarter of 2026.</p> <p>Statutory process to commence by the end of March 2026 with implementation expected in the first quarter of 2027.</p>	NRS	G
Commitment: Via implementation of the Glasgow Transport Strategy Policy Framework, work to reduce car vehicle kilometres travelled in the city by at least 30 per cent by 2030.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Report on GCC performance against KPI's and in particular against Glasgow	Presentation of Glasgow Transport Strategy monitoring update to Economy Housing Transport	Complete - 2025 Update was presented to Economy, Housing, Transport and	Monitor changes in Scottish Government targets for reductions in vehicle km travelled and consider revision to GCC Policy as appropriate.	NRS	Complete

Transport Strategy policy targets.	and Regeneration committee by February 2026.	Regeneration Committee in November 2025. Note – Actions are complete for 2025/26, new actions will be identified for 2026/27.			
Commitment: Deliver the wide-ranging City Centre Transport Plan, including support for an integrated sustainable transport network to help people get to and about the city centre, a new People-First Zone to restrict private vehicle through traffic in a city centre core, and scoping feasibility and developing options for a free electric shuttle bus in the city centre.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Progress the feasibility work on People First Zone.	<p>Receive ATIF funding for West Nile Street to undertake works to RIBA Stage 3 in Q1 2025/26.</p> <p>Receive Bus Infrastructure Fund for the proposed bus gates for Ingram Street & George Street in Q1 2025/26.</p> <p>Allocate funding from ATIF Tier 1 to develop streetscape options for city centre.</p>	<p>Following an unsuccessful funding bid, a funding bid for ATIF T2 was prepared for West Nile Street for submission in January 2026.</p> <p>Materials orders for Queen Street and Ingram Street have been placed and an engineering works contract was put out to tender.</p> <p>Initial experimental works on the People First Zone is underway and due for</p>	<p>Explore funding opportunities to take schemes forward.</p> <p>Submit bid to ATIF for West Nile Street to undertake works to RIAB Stage 3.</p> <p>Confirmed receipt of funds to prepare scheme to introduce proposed bus gates for Ingram Street & George Street and implement public realm improvements.</p> <p>Develop further proposals for the city centre which seek to reduce vehicular traffic and promote enhancement of the</p>	NRS	G


		<p>completion in April 2026. These include temporary footway extensions on Queen Street and Ingram Street, together with the creation of a Bus Gate west bound on Ingram Street at Queen Street.</p> <p>Additional works to improve the pedestrian experience at the junction of Queen / Ingram Street through a new raised table etc is complete.</p> <p>There is a delay to the operation of the bus gate due to diversion routes for the Union Street fire at Central Station.</p>	<p>People-First Zone and public realm within the city centre.</p> <p>Undertake engagement and promotion.</p> <p>Install Ingram Street / Queen street elements of PFZ including urban greening / street trees.</p>		
Explore funding opportunities for free Electric Shuttle Bus.	Feasibility report on funding from alternative sources or as a possible match in kind from bus infrastructure works.	Complete – Feasibility has been completed and funding opportunities continue to be investigated.	To monitor opportunities for bus operator funding to support a free Electric Shuttle Bus through GCC participation in the Glasgow Bus Partnership.	NRS	Complete
<p>Commitment: Continue to champion accessible, affordable, available, safe and reliable buses in Glasgow, working with the Glasgow City Region Bus Partnership. Continue to work with SPT to progress account based integrated ticketing. Continue to explore bus governance options as per our published bus governance route-map.</p>					


Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Progress exploratory discussions in Bus Service Improvement Plan (BSIP) as per routemap and continue to seek funding for the bus governance routemap actions where not covered by SPT Strathclyde Regional Bus Strategy work (SRBS).	<p>Feedback on SRBS Consultation (28th May 2025).</p> <p>Update given to the Economy, Housing, Transport and Regeneration Committee on the 22nd of April 2025.</p>	<p>Officers continued to work as part of Glasgow Bus Partnership developing new Terms of Reference.</p> <p>A number of Bus Partnership Workstreams have been established with GCC representation. GCC have led on compiling the bid for the Scottish Government Bus Infrastructure Fund funding. This would be funding awarded to the Glasgow City Region Bus Partnership.</p>	<p>Continued participation in the Glasgow Bus Partnership and its Steering Group and Working Group Meetings.</p> <p>Continue to liaise and participate in any Stakeholder engagement with SPT over the SRBS.</p> <p>Prepare annual update report and present to EHTR Committee.</p>	NRS	
Commitment: Commission research on and explore options to reduce the impact of the M8 on the city centre, and review opportunities to re-engineer other roads infrastructure to become more people-friendly including options for long-term replacement.					
Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Meet with Transport Scotland to discuss GCC objective of	Discussion with Transport Scotland on opportunities for bus hard shoulder running	A meeting was held between GCC officers and Transport Scotland in November 2025. Actions	<p>Monitor changes in standards for managed motorways.</p> <p>Undertake further meetings with Transport Scotland to</p>	NRS	

<p>reducing the impact of the M8 on the city centre.</p> <p>Investment in measures to reduce the severance effects of the M8 and to link communities through ATIF projects, such as Connecting Woodside.</p>	<p>on M8.</p> <p>Annual meeting on M8 with Transport Scotland in Oct 2025.</p>	<p>to develop terms of reference and to increase frequency of meetings were identified.</p>	<p>discuss progress towards the options to reduce the impact of the M8 on the city centre.</p> <p>Explore external funding opportunities for further measures to reduce severance and increase connectivity of communities dissected by the M8 motorway.</p> <p>Further Officer meetings between the organisations is planned in early 2026.</p>		
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Commitment: Support the development of business cases for the Clyde Metro project, using this as an opportunity to deliver fully integrated sustainable public transport in the Glasgow City Region and with a view to meaningfully connecting the most disadvantaged and under-served communities.

Action	Milestone (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
<p>Progress key technical deliverables to develop the Case of Investment by 2027 in line with agreed and resourced Programme Plan.</p>	<p>Progress STAG and technical appraisal work to propose preferred network option (ongoing).</p> <p>Preliminary Engineering Statement Report (March 2026).</p>	<p>SPT and consultants presented initial city centre options to GCC officers. Feedback from the relevant departments is being collated and returned to SPT.</p> <p>New governance arrangements have been</p>	<p>Appoint and onboard consultants for the various technical work packages and develop specification for Transformation commission.</p> <p>Develop baseline integrated programme plan and delivery approach.</p>	NRS	G


