

GCR LGF Investment Plan Appendix 2

Commission Instructions

To secure the release of your LGF allocation for Year 1 (FY 2026/27), you are required to submit your 3-Year Investment Plan to the UK Government (Scotland Office and MHCLG) by 29th May 2026.

Your Investment Plan submission should at minimum consist of a response to the Narrative Commission, the 3-Year Financial Forecast Spreadsheet, 3-year Outputs and Outcomes Indicators Forecast, and Indicative Year 1 Project-Level Information.

Scotland Office is available to support you throughout this development phase. Please do not hesitate to reach out if you have any questions regarding the Prospectus or this commission.

Scotland Office and MHCLG will together review your Investment Plan, prior to the release of Year 1 funding this summer.

Three-Year Thematic Financial Forecast

Local Growth Fund Financial Forecast Table

Region: Glasgow City Region

Version: 1.00

Financial Year	Revenue or Capital	Theme	Lead Local Authority forecast	Total
2026-27	Revenue	Enabling Infrastructure		
	Capital	Enabling Infrastructure		£15,086,667.00
	Revenue	Support for Business		£ 2,109,698.00
	Capital	Support for Business		£ 713,333.00
	Revenue	Skills & Employment		£ 4,535,990.00
	Capital	Skills & Employment		
	Revenue	Administration (inc. regional capability)		£ 254,312.00

	Capital	Administration (inc. regional capability)		
	Total Revenue		£ -	£ 6,900,000.00
	Total Capital		£ -	£15,800,000.00
2027-28	Revenue	Enabling Infrastructure		
	Capital	Enabling Infrastructure		£14,086,667.00
	Revenue	Support for Business		
	Capital	Support for Business		£ 713,333.00
	Revenue	Skills & Employment		
	Capital	Skills & Employment		
	Revenue	Administration (inc. regional capability)		£ 6,700,000.00
	Capital	Administration (inc. regional capability)		
	Total Revenue		£ -	£ 6,700,000.00
Total Capital		£ -	£14,800,000.00	
2028-29	Revenue	Enabling Infrastructure		
	Capital	Enabling Infrastructure		£11,186,667.00
	Revenue	Support for Business		
	Capital	Support for Business		
	Revenue	Skills & Employment		
	Capital	Skills & Employment		£ 713,333.00
	Revenue	Administration (inc. regional capability)		£ 4,800,000.00
	Capital	Administration (inc. regional capability)		
	Total Revenue		£ -	£ 4,800,000.00
Total Capital		£ -	£11,900,000.00	
All Years	Total Revenue		£ -	£18,400,000.00
	Total Capital		£ -	£42,500,000.00

Three-Year Outputs and Outcomes

As far as possible, please provide forecast outcomes and outputs for your 3-year LGF Investment Plans.

Formal outputs and outcomes reporting will be captured as part of bi-annual reporting set out in the prospectus.

Output Code	Output Indicator for Reporting	Unit of Measurement	3-Year Forecast	Definition
Enabling local growth infrastructure – Infrastructure development				
OP1	Amount of commercial space completed/improved	Square metres (m2)	24190	<p>The total square metreage of new commercial floorspace completed or improved. Commercial space includes, but is not limited to: retail, hospitality, office and industrial space.</p> <ul style="list-style-type: none"> • A retail space means a fixed location for the display or retail sale of goods or services. Examples include, but are not limited to: supermarkets, shops selling clothing, electronics, furniture, books, etc. • A hospitality space means a space whose primary purpose is for accommodation or food service. Examples include, but are not limited to: restaurants, cafes, pubs, bars, catering, hotels, campsites and other accommodation. • Office space means a fixed location where the primary activities are concerned with financial services, professional services (other than health or medical services), or any other appropriate services in a commercial, business or service locality. • Industrial space means space used for industrial processes, storage or distribution. • Other commercial space means non-public or community spaces that do not fall into the categories above. • Completed means physical completion of the facilities and space is ready for occupancy immediately. A building should be classified as complete once it is on the non-domestic rating list.