	Prepare Strategic Case (March 2026).	approved. SPT now lead on Clyde Metro, reporting to the Glasgow City Region. SPT will therefore be responsible for the programme moving forward. This was presented to Economy, Housing, Transport and Regeneration Committee on 21 st April 2026 and City Administration Committee on 23 rd April 2026.	Continue network appraisal approach. Prepare for Stakeholder and Public consultation early 2026.		
Establish and progress the Programme Readiness Plan to strengthen existing governance and reporting arrangements to build a strong collaborative programme across partners to progress Clyde Metro over the next 2 years and beyond.	Establish a Programme Readiness Group (PRG) and workstream structures to own and manage delivery of the Programme Readiness Plan (May 2025). Propose recommended changes to the programme operating model to strengthen client role, regional input and governance	Glasgow City Region PMO is now part of the PRG. The PRG met to understand actions which can progress during the period of governance change and those which require to be paused. Work progressed on the development of a Memorandum of Understanding, Integrated Assurance Plan, Resourcing Asks of member authorities and Branding and Marketing. All other	The MoU has been written as GCC representing GCR Local Authorities. This may need reviewed depending on GCR Governance review. Meetings and discussions required as to GCR intended approach to align with CFI programme. GCR and SPT also met with National Wealth Fund regarding potential future financial and technical options. Using work of Stage 1B, Turner and Townsend Target Operating Model, potential to map out the "current as is" and "target end state" programme	NRS	

	forums (December 2025).	<p>actions will resume once governance clarity has been provided.</p> <p>New governance arrangements have been approved. SPT now lead on Clyde Metro, reporting to the Glasgow City Region (GCR). SPT and GCR are further developing a readiness plan in addition to establishing new working groups and reporting arrangements which will be required to complete the CFI.</p>	<p>operating model to ascertain other areas which could evolve to a regional approach.</p> <p>Set out roadmap and the key decision points to a first phase operational line. Clarity required as to GCC role in the decision making process.</p>		
Establish and deliver the stakeholder engagement plan to build understanding and confidence in developing the Case for Investment Programme.	<p>Update Stakeholder Engagement & Consultation Approach for stage 2 CFI work (May 2025).</p> <p>Provide progress oversight and engagement to Glasgow City Region Senior (GCR) Officers Group (ongoing).</p>	<p>As noted above, governance arrangement changes have been approved. SPT now lead on Clyde Metro on behalf of Glasgow City Region.</p> <p>SPT plan to undertake public and stakeholder consultation in early 2027.</p>	<p>Provide progress oversight and progress reports to GCR structures.</p> <p>Develop strategic communications and advocacy plans and prepare for public consultation in summer 2026.</p>	NRS	

	Deliver stakeholder engagement activity on STAG preliminary options appraisal (December 2025).				
Commitment: Ensure that planning guidance takes adequately into account climate, air quality and congestion impacts in determining planning applications for traffic intensive developments such as drive-through restaurants, and if necessary produce amended supplementary planning guidance.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence Report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Work has been continuing in the lead up to the 18 th of May 2026 Economy, Housing, Transport and Regeneration committee.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 . Ongoing involvement with CDP Working Group and cross service consultations.	NRS	G
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 .	NRS	Complete
Commitment: Continue to deliver on our commitment to a 20mph cityside speed limit and design streets that naturally reduce speeding. Explore ways to take stronger action on pavement and other illegal parking, and on idling vehicles.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG


Design and prioritise 20mph zones.	Zones identified based on reported casualty statistics. Appointment of Consultant to undertake design and associated tasks. Commence Speed Limit Order.	Phase 1a and 1 designs are complete. Phase 1a contract was awarded and phase 1 is due to go to tender within 7 days of this update (April 2026). Design work is 95% complete across the entire pre project and works are ongoing.	Procurement of materials (signs & poles). Appointment of Road Markings Contractor(s). Appointment of Contractor(s) for installation. Installation works programmed for completion during 2026/27 financial year.	NRS	
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Commitment: Increase affordable cycle storage across the city.


Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Commence installation of a minimum of 120 new units within the first 12 months of contract award.	Installation of 120 new units commenced by November 2025.	The final round of installations began in December 2025 and the full allocation of shelters for 2025 have been installed. Officers are developing an installation plan for an additional 120 shelters to be rolled out in 2026.	Work with contractor to install new shelters.	NRS	

Commitment: Expand Nextbike and car-sharing scheme.



Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
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Award new cycle hire contract for the next 5 years of service, continue expansion of car club operation with operation and contract management of both projects.	Tender awarded a new cycle hire contract by September 2025.	<p>Following contract commencement of the new cycle hire provider (VOI) in Q3, the scheme has now seen over 250,000 hires in the past 4 months.</p> <p>The scheme has also added 41 new locations as of March 2026. Proposals to expand continue to be explored. Work with Planning and Development colleagues is underway to include car club bays within planning and development plans for private applications.</p>	Complete tender process, assessment, award of new cycle hire contract and expand car club locations by 8 vehicles.	NRS	
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Commitment : Invest in footway and carriageway maintenance, continuing to move towards longer-term roads and pavements solutions.


Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Deliver year 1 of the 3 year investment programme.	1. Scheme selection 2. Statutory Noticing; 3. Contract procurement; 4. Finalise programme; 5. Programme	<p>Year 1 Carriageway surfacing programme is complete.</p> <p>Year 2 programme has been finalised and</p>	<p>Year 1 carriageway scheme identification completed.</p> <p>Deliver year 1 carriageway resurfacing and localised patching repairs.</p>	NRS	

	<p>delivery 6. Financial monitoring.</p> <p>Detailed programme anticipated complete by June 2025 and investment programme complete by 31st March 2026.</p>	<p>commenced on the 1st of April 2026.</p> <p>Footway, Drainage and street furniture improvement programmes have been finalised.</p>	<p>Finalise Footway, Drainage and street furniture improvement programmes.</p> <p>Finalise years 2&3 carriageway surfacing programme.</p>		
<p>Commitment : Invest in pedestrian crossings to bring them up to fully accessible standards to improve accessibility and encourage greater pedestrian priority.</p>					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Identify potential schemes for 2025 / 2026.	Prioritisation of aged sites/sites without tactile cones or paving.	Complete.	Complete Design works.	NRS	Complete
Identify potential pedestrian crossing schemes for 2025/26.	Design of junctions & pedestrian crossings to be upgraded started.	<p>Complete – Work progressed on site and completed prior to the end of March 2026.</p> <p>Note – Actions are complete for 2025/26, new actions will be identified for 2026/27.</p>	<p>Produce traffic signal designs.</p> <p>Complete estimates and programme works in accordance with the capital budget.</p> <p>Monitor programme to ensure compliance.</p>	NRS	Complete
<p>Commitment: Identify new options for enforcement and quality control of contractors working on public roads.</p>					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG

<p>Increase inspection resources to supervise additional external works required to deliver increased investment programme.</p>	<p>Recruitment complete.</p>	<p>Recruitment has been completed and activity has been ongoing to ensure all work locations are adequately supervised for compliance and contractual record keeping is undertaken.</p>	<p>Complete recruitment and training for additional inspectors.</p> <p>Ensure all works locations are adequately supervised for compliance with;</p> <ul style="list-style-type: none"> ➤ Health & Safety Legislation ➤ Contractual specifications, quality and traffic management requirements <p>Ensure appropriate contractual record keeping to assist with site measurement, valuation and contractual payments.</p> <p>Ensure appropriate pre-start surveys are undertaken to define site requirements, site extents and correct specifications are detailed.</p>	<p>NRS</p>	<p style="text-align: center;"></p>
<p>National review of Safety at Streetworks Code of Practice (COP) ongoing with the objective of improving quality and safety</p>	<p>New COP implemented.</p>	<p>Ongoing.</p>	<p>Engage in the consultation process to feed into the new COP.</p>	<p>NRS</p>	<p style="text-align: center;"></p>

of temporary traffic management.					
Commitment: Deliver the city's Active Travel Strategy, working towards delivery of a comprehensive City Network of active travel infrastructure to support modal shift.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to progress a range of active travel city network projects – each at varying stages (design, consultation and construction).	Connecting Greater Govan. Connecting Woodside St Georges Rd Phase. Connecting Yorkhill & Kelvingrove Phase 1.	<p>Connecting Greater Govan - consultation was completed as planned in Q3 2025/26. Further design work following engagement has to be completed. A construction funding bid has been placed with Transport Scotland.</p> <p>Connecting Woodside - site works are continuing, due to inclement weather over the winter period completion is now forecast for June 2026, which is a 1 month delay to the programme.</p> <p>Connecting Yorkhill - phase 1 of the project is onsite and progressing,</p>	<p>Progress design work stage 3-4, place funding bid for construction funding for phase 1.</p> <p>Construction tender awarded and work commenced April 2025.</p> <p>Tender awarded, construction works commence summer 2025.</p>	NRS	G




	<p>Connecting Battlefield Phase 2 (including Leatherby Triangle LN).</p> <p>Dumbreck Road Active Travel Link.</p> <p>East City Way.</p> <p>NCN 7 Glasgow West.</p> <p>City Network Phase 1 North & Inner South.</p>	<p>phase 2-3 is subject to a funding bid in January 2026.</p> <p>Dumbreck Road – The project is on site and progressing.</p> <p>East City Way – The next phase of the project shall be subject to funding bid via Active Travel Infrastructure Fund (ATIF) in January 2026 – the bid has been submitted and awaiting outcome.</p> <p>Inner north / Inner south - design development is at</p>	<p>Tender being prepared. Works anticipated to commence early winter 2025.</p> <p>Tender award and construction anticipated to commence late summer 2025.</p> <p>Consultation on RIBA Stage 4 design anticipated to be completed by March 2026.</p> <p>Technical design and consultation anticipated to be complete by March 2026.</p>		
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	<p>City Network Phase 2 Inner East.</p> <p>Dennistoun & Strathbungo LN interventions.</p> <p>Yorkhill LN.</p>	<p>procurement following a successful funding bid this year.</p>	<p>Subject to funding award, project will progress to RIBA 3-4 design stage.</p> <p>Subject to funding award, project will progress to RIBA 1-2 design stage.</p> <p>Progressing in parallel to the CPZ's. Works anticipated to be complete by March 2026.</p> <p>Subject to funding award, project will progress to RIBA 3-4 design stage.</p>		
<p>Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net zero targets by developing and implementing initiatives in support of GCC's Climate Plan and</p>	<p>Series of Board meetings to run through the year with report on progress produced annually.</p> <p>Series of topic specific meetings to run through the year and feed progress into annual report.</p>	<p>Board and workstream specific groups have been established and meetings are taking place.</p> <p>Opportunities for further collaboration is being identified and scoped.</p>	<p>Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.</p>	NRS	

WDC's Climate Change Strategy.					
Commitment: Ensure planning policy supports development in areas with good links to the public transport system and active travel routes.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Continued to work on the Proposed Plan in the lead up to the 18th of May 2026 Economy, Housing, Transport and Regeneration Committee.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 .	NRS	G
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 .	NRS	Complete
Commitment: Take an equalities approach to transport infrastructure maintenance.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Assessment of traffic signal facilities to identify improvements for pedestrian users who have accessibility	Sites prioritised without tactile cones, tactile paving or dropped kerbs and a programme of works produced.	Complete.	Complete designs for works to meet budget availability.	NRS	Complete

issues. (Installation of tactiles cones, tactile paving & dropped kerbs).					
Continue to work with partners to improve bus journey times on strategic routes and identify new technology to enhance journeys and make improvements for both pedestrians and public transport.	Sites requested from bus operators and prioritised.	Complete. Note – Actions are complete for 2025/26, new actions will be identified for 2026/27.	This is an ongoing activity, sites are identified from bus operators throughout the year, based on journey time data. Complete design work to enable AI technology to be used for bus detection at traffic signal junctions on bus routes.	NRS	Complete
Commitment: Work with and lobby national and regional partners to support reform of regional transport governance, promote integrated multi-modal ticketing and continue to build the case for universal free public transport.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Awaiting re- commencement of the national review of transport governance by Transport Scotland.	Participate in SPT RTS-related short life working group on transport governance. Participate in Glasgow Bus Partnership to advocate better	A Ticketing Group has now been established via the Glasgow City Region Bus Partnership. GCC is now required to wait until external partners	Await re-commencement of the national review of transport governance being conducted by Transport Scotland. Work with SPT and neighbouring local authorities in short-life regional working	NRS	G

	<p>ticketing solutions at Government, Regional and amongst operators.</p> <p>Plan and implement a free bus travel pilot project within 2025/26.</p>	<p>who are leading on this progress.</p>	<p>group on transport governance as per SPT Regional Transport Strategy.</p> <p>As participants in the Glasgow City Region Bus Partnership Steering Group, continue to promote and advocate an integrated ticketing solution for the city.</p> <p>To conclude a free public transport pilot project comprising free bus travel for a trial period October to December 2025.</p>		
Commitment: Extend bus lanes and hours and consider options for remote enforcement.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Operational Review of Bus Lane Hours Across Glasgow.	Priority route report complete by February 2026.	Ongoing monitoring.	<p>Complete an assessment of the existing bus lane times across Glasgow and explore opportunities where operational hours can be extended by December 2026.</p> <p>Review Hours of operation of Alexandra Parade bus lane and promotion of Traffic Regulation Order (TRO) for 7am to 7pm.</p>	NRS	G

Development of Bus Partnership Fund (BPF) Quality Bus Corridors to enhance attractiveness of bus travel and reduce bus journey times.	Completion of corridor design improvements by March 2026	A procurement exercise was undertaken to identify design support. This is complete and work is ongoing.	BIF Funding accepted for 25/26 <ul style="list-style-type: none"> ➤ Bus Infrastructure Fund Tier 1 £88,000 ➤ Pollokshaws Rd AI £490,000 ➤ Pollokshaws Rd Bus improvements £300,000 ➤ Paisley Road West Bus Improvements £450,000 	NRS	
Use of technology to improve journey times.	Introduction of new technology pilot project by March 2026.	Project planning and implementation was undertaken following the procurement of materials. The project is now progressing.	Conversion to Virtual Loops on Pollokshaws Road & Artificial Intelligence Bus Priority Pilot.	NRS	
Commitment: Work with the bus sector and partners including SPT to explore ways to enable remote enforcement so that cameras can be used on buses to identify illegal parking in bus lanes, on footways and on active travel routes.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
At this time, it is not possible to legally enforce parking infringements using camera technology. This would require a change to	Engage with the Scottish Government to seek changes to current legislation. This is an ongoing commitment until legislation is changed.	Continuing to await a response from the Transport Minister following the issue of a letter raising this issue.	The Council continue to lobby the Scottish Government for changes to current transport legislation to enable more targeted enforcement and associated technology.	NRS	