				<ul style="list-style-type: none"> Improvement means adding, renovating or repairing facilities with the aim of creating a better space. It does not include maintenance of existing facilities.
OP2	Amount of land unlocked for development	Square metres (m2)		The total area of land made available for development by project intervention. This includes remediation to bring land damaged by industrial or other development back into beneficial use, as well as clearing disused sites, and provision of enabling infrastructure such as transport links to make land investable.
OP3	Number of additional premises with or covered by improved digital connectivity	Number of premises		<p>The number of additional commercial units with Broadband Access of at Least 1Gbps</p> <ul style="list-style-type: none"> Commercial units means buildings or spaces used for business purposes, Examples include but are not limited to: offices, retail spaces, warehouses, and other non-residential sites. Additional indicates that the commercial units are newly connected to broadband access during the reporting period. It does not include units that already had broadband access prior to this period. Broadband is a high-speed internet connection that is always on and faster than traditional dial-up access. Access means the availability of broadband service to the commercial unit, meaning the infrastructure is in place and the service can be used by the business.

				<ul style="list-style-type: none"> • 1Gbps (Gigabit per second): A data transfer rate of at least 1 gigabit per second, which is equivalent to 1,000 megabits per second (Mbps).
Enabling local growth infrastructure - Transport and mobility				
OP4	Total length of new or improved cycle ways or foot paths	Length in kilometres (km)	20	<p>The km of new or improved cycle ways or foot paths completed.</p> <ul style="list-style-type: none"> • New means a cycle way or foot path has been built where it previously did not exist. Constructing cycle ways on existing roads counts as new cycle ways. • Improved means the capacity or quality of the cycle way or foot path (including beautification and illumination) was improved. This excludes routine maintenance of cycle ways or foot paths. • Completed means the cycle way or foot path is fully operational and open to the public, and all planned improvements have been fully implemented and operationalised.
OP5	Number of new and/or improved public transport routes	Length in kilometres (km)		<p>Number of New Public Transport Routes</p> <ul style="list-style-type: none"> • New Routes: These refer to public transport routes that have been established and started operation during the reporting period. This includes bus routes, train lines, tram lines, and other forms of public transportation. • Improved Routes: These refer to existing public transport routes that have undergone significant enhancements during the reporting period. Improvements can include increased frequency of service or new services along existing routes, extended operating hours, upgraded vehicles, improved accessibility, or other enhancements that improve the quality and efficiency of the service. • Both new and improved routes can include new transport nodes, such as new bus, train, or tram stations. • Public Transport: This includes all forms of transportation that are available for use by the general public, typically operated on a scheduled basis and charging set fares. Examples include buses, trains, trams, subways, and ferries.

OP6	Total length of new/improved road	Length in kilometres (km)		<p>The length of new or improved roads completed.</p> <ul style="list-style-type: none"> • New means the road has been built where it previously did not exist. • Improved means the capacity or quality of the road (including beautification and illumination) was improved. This excludes routine road maintenance such as resurfacing, but can include new or improved safer junctions. • Completed means the road is fully operational and open to the public, and all planned improvements have been fully implemented and operationalised.
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Support for business

OP7	Number of enterprises receiving grants	Number of enterprises	539	<p>Number of enterprises that have received grants.</p> <ul style="list-style-type: none"> • Enterprise means a sole trader, micro business, small and medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity. • Grant means a cash payment by the project that is not repaid.
OP8	Number of enterprises receiving financial support other than grants	Number of enterprises		<p>Number of enterprises having received financial support other than grants.</p> <ul style="list-style-type: none"> • Enterprise means a sole trader, micro business, small and medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity. • Non-grant financial support means loans, risk finance, financial investment from the project that is repayable or confers equity in the enterprise.
OP9	Number of enterprises receiving non-financial support	Number of enterprises	645	<p>Number of enterprises that have received non-financial support with the intention of improving performance.</p> <ul style="list-style-type: none"> • Enterprise means a sole trader, micro business, small and medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity. • Non-financial support means business advice, guidance, mentoring and training. This must involve some form of direct interaction with members of the enterprises, in other words it cannot be broadcasted advice. • Improved performance means reductions in costs or increases in turnover/profit.

				<ul style="list-style-type: none"> • Support may be ongoing.
OP10	Number of potential entrepreneurs assisted to be enterprise ready	Number of individuals	440	<p>Number of entrepreneurs having been assisted to be enterprise ready.</p> <ul style="list-style-type: none"> • Entrepreneurs mean individuals aged 16 and over currently in employment, unemployed or economically inactive with an interest in exploring creating their own business. • Assistance means business advice, guidance, mentoring and training. This must involve some form of direct interaction with members of the entrepreneurs, in other words it cannot be broadcasted advice.
Skills and employment support for growth - Skills and education				
OP11	Number of people supported to participate in education	Number of people	721	<p>People who have received support to engage in education (lifelong learning, formal education) or training activities (off-the-job/in-the-job training, vocational training, etc.).</p> <p>Education or training is a structured and agreed programme of:</p> <ul style="list-style-type: none"> • Lifelong learning • Formal education • Educational and/or vocational training activities (this may include on the job and/or off the job vocational training or a combination of the approaches listed). <p>Statutory education is not supportable. Mandatory training (e.g. job-search related / CV writing) and other non-vocational / non-educational support such as confidence building, life-skills and personal effectiveness support also cannot be considered as education or vocational training in this context (even though such activities may, of course, be useful and important support measures).</p>
OP12	Number of people receiving support to gain employment	Number of people	1889	<p>Number of people not in employment supported to improve their skills, confidence, qualifications or to address other barriers to them gaining employment. People may be economically inactive, unemployed or meet neither of these standard definitions.</p> <p>People in employment are people aged 16 and over who do one</p>