<p>primary legislation. It is therefore recommended that local politicians should lobby Scottish Government for such a change.</p>					
<p>Commitment: Work with the bus sector and partners including SPT to explore ways to enable remote enforcement so that cameras can be used on buses to identify illegal parking in bus lanes, on footways and on active travel routes.</p>					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
<p>Lobby the Scottish Government for changes to primary legislation to address issues with legally enforcing parking infringements using camera technology.</p>	<p>Engage with the Scottish Government to seek changes to current legislation.</p> <p>Additional bus lane cameras have been installed.</p>	<p>Development of investment business cases for additional bus lane cameras is continuing following an unsuccessful Bus Infrastructure Fund, funding bid.</p>	<p>Review locations where parking affects bus operations and prepare targeted enforcement strategies, including deployment of parking attendants to problem locations.</p> <p>Convenor to write to Scottish Government in relation to current legislation.</p> <p>Continue to develop investment business cases for additional bus lane cameras</p>	<p>NRS</p>	<p>G</p>



GRAND CHALLENGE 3: FIGHT THE CLIMATE EMERGENCY IN A JUST TRANSITION TO A NET ZERO GLASGOW

MISSION 2: BECOME A NET ZERO CARBON CITY BY 2030



Commitment: Invest in more Council-owned renewable energy generation, including solar and wind energy, and support the development of green hydrogen.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Phase 2 of Solar PV rollout.	Development of programme, secure funding and procure contractors by November 2025.	<p>Complete - The Community Municipal Investment goal of £1 million was achieved.</p> <p>Procurement of delivery contractors commenced, site selection was finalised and funding was secured through CMI, Salix and council capital.</p>	<p>Develop the programme of solar installations including technical assessments.</p> <p>Secure funding from a variety of sources to deliver approved projects. Draft ITT and issue to market.</p> <p>Undertake review of submissions and appoint contractors to projects.</p>	NRS	Complete
	Delivery of Phase 2 commenced by February 2026.	Finance is in place for phase 2 following the successful closure of Community Municipal Investment raise.	Commence works to approved projects.	NRS	G
Develop a cooperation agreement with West Dunbartonshire Council to further collective efforts to achieve net	Series of Board meetings to run through the year with report on progress produced annually.	Sharing of training materials is subject to West Dunbartonshire Council signing an agreement in relation to the use of the materials. This is expected to be completed in April 2026.	Identify series of opportunities to collaborate through sharing of best practice and through identification of further areas for collaboration.	NRS	G

zero targets by developing and implementing initiatives in support of GCC's Climate Plan and WDC's Climate Change Strategy.	Series of topic specific meetings to run through the year and feed progress into annual report.				
Commitment: Continue to improve the heat and energy efficiency of the council's property assets, ensuring high standards in new buildings and completing retrofit, where viable throughout the existing estate.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continued delivery of the model for climate investment through management of NRS contribution.	Workshops with appointed consultants commenced by March 2025.	Complete.	Contribute to options appraisal and prepare presentation of outcomes to Climate and Sustainability Board.	NRS	Complete
	Strategic Business Case finalised by July 2025.	<p>The Strategic Business Case (SBC) has been finalised and was presented to the political oversight group, and climate board in October 2025 and Net Zero Committee in November 2025.</p> <p>The Outline Business Case is now commencing.</p>	Complete Outline Business Case and commence Market engagement.	NRS	Complete

	Market engagement commenced by September 2025.	Preparation of market engagement was undertaken with external consultants. Formal engagement was planned for January. PIN process is completed and responses are being evaluated through Outline Business Case (OBC) development.	Contribute to market engagement and evaluation of market feedback to inform procurement.	NRS	
Continue to develop Local Heat and Energy Efficiency Strategy (LHEES).	Memorandum of Understanding (MoU) launched by August 2025.	The MoU event was planned and hosted in December 2025. This is now complete.	Set up event with local stakeholders, supported by Sustainable Glasgow, to get signature on MoU to support indicative demand for DH. Event to take place on the 9th of December 2025.	NRS	Complete
	BARs for GCC complete by March 2026.	Development of BAR tool is undergoing improvements following user testing. This has led to delays in completing BAR's. The delay does not present a risk to GCC in relation to reporting of building performance.	Gather information required for Statutory obligation on Buildings Assessment Reports (BAR) for GCC estate.	NRS	

Support development of privately owned District Heating (DH).	Virtual DH Team established by January 2026.	Work has continued with the private sector heat network delivery in the City, with good progress being made. This action is now complete.	Develop a virtual team to include sustainability, planning and roads to work with developers to manage district heating infrastructure plans. Establish a developers forum for heat network operators in the city by January 2026.	NRS	Complete
Commitment: Roll out training for councillors and key council staff in carbon literacy to support leadership in the transition to Net Zero.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Develop next phase of climate literacy training.	New module developed by December 2025. New module live by March 2026.	The circular economy material was approved and passed to organisational development for final development. Graphics for the circular economy material is being developed for the launch. Work is underway to make this, plus all current training, available to West Dumbartonshire Council	Identify area where training is required and begin developing a new module for addition to existing training package.	NRS	G


		colleagues for training their staff.			
Commitment: Deliver the Plastic Reduction Strategy, supporting local businesses to reduce packaging and promoting initiatives such as water refill points.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continued delivery of the Circular Economy (CE) Routemap.	Continued delivery of CE Routemap action plan. Timescales as set out in CE Routemap .	Ongoing as set out in CE routemap. A full update on the Circular Economy Route Map and Action Plan was presented to Net Zero committee on 14 th April 2026. This included a status update on themes and actions.	As set out in CE Routemap .	NRS	
Commitment: Develop a Community Energy Strategy to support the establishment of community energy organisations to generate renewable energy and support the development of local heat networks.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Launch of Community Renewable Energy Framework (CREF).	Supporting paper finalised by June 2025.	Complete.	Complete and approval of all supporting documentation.	NRS	Complete.
	CREF launched by July 2025.	Resource was secured from the Centre of Civic Innovation to provide support for the delivery of community led projects.	In person event with elected members and local community groups.	NRS	

		<p>£75,000 of Vacant and Derelict land funding has been approved to be used to support CREF phase 1 sites to develop technical feasibility for their proposed projects.</p> <p>Methodology of distribution of funds is under development.</p> <p>The process for phase 2 site selection is being developed to enable sites to be nominated by communities for assessment.</p>	<p>Monitor and assess applications to CREF and resource implications associated with this.</p> <p>Plan for phase 2 site selection to be added to CREF.</p> <p>Additional resource support has been secured to support development of the sites.</p>		
<p>Commitment: Work with partner organisations to ensure, where technically feasible and cost effective, to improve the energy efficiency across all housing tenures by 2033.</p>					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Deliver the Area Based Scheme (ABS) in line with the Scottish Government's criteria. The scheme requires a 'fabric first'	Awaiting Scottish Government confirmation of 2025/2026 ABS Grant Award.	Building Warrant applications have been submitted for approval and commencement on site is dependent on warrant approval. Site Compound approval is also in progress with site	Deliver the Area Based Scheme (ABS) in line with the Scottish Government's criteria. The scheme requires a 'fabric first' approach and delivers mainly external wall insulation to owner	NRS	G