				hour or more of paid work per week, or are temporarily away from work (e.g. because are temporarily sick or on holiday or taking maternity, paternity or adoption leave).
OP13	Number of courses developed in collaboration with employers	Number of courses	15	<p>The number of courses developed in collaboration with employers.</p> <ul style="list-style-type: none"> • Employers mean any business, organisation, governmental department or non-profit organisation that can employ an individual. • Courses include but are not limited to lifelong learning; formal education; educational and/or vocational training activities.

Outcome Code	Outcome Indicator for Reporting	Unit of Measurement	3-Year Forecast (Where applicable)	Definition
Enabling local growth infrastructure - Infrastructure development				
OC1	Number of vacant units filled	Number of units		<p>The number of residential or commercial units filled in the current reporting period as a result of support e.g. in the April to September reporting period report the number of units filled between 1 April and 30 September.</p> <p>A unit may be counted again if it is filled, becomes vacant, and is filled again in another reporting period.</p>
OC2	Number of new or improved residential units	Number of units		<p>Number of New and Improved Residential Units</p> <ul style="list-style-type: none"> • New Residential Units means buildings or spaces used for living purposes, such as houses, flats, and other dwellings, that have been newly constructed and became available for occupancy during the reporting period. • Improved Residential Units means existing residential units that have undergone significant enhancements during the reporting period. Improvements can include structural renovations, energy efficiency upgrades, accessibility modifications, or other substantial upgrades that improve the quality and liveability of the units.

				<ul style="list-style-type: none"> Residential Units means buildings or spaces used for living purposes, such as houses, flats and other dwellings.
Enabling local growth infrastructure - Transport and mobility				
OC3	Increased use of cycleways or foot paths	Number of additional users	1000	<p>The increase in number of cyclists or pedestrians over a set period of time (e.g. weekly flow) along the specified length of cycleway or foot path that has been created or improved.</p> <p>Reporting will also facilitate the option to report a decrease metric.</p>
OC4	Number of additional public transport trips on new/improved routes	Number of additional trips		<p>The number of additional public transport trips on new/improved routes in the current reporting period e.g. in the April to September reporting period report the number of additional trips between 1 April and 30 September.</p> <ul style="list-style-type: none"> New Routes: These refer to public transport routes that have been established and started operation during the reporting period. This includes bus routes, train lines, tram lines, and other forms of public transportation. Improved Routes: These refer to existing public transport routes that have undergone significant enhancements during the reporting period. Improvements can include increased frequency of service or new services along existing routes, extended operating hours, upgraded vehicles, improved accessibility, or other enhancements that improve the quality and efficiency of the service. Both new and improved routes can include new transport nodes, such as new bus, train, or tram stations. Public Transport: This includes all forms of transportation that are available for use by the general public, typically operated on a scheduled basis and charging set fares. Examples include buses, trains, trams, subways, and ferries.
Support for business				
Support for business - business support and local investment funds				