<p>approach and delivers mainly external wall insulation to owner occupied and private landlord properties in qualifying project areas. This allows householders to work towards achieving an EPC Band C.</p>		<p>start scheduled in mid-April 2026.</p> <p>2 Registered Social Landlords projects are being supported to provide ABS funding for owners in mixed tenure blocks, both report anticipated site start delays and will begin in 26/27.</p> <p>The Affordable Warmth Team is overseeing the householder application(s) process to create a programme of works for each project ongoing.</p> <p>Householder sign ups has exceeded expectation and delivery will continue into 2026/27. Engagement with residents is ongoing (via contractors, Home Energy Scotland and Wise Group).</p>	<p>occupied and private landlord properties in qualifying project areas. This allows householders to work towards achieving an EPC Band C.</p>		
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		<p>Tender preparation for new ABS project areas for the 26/27 programme is being informed by the data dashboard.</p> <p>Energy Advice Service contract ends in September 2026, the tender process is underway.</p>			
<p>Commitment: Promote and secure investment for the establishment of district heating networks throughout the city and develop planning policy to promote district heating in new build developments.</p>					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Continued to work on the proposed plan in the lead up to the 18 th of May 2026 Economy, Housing, Transport and Regeneration committee.	<p>Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024.</p> <p>Continue engagement with CDP Working Group.</p>	NRS	G
Prepare with the Scottish Government DPEA for the	DPEA find Evidence Report sufficient and gives GCC authority to proceed to	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City	NRS	Complete

Gatecheck process.	prepare CDP2 - 3rd April 2025.		Development Plan Scheme 2024.		
Commitment: Deliver the Depot Review to ensure facilities are fit for purpose.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award Easter Queenslie Depot construction contract.	August 2025.	Tender award report presented to <u>Contracts & Property Committee</u> on Thursday 28 th August 2025.	Complete all tender documentation and work with CBC on the tender return.	NRS	Complete
Commence site works on main contract at Easter Queenslie	October 2025.	City Building took possession of the site on the 30 th of September 2025 and commenced construction works. Note – Actions are complete for 2025/26, new actions will be identified for 2026/27.	Site works commences.	NRS	Complete
Commitment: Deliver sustainable urban drainage and promote nature-based solutions to manage flooding and pollution.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Award Metropolitan Glasgow Strategic	March 2026.	Supplementary site investigation is complete and planning strategy agreed.	Supplementary site investigations, submission of planning applications, preparation of contract	NRS	R

<p>Drainage Partnership (MGSDP) City Deal programme of projects.</p>		<p>The revised Red Road TRA masterplan developed by Wheatley Homes requires earthworks strategy to be reviewed. Procurement of contractor, Full Business Case and contract award has been deferred until 2026/27.</p>	<p>documentation, procurement of contractors, submission of Full Business Cases and contract awards.</p> <p>Route to Green: The earthworks strategy shall be reviewed and the tender documentation updated accordingly. The Full Business Case is now scheduled to be submitted 2026/27 Q4 to allow earthworks to be undertaken during spring / summer 2027.</p>		
<p>Development of Flood Prevention Scheme capital works programme.</p>	<p>March 2026.</p>	<p>Summerhill Road drainage upgrade and Standburn culvert Phase 1 remedial works is completed, technical design has progressed on Pitmilly Rd flood basin, Wykeham Rd raingardens and Waldemar Rd swale and concept design progressed for the Glasgow Lost Rivers Water Environment Fund project.</p>	<p>Complete Drumchapel SWMP Phase 2A drainage upgrade works.</p> <p>Progress Drumchapel SWMP Phase 2B site investigation, design and procurement.</p> <p>Progress Yoker mains SWMP design and procurement.</p>	<p>NRS</p>	<p></p>

			Community consultation for Glasgow's Lost Rivers project.		
Develop Property Flood Resilience pilot.	March 2026.	A review of other Property Flood Resilience (PFR) schemes has been undertaken and the ability to use capital funding confirmed. This will be carried forward as an action into 2026/27.	Scoping of pilot project, stakeholder engagement and Go/No-Go decision. Route to Green: Committee approval to be sought in autumn 2026 for PFR pilot, with pilot launched thereafter.	NRS	A
Award City Centre surface water drainage conduit consultancy commission.	December 2025.	Scope and tender documents developed in partnership with Scottish Water but not yet issued for tender due to diversion of resources to integrate the City Deal Custom House Quay and Scottish Water's Clyde Street multiple Combined Sewer Overflow upgrade projects.	Stakeholder engagement including Scottish Water, finalise scope and completion of procurement process. Route to Green: Submission of tender documents to CPU 2026/27 Q1 and thereafter seek to conclude procurement during 2026/27 Q2.	NRS	R
Support development of Tidal Clyde Adaptation Strategy.	March 2026.	Continued partnership working with SEPA, Tidal Clyde local authorities and Glasgow City Region. Peer review completed. Tender received for	Continue to convene the multi-party Tidal Clyde working group. Procure the Phase 2 hydraulic model.	NRS	A

		Phase 2 hydraulic model but scope now likely to be split into Phase 2A and 2B.	Route to Green: Reach agreement with SEPA on scope for Phase 2A and thereafter seek to conclude procurement during 2026/27 Q2.		
Commitment: Review planning and housing policy to improve energy efficiency standards, including through the building of Net zero/ Passive house standard development, and increase the development of large family housing/accessible housing.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to deliver energy efficient affordable homes in accordance with the Glasgow Standard.	Programme out-turn reported at the end of March 2026.	<p>There has been ongoing assessment and approval of all new build development tenders to ensure full compliance with energy efficiency requirements, including Scottish Government guidance, Domestic Technical Standards, and the Glasgow Standard.</p> <p>The Glasgow Standard has recently been updated specifically on space standards with a focus on compliance to ensure value through the programme. Existing</p>	Continue to assess new build development tender approvals against appropriate energy efficiency standards, including those specified in Scottish Government guidance, ensuring all new developments are highly efficient.	NRS	G

		sustainability requirements remain in place.			
Deliver against the requirements set out in the Local Housing Strategy / Strategic Housing Investment Plan for family homes (3 bedroom) and larger family homes (4 or more bedrooms with 6 or more bedspaces).	<p>Targets for 25/26 to be set out in Programme following formal offer of grant from the Scottish Government.</p> <p>Update: Completion targets for 25/26 are as follows; Larger Family Homes – 40 units 3 bedroom family homes – 100 units</p> <p>Report programme out-turn against these targets at the end of March 2026.</p>	24 larger family and 98 family homes have currently been approved up to the date of this return. It is anticipated that this figure will increase slightly as the final approvals are recorded before the financial year end (for both New Build developments and Strategic Acquisitions).	<p>Larger family and family housing is prioritised through the strategic housing acquisitions programme, however, it is difficult to estimate how many larger family homes will be acquired as this is very much dependent on what becomes available on the open market throughout the year.</p> <p>Work is ongoing with Registered Social Landlords to prioritise developments to deliver family homes by being more prescriptive during the Scheme Agreement planning stage, which will increase supply of these larger homes in the programme in future years.</p>	NRS	G
Commitment: Support new 'pocket' or 'wee' forests throughout the city, work with communities to identify opportunities for tree-planting, support the delivery of the Clyde Climate Forest.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Forestry and Woodland Strategy (FWS).	Update report to Net Zero Committee by Autumn 2025.	Draft Delivery Plan. An update report was presented to <u>Net Zero Committee</u> on 23 rd September 2025, including an update on <u>Strategic Actions</u> .	Draft Delivery Plan. Prepare update report for Net Zero Committee to align with Glasgow Tree Plan reporting.	NRS	Complete
Include Glasgow Tree Plan in the Delivery Programme for the Forestry and Woodland Strategy.	Update report to Net Zero Committee by Autumn 2025.	Draft Delivery Plan. An update report was presented to <u>Net Zero Committee</u> on 23 rd September 2025, including an update on <u>Strategic Actions</u> . Note – Actions are complete for 2025/26, new actions will be identified for 2026/27.	Draft Delivery Plan. Prepare update report for Net Zero Committee to align with Glasgow Tree Plan reporting.	NRS	Complete
Commitment: Increase the number of designated Local Nature Reserves in the city in collaboration with communities and support the development of a green network of areas managed for biodiversity across the city.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG

<p>Conclude Management Plans for 3 locations and work with The Conservation Volunteers to conclude habitat and access works to support designation.</p> <p>Agree Management Plan with NatureScot.</p> <p>Progress designation with Planning and Legal colleagues.</p>	<p>Management Plans and associated works complete and proposed areas redesignated as LNR's by Q4 2025/26.</p> <p>(Areas are: Househill Park, Blairtummock Park and Crookston Wood).</p>	<p>Designation papers have been passed to Legal colleagues to support the designation process for 4 locations (2 new sites and 2 site extensions).</p>	<p>Conclude Management Plans for 3 locations and work with The Conservation Volunteers to deliver habitat and access works.</p> <p>Continue work with The Conservation Volunteers to deliver habitat and access works during 2025/2026.</p>	<p>NRS</p>	<p>G</p>
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Commitment: Deliver the Local Biodiversity Action Plan, increasing planting of wildflowers and supporting nature restoration and regeneration.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
<p>Continue to deliver the Local Biodiversity Action Plan (LBAP),</p>	<p>Actions concluded from last Implementation Plan and develop next Implementation Plan</p>	<p>The next implementation plan has been prepared. This was presented to Net Zero Committee on 3rd March 2026.</p>	<p>Conclude actions from last Implementation Plan and develop next Implementation Plan with LBAP partners.</p>	<p>NRS</p>	<p>Complete</p>

<p>increasing planting of wildflowers and supporting nature restoration and regeneration across our parks and openspace estate via our Green Connectors Project.</p>	<p>developed with LBAP partners.</p> <p>The next implementation plan will be complete by 2029.</p>		<p>Present report to Net Zero Committee, currently scheduled for March 2026.</p>		
<p>Identify opportunities to train staff, volunteer groups and interested stakeholders in nature-based activities to enhance and protect our environment.</p>	<p>Community groups, Volunteer Programme and internal and external resources worked with to promote activities relating to biodiversity enhancement.</p> <p>An annual programme of activity to support this is agreed with TCV by Summer 2025.</p>	<p>Works have been undertaken with The Conservation Volunteers (TCV) across a range of sites.</p> <p>Working in partnership with the Friends of Glasgow Parks Forum to improve opportunities for involvement in activities across our parks and clarify any further information needed.</p>	<p>Develop activities.</p> <p>Promote across networks.</p> <p>Evaluate impact as part of the LBAP.</p>	NRS	G
<p>The Tree Action Plan will also complement and</p>	<p>Community groups, Volunteer Programme and internal and external</p>	<p>Complete - Tree planting for 2025/26 has been carried out.</p>	<p>Site assessments.</p> <p>Community Engagement.</p>	NRS	Complete

contribute to the LBAP.	resources worked with to plant trees across Q3 & Q4 2025/26.		Works and Budgetary Planning. Tree Planting.		
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Commitment: Increase biodiversity within parks and council-maintained green and open spaces, supporting wilding where appropriate and identifying opportunities for promoting nature-based activities, and train more staff in biodiversity protection.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Implement the actions of the Seven Lochs and North East Glasgow Water Vole Conservation Action Plan 2022-2026.	Interim guidelines reviewed and updated on water voles and development. Develop methodology for long-term monitoring of water vole population in Seven Lochs and N.E. Glasgow by the end of Q2 2025/26.	NatureScot have updated their guidelines linked to their standing guidelines for water vole conservation and have shared their draft for consultation. Methodology for monitoring has been developed by the University of Glasgow, genetic monitoring is now underway.	Monitor current locations. Assess areas of potential host sites.	NRS	G
Develop a GOLD training module/resource to be accessible to all GCC Staff linked directly to the Local Biodiversity	Requirements assessed, resource content developed and resource launched in Q4 2025/26.	Content has been agreed. Liaised with respective stakeholders for onboarding.	Finalise resource content. Liaise with respective stakeholders for onboarding.	NRS	G

Action Plan and the Climate & Ecological Emergency declaration.					
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Commitment: Ensure planning policy meets the challenge of the climate emergency and supports nature promotion and biodiversity through interventions such as bee bricks, swift bricks, green roofs and roof gardens, encouraging hedgerows.




Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Continued to work on the Proposed Plan in the lead up to the 18th of May 2026 Economy, Housing, Transport and Regeneration Committee.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 . Continued Engagement with CDP Working Group.	NRS	G
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 .	NRS	Complete

Commitment: Embed the principles of the Climate Adaptation Plan via planning policy, such as by limiting the paving-over of gardens and installation of artificial grass.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the	DPEA find Evidence Report sufficient and	Continued to work on the Proposed Plan in the lead	Proposed Plan timescales as set out in the approved	NRS	G

Evidence report for the new Local Development Plan.	gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	up to the 18th of May 2026 Economy, Housing, Transport and Regeneration Committee.	Development Plan Scheme published at - City Development Plan Scheme 2024 . Continued Engagement with CDP Working Group.		
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 .	NRS	Complete
Commitment: Develop planning policy to address embedded carbon in buildings and seek ways to improve the viability of reuse and retrofit options, so there is reduced need for demolitions.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Continued to work on the Proposed Plan in the lead up to the 18th of May 2026 Economy, Housing, Transport and Regeneration Committee.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 . Continued Engagement with CDP Working Group.	NRS	G
Prepare with the Scottish Government DPEA for the	DPEA find Evidence Report sufficient and gives GCC authority to proceed to	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City	NRS	Complete