OC5	Number of full-time (FTE) equivalent permanent jobs created / Jobs created as a result of support	Number of jobs / Number of Full time equivalent (FTE)	12	<p>The number of new, permanent, paid, full-time equivalent (FTE) jobs created following support. This includes both part-time and full-time jobs, which should be recorded relative to full-time equivalent (FTE), for example reporting 0.5 for a job at half of the standard full-time hours. FTE should be based on the standard full-time hours of the employer.</p> <ul style="list-style-type: none"> • New means it should not have existed with that employer before the intervention. • Created jobs exclude those created solely to deliver the intervention (e.g. construction). • Permanent means it should have an intended life expectancy of at least 12 months from the point at which it is created. • Only count each individual FTE or job once through the lifetime of a project (i.e. it should not be counted every year) • FTE is a measure of an employees scheduled hours in relation to an employers hours for a full time workweek
OC6	Number of new enterprises created as a result of support	Number of enterprises	430	<p>A new enterprise is one which has been registered at Companies House or HMRC as a result of the support provided.</p> <ul style="list-style-type: none"> • Enterprise means a sole trader, micro business, small and medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity.
OC7	Number of enterprises introducing new or improved products or services	Number of enterprises	117	<p>The number of enterprises introducing a new product or service. Enterprise means a sole trader, micro business, small and medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity. A product or service is new if the enterprise has not previously made this product or service available to the market before. Support must be for an enterprise to introduce one of the following:</p> <ul style="list-style-type: none"> • Product - when it is either at pre-launch or launched to the market • Service - when it has been introduced to the market
OC8	Number of enterprises with improved productivity	Number of enterprises	30	<p>Number of enterprises with improved productivity within six months.</p> <ul style="list-style-type: none"> • Enterprise means a sole trader, micro business, small and

				<p>medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity.</p> <ul style="list-style-type: none"> • Productivity refers to the gross value added per hour worked or gross value added per worker.
OC9	Number of enterprises engaged in new markets	Number of enterprises	246	<p>Number of enterprises engaged in new markets following support.</p> <ul style="list-style-type: none"> • Enterprise means a sole trader, micro business, small and medium-sized enterprise, or large business. It also includes social enterprises where these engage in economic activity. • Engaged means they have launched a product or service into a new domestic or overseas market, or have undertaken research or attended conferences or events to prepare a launch into a new market. • New market refers to a market the business has not previously engaged with, whether regional, national, or international.
Support for business - Research & development				
OC10	Number of new to market products	Number of products	5	<p>A product is new to the market if there is no other product available on a market that offers the same functionality, or the design or technology that the new product uses is fundamentally different from the design or technology of already existing products. Products can be tangible or intangible (incl. services and processes).</p> <p>Support must be for a business to introduce one of the following:</p> <ul style="list-style-type: none"> • Product - when it is either at pre-launch or launched to the market • Service - when it has been introduced to the market
OC11	Number of organisations engaged in knowledge transfer activity following support	Number of organisations	30	<p>This focuses on collaborations which are about transferring good ideas, research results and skills between the knowledge base and businesses to enable innovative new products and services to be developed and includes but is not exclusively limited to:</p> <ul style="list-style-type: none"> • Research collaborations. • Free dissemination of research. • Joint and long-term development of new business or services. • Formation of joint ventures and spin-out companies.
Skills and employment support for growth - Skills and education				

OC12	Number of people gaining a qualification	Number of people	818	Number of people who have received support to gain a qualification
OC13	Number of people in employment, including self-employment, following support	Number of people	406	<p>The number of people who were previously unemployed or economically inactive, who have received support, and who have been in employment, including self-employment, for at least a 2 week of a four week period following that support. This includes those moving into the “Working with requirements” or the “Working enough i.e. no working requirements” regimes on Universal Credit system.</p> <ul style="list-style-type: none"> • Unemployed individuals, as defined by the International Labour Organisation (ILO) are those: • Without a job, have been actively seeking work in the past four weeks, and are available to start in the next two weeks. • Out of work, have found a job and are waiting to start it in the next two weeks. • Economically inactive people are those not in work and not actively seeking work.

Indicative Year One Project-Level Information

Please provide any forecast project level information for Year 1 of the LGF, where this available. This is to support our assessment of Investment Plan 'additionality' and 'inclusivity', as outlined in the prospectus.

Formal project level reporting will be captured as part of bi-annual reporting set out in the prospectus.