Gatecheck process.	prepare CDP2 - 3rd April 2025.		Development Plan Scheme 2024.		
Commitment: Continue work to reduce Vacant and Derelict Land, prioritising brownfield sites for development and ensuring adequate protection for Green Belt and designated Open Space.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Carry out Scottish Vacant and Derelict Land (VDL) Survey 2024.	Survey return submitted to the Scottish Government in autumn 2025. (deadline TBC - Survey return submitted to the Scottish Government end of Q3 2025/26.).	Site surveys were concluded and submitted to the Scottish Government on the 14 th of January 2026. There has been a 1.8% decrease in the total area of VDL (767 ha) and a small increase to the number of total VDL sites (581).	Complete desktop & site surveys (summer 2025). Complete internal stakeholder consultation on adding/removing sites.	NRS	G
Monitor impact of Affordable Housing Supply Programme on VDL.	Final outcome recorded at the end of financial year (March 2026).	This is ongoing, VDL survey work has identified sites to remove from the VDL register due to affordable housing development. VDL 2025 survey recorded 2.91 ha of land reused for affordable housing.	Prioritise VDL sites for Housing Investment and report outcomes.	NRS	G


Award Vacant and Derelict Land Fund (VDLF) 25/26 allocation to projects that will reduce VDL and continue to monitor existing VDLF projects.	Delivery Plan approval sought from the Scottish Government. City Administration Committee approval sought.	Officers are working with project partners to get funding agreements in place to allow for the disbursement of funds.	Negotiate funding agreements with successful projects. Obtain regular updates from project partners as to progress. Disburse grant to project partners.	NRS	
Seek Vacant and Derelict Land Investment Programme (VDLIP) 25/26 funding for projects that will reduce VDL and continue to monitor existing VDLIP projects.	Scottish Government advise 25/26 funding outcome. City Administration Committee approval sought for successful 25/26 projects.	Milton Discovery Wood - Planning Service decision is pending and the project delivery partner has selected their preferred contractor. Tureen St Residential School Conversion - Planning permission and listed building consent was approved, land disposal and affordable housing grant finalised.	Negotiate funding agreements with successful projects. Submit claims to Scottish Government to drawn down 25/26 profiled funding. Obtain regular updates from project partners as to progress. Disburse grant to project partners.	NRS	
Commitment: Support the Glasgow National Park City campaign and support local environmental groups and conservation projects to provide nature-based volunteering opportunities.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to assist with National Park	NPC and partners supported with submission of their	The first funding bid submitted (NCP) was not successful at this round,	Liaise with National Park City Volunteers.	NRS	


City (NPC) campaign, providing accommodation and staff time where appropriate.	full application where required. Submission is expected by March 2026.	further funding opportunities and rounds will be considered. The timeline for submission is to be reviewed in light of this.	Support application submission where required.		
Commitment: Develop and review planning policy to deal with development models such as co-living, Build to Rent and purpose-built student accommodations in order to address issues of affordability and access to home ownership with a view to ensuring standards and supporting the maintenance of balanced communities with a variety of tenures.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Continued to work on the Proposed Plan in the lead up to the 18th of May 2026 Economy, Housing, Transport and Regeneration Committee.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 . Continued Engagement with CDP Working Group.	NRS	G
Prepare with the Scottish Government DPEA for the Gatecheck process.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete.	Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024 .	NRS	Complete
Commitment: Implement heritage training for members of the Planning Committee.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG


Continue to scope training requirements - identify and prepare appropriate material and timescale for delivery of training.	Topics, sources and draft training content identified by the end of Q2, including liaison with HES, Glasgow City Heritage Trust etc.	<p>Pilot Module 1 Heritage Training was issued and GCC participated in testing prior to the roll out.</p> <p>Testing is now complete and feedback has been provided.</p> <p>This has to be developed with Glasgow City Heritage Trust into a bespoke training offer in 2026/27.</p>	<p>Draft training outline proposal.</p> <p>Follow up contact with HES and others.</p>	NRS	G
Commitment: Develop planning policy around amenity and play spaces in residential developments.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue with work on the Evidence report for the new Local Development Plan.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Continued to work on the Proposed Plan in the lead up to the 18th of May 2026 Economy, Housing, Transport and Regeneration Committee.	<p>Proposed Plan timescales as set out in the approved Development Plan Scheme published at - City Development Plan Scheme 2024.</p> <p>Continued Engagement with CDP Working Group.</p>	NRS	G
Prepare with the Scottish	DPEA find Evidence Report sufficient and	Complete.	Proposed Plan timescales as set out in the approved	NRS	Complete

Government DPEA for the Gatecheck process.	gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.		Development Plan Scheme published at - City Development Plan Scheme 2024 .		
Develop a Play Sufficiency Assessment (PSA) for Glasgow.	DPEA find Evidence Report sufficient and gives GCC authority to proceed to prepare CDP2 - 3rd April 2025.	Complete - Play Sufficiency Assessment is complete.	Incorporate findings of PSA into Proposed Plan.	NRS	Complete
Commitment: Develop an investment strategy to support the council's-built heritage.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Development of assessment tool to prioritise heritage property asset investment.	Assessment tool developed and approved by December 2025.	<p>Assessment tool criteria was developed further and tested, covering 10 property's. Results were extremely encouraging with the differences between departmental scoring negligible. New testing on five glasshouses was completed early in the 2026.</p> <p>The Assessment tool has now been approved through the Heritage Asset Plan Board.</p>	<p>Develop the criteria that will be used as part of the assessment tool.</p> <p>Engage with heritage organisations and stakeholders.</p> <p>Update and review GCC's Heritage Estate list and commence using the tool to assess the GCC estate, to help identify investment requirements and priorities.</p>	NRS	G

		Work of the Heritage Commission and the Heritage Estate working group continues to progress.			
Commitment: Continue support for Glasgow City Heritage Trust and Glasgow Buildings Preservation Trust.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Ongoing drawdown of funding on a quarterly basis.	Confirmation of funding and its scope for Glasgow City Heritage Trust/ Glasgow Buildings Preservation Trust from GCC by Q1 2025/26.	This action is business as usual. City Administration Committee approved funding on 19th June 2025. Note – Actions are complete for 2025/26, new actions will be identified for 2026/27.	No planned activity - business as usual.	NRS	Complete
Commitment: Deliver place-based interventions and key local regeneration projects.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
SDF and LDF Action Programmes - Scope and deliver place-based activities and align with	Update report to Economy, Housing, Transport and Regeneration Committee 2026.	Update on Greater Easterhouse SDF and Drumchapel LDF was presented to Economy, Housing, Transport and Regeneration committee	Prepare Action Tracker and consolidate Actions for 2025-26.	NRS	G

<p>new City Development Plan.</p>		<p>on the 18th of November 2025.</p> <p>Update on City Centre SDF included in City Centre Strategy report was presented to Economy, Housing, Transport and Regeneration committee on the 18th of November 2025.</p> <p>North Laurieston Masterplan (action in South Central LDF) was presented to Economy, Housing, Transport and Regeneration committee on the 21st of April 2026.</p>			
<p>Govan Heritage Project Delivery - area-based heritage scheme focused on repair and reuse of listed buildings.</p>	<p>Update report to Economy, Housing, Transport and Regeneration Committee 2026.</p>	<p>National Lottery Heritage Fund (NLHF) funding was announced in November 2025 and NLHF permission to start the process was initiated. Historic Environment Scotland (HES) funding was announced in Q3.</p> <p>The Govan Heritage Programme has now</p>	<p>Submit Delivery Stage funding bid to National Lottery Heritage Fund and Historic Environment Scotland.</p> <p>Initiate Delivery Stage, subject to funder approvals.</p>	<p>NRS</p>	<p></p>

		<p>been approved for delivery during 2026 - 2031. External funding has been secured from NLHF (£1.5m) and HES (£1.5m). A report was presented to the City Administration Committee on 26th March 2026 which outlined proposals for the Govan Heritage funding programme to be delivered during 2026 – 2031.</p>			
<p>Graving Docks - repair of listed structure and access improvements - support and deliver community based regeneration works.</p>	<p>Update report to Economy, Housing, Transport and Regeneration Committee 2026.</p>	<p>Construction of the Riverside Park is complete. The park opened to the public on Friday 27th of March 2026.</p> <p>Limited works to the Pumphouse has been completed in order to allow safe public access. Additional funding to support the restoration of the Pumphouse will be made available through the Govan Heritage programme which was approved by the City</p>	<p>Award construction contract for delivery of Riverside Park and oversee delivery of works.</p> <p>Identify funding for works to Pumphouse. Conclude RIBA Stage 2 designs for Active Travel through site.</p>	NRS	

		Administration Committee on 26 th of March 2026. An application to the Scottish Government Regeneration Capital Grant Fund was not successful.			
River Clyde SDF Action Programme - River Activation Programme - (Vacant and Derelict Land funded) providing 3rd party grants to meanwhile use of vacant sites along river corridor.	Support final drawdown of funding and completion of projects by Q2 2025/26. Complete Final Review - Autumn 2025.	Complete – all funding has been claimed and the final review complete.	Support final drawdown of funding and completion of projects.	NRS	Complete
Local Place Plan - Validation of submitted Local Place Plans. Support alignment with new City Development Plan and scope delivery of projects.	Validation and host on GCC website by Q2. Update report to Economy, Housing, Transport and Regeneration Committee 2026.	10 Local Place Plans (LLP) have been validated and published on the register of LPPs hosted on the GCC website. Mapping of proposals identified in these plans has been completed and the plans have also helped to inform the emerging draft	Validation of submitted Local Place Plans and host on GCC website – ongoing as LPPs are submitted. Provision of NRS staff time to support and identification of possible funding.	NRS	

		<p>Development Plan in line with Planning legislation.</p> <p>3 further LPPs are now in development for Merchant City, Possilpark and Blythswood & Broomielaw. Cathcart Community Council have also registered an interest in developing an LPP, and an initial meeting to discuss this has been held.</p>		
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Commitment: Introduce an updated herbicide policy to continue to reduce our reliance on chemical weed killers.

Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Continue to review pesticide use across our estate and reduce where possible, ensuring that pesticide usage is limited and alternative options are explored and considered	<p>Volumes of (litres) pesticides reduced compared with previous year by March 2026.</p> <p>Refresher training for staff programmed during Q1 via Daldowie, annual monitoring of pesticide purchase, training of staff on biodiversity,</p>	<p>Pilot projects and trials will be used to validate new chemical formulations, materials, and equipment before large-scale deployment.</p> <p>Reducing chemical volumes through process optimisation, precision application, and improved maintenance practices.</p>	Review current policy and incorporate any proposed actions.	NRS	G

before pesticides are used.	informed by Pesticide Policy.				
Commitment: Develop a tree nursery so we can nurture the saplings, of local provenance, which we would then plant across the city and supply to the wider Glasgow Conurbation while also providing training and employment opportunities via a social enterprise.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Develop a tree nursery so we can nurture the saplings of local provenance.	<p>Site works complete by November 2025.</p> <p>Third party in place to lead on initiative from April 2026/27.</p>	<p>Phase 2 enabling works has been completed.</p> <p>A preferred lead partner for local engagement and a preferred lead partner for operations have been identified.</p> <p>A funding bid to support operational activity was submitted and was not successful. Other potential sources of funding are being reviewed.</p>	<p>Complete required infrastructure construction works.</p> <p>Secure partnership with third party.</p> <p>Promote tree nursery across key stakeholders and wider conurbation.</p> <p>Tree production commences.</p> <p>Discussions with relevant third parties are ongoing and we are expecting these to conclude and a partnership in place on conclusion of the Phase 2 works programme.</p>	NRS	G

			Phase 2 works is expected to conclude November 2025.		
Commitment: Deliver increased tree planting across the city as part of a comprehensive Tree Plan for Glasgow, including measures to support replacement when trees are lost to damage or removal, and responding to Ash Dieback disease, and develop a Forestry and Woodland Strategy for the city.					
Action	Milestones (current)	Progress and Impact	Planned Activity/ Route to Green	Lead Service	RAG
Respond to ash dieback removals through the delivery of the Glasgow Tree Plan 22-32.	For every ash dieback tree removed in 24/25 ensure a Ratio of 3 trees is planted for each tree lost (March 26).	Complete - Tree planting activity within the Tree Action Plan has been delivered.	Tree replacements will be included within the Tree Action Plan.	NRS	Complete
Plant 11 hectares (or allow woodland to develop through management) across our operational estate as identified in the Glasgow Tree Plan for 2026/27 actions.	Feasibility and procurement activity to be carried out to deliver tree planting via contractors, community activity and internal services during tree planting season by March 2026.	Complete - Tree planting activity within the Tree Action Plan has been delivered. Site selection and procurement activity has commenced in advance of the 2026/27 season.	Deliver Winter tree planting schedule.	NRS	Complete
Deliver on year 1 of the Urban Forestry Challenge Fund	Areas for planting assessed, local stakeholders engaged with, tree	Site investigations and identification of community stakeholder	Conclude stakeholder engagement. Finalise delivery routes.	NRS	G

<p>within Canopy Priority Areas - Govan & Dalmarnock.</p>	<p>planting delivered via contractors, community activity and internal services during tree planting season by March 2026.</p>	<p>groups has been undertaken.</p> <p>Planting of larger trees is complete.</p> <p>Further tree planting of smaller trees with community groups will be delivered in Winter 2026/27.</p>	<p>Deliver Winter tree planting schedule.</p>		
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7.0 Policy and Resource Implications

Resource Implications:

<i>Financial:</i>	No direct financial impacts as a result of the report.
<i>Legal:</i>	None
<i>Personnel:</i>	None
<i>Procurement:</i>	None

Council Strategic Plan: Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow.

Equality and Socio-Economic Impacts:

Does the proposal support the Council's Equality Outcomes 2021-25? Please specify.

No impact.

What are the potential equality impacts as a result of this report?

No impact on equality identified.

Please highlight if the policy/proposal will help address socio-economic disadvantage.

No impact as this is not a new/updated strategy, policy or service and has no significant budget impact.

Climate Impacts:

Does the proposal support any Climate Plan actions? Please specify:

No relevant environmental issues as a result of this report.

What are the potential climate impacts as a

Not applicable.

result of this proposal?

Will the proposal contribute to Glasgow's net zero carbon target?

Not applicable.

Privacy and Data Protection Impacts:

Are there any potential data protection impacts as a result of this report
Y/N

No impact.

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out

8. Recommendations

8.1 The committee is asked to:

- Consider and note the content of the report; and
- Consider any specific Commitments or actions that require officers to report back on with further detail or progress updates as part of the Committee's future work programme.