Project Name	LGF Theme	Project Description (Max 10 words)	LGF Budget (£)	Total Budget (£)
EDC Digital Business Support	Support for Business	Digital support for Businesses including grants, mentoring, and workshops.	£140,000.00	£140,000.00
EDC Local Growth Fund Admin	Administration	Coordination of the Local Growth Fund	£14,100.00	£14,100.00
EDC Second Change Skills	Skills & Employment	Supporting people to have a second change to gain skills.	£115,000.00	£115,000.00
ERC Client Adviser	Skills & Employment	Key worker support for clients	£51,264.00	£51,264.00
ERC Business Liaison Officer	Support for Business	Business Liaison Officer and Programme including recruitment service and job fairs	£49,955.00	£49,955.00
ERC Adult Learning Essential Skills	Skills & Employment	Digital Literacy Training	£65,202.00	£65,202.00
ERC Vocational Training	Skills & Employment	Funding for any UKSPF vocational or sector specific training	£2,954.00	£2,954.00
ERC Employer Recruitment Incentive	Support for Business	Funding for Employer Recruitment Incentive to help clients into work	£20,000.00	£20,000.00
ERC Grants Programme	Support for Business	Supports Local Business Grant Programme	£55,713.00	£55,713.00
ERC Administration	Administration	Coordination of the Local Growth Fund	£10,212.00	£10,212.00
GCC Innovation Support programme	Support for Business	Continued support and investment in the city's innovation assets and promoting city investment opportunities	£500,000.00	£500,000.00
GCC Business Growth Framework Support	Support for Business	Offering access to specialist expert consultancy support across a number of business areas	£400,000.00	£400,000.00
GCC Digital Expert Advice	Support for Business	Providing access to digital expert consultancy support	£120,000.00	£120,000.00
GCC Business Start Up Grant	Support for Business	Grants to pre-start and new businesses who have been trading for less than 12 months	£187,000.00	£187,000.00
GCC Carbon Baselineing for SME's	Support for Business	Providing businesses with an understanding of their carbon footprint and tailored recommendations to reduce emissions, identify potential cost savings, and improve energy efficiency	£29,000.00	£29,000.00
GCC International Strategy Fund	Support for Business	Supporting the implementation of	£100,000.00	£100,000.00

GCC Glasgow Futures Employability Programme	Skills & Employment	The city's International Strategy, including trade missions with key city stakeholders	£1,327,800.00	£1,327,800.00
GCC Management and Administration	Administration	A 4% allocation towards the management and administration of the programme	£110,000.00	£110,000.00
IC Inverclyde Life & Work Skills	Skills & Employment	ASN and Youth Employment & Skills Programmes	£365,700.00	£365,700.00
NLC North Lanarkshire's Working	Skills & Employment	Employability support to unemployed and underemployed residents of North Lanarkshire	£660,500.00	£660,500.00
NLC Skills Development programmes NL	Skills & Employment	Support for skills development across key sectors	£504,000.00	£504,000.00
NLC Business Support Programmes NL	Support for Business	Supporting business start up, resilience and growth	£250,000.00	£250,000.00
RC Street League	Skills & Employment	Local Growth Fund (LGF) 100% - A 10-week employability programme integrating sports activities with employability training and work experience for young people aged 16-24. 48 places	£107,724.71	£107,724.71
RC Barnardos	Skills & Employment	Local Growth Fund (LGF) 100% - An 8-week PSD programme including 3 weeks work experience and aftercare support. Mainly group work with 1:1 support throughout. Accredited qualifications. Delivered at Abercorn base. 40 places	£97,120.55	£97,120.55
RC Barnardos	Skills & Employment	Local Growth Fund (LGF) 100% - A 12 week personal development programme for care-experienced young people and YP on diversion in Renfrewshire, supporting 20 participants to move towards work, training or their next positive step. Includes 4-week work experience taster and aftercare support. Accredited qualification. 20 places	£44,187.41	£44,187.41
RC Barnardos	Skills & Employment	Local Growth Fund (LGF) 100% - A PSD programme designed to re-engage young people (YP) aged 16-19. 2x 2hr sessions per week/ Weeks 1-4 online; weeks 5-6 face to face. The course includes individual engagement and assessment, group development, peer connections, confidence building and progression. 30 places.	£35,967.56	£35,967.56

RC Renfrewshire Business Start Up Support	Support for Business	50% costs of three business advisors to encourage and support business start up in Renfrewshire. Team will support 300 new businesses over the year (50% costs equates to 150 new businesses created through LGF)	£88,000.00	£162,000.00
RC Renfrewshire Business Grants	Support for Business	Business grants of up to £10k to support increased productivity.	£70,000.00	£70,000.00
RC Renfrewshire Business Growth Support	Support for Business	6 month cost for Senior Business Advisor to support key businesses to get into new markets, specifically to bid for public sector contracts and transform business sustainability.	£40,000.00	£40,000.00
SLC APIRES	Skills & Employment	School Levers support	£818,400.00	£818,400.00
SLC Administration	Administration	Administration	£120,000.00	£120,000.00
WDC Working4U Employability and skills support	Skills & Employment	Supporting skills development and sustainable employment pathways for W.Dunbartonshire residents	£340,170.00	£340,170.00
WDC West Dunbartonshire Business Support	Support for Business	Enhanced start-up and business growth support for local businesses.	£60,030.00	£60,030.00

£6,900,000