

Operational Performance and Delivery Scrutiny Committee

11th March 2026

Response to Questions by Elected Members

ITEM: 1	Strategic Plan Performance – Grand Challenge 1
Q1: Bailie Wardrop	<p>Make a House a Home Project –</p> <p>How much funding would be required for 3 months or some sort of interim funding arrangement, to allow this project to continue following its completion date set for the end of this financial year?</p>
A: CED (Financial Inclusion and Transformation)	<p>The Make a House a Home Project initially received £250,000 in funding in 22/23. This money is expected to run out at the end of the financial year 25 /26.</p> <p>The service has therefore cost approximately £62,500 per annum and would therefore cost approximately £15,625 to run for a further 3 months.</p>
Q2: Bailie Wardrop	<p>Are there plans to increase the number of Digital Leaders in the city's schools?</p>
A: Education Services	<p>As part of our ongoing support of the Digital Leaders across the City, we provide a wide range of professional learning opportunities to assist them in the role. The Digital Leaders, both at school and Learning Community level, are an integral part of the work of the Connected Learning programme and ensure that the core, key messages of this programme are shared widely across our establishments. To that end, we work to ensure regular, effective communication of messages take place, making use of many different methods. Sharing of current practice amongst Digital Leaders allows all establishments to benefit from the wide range of knowledge in the system at present. Our Digital Leaders contribute to the work at every level of the system – local school; Learning Community; and city-wide delivery.</p>

<p>Q3: Bailie Siddique</p>	<p>Hospital at Home Model –</p> <p>How successful has this service been and what lessons have been learned thus far in terms of performance and outcomes for service users?</p>
<p>A: HSCP</p>	<p>Hospital at Home</p> <p>Overall Success</p> <p>The Hospital at Home model across NHS Greater Glasgow & Clyde has been largely successful in providing acute-level care in people’s homes. The service supported over 500 patients last year, avoiding 2,316 acute hospital bed days and reducing hospital pressures. Feedback indicates high satisfaction with personalised care delivered at home.</p> <p>Impact on Outcomes</p> <ul style="list-style-type: none"> <input type="checkbox"/> Safe care with no increase in mortality or readmissions compared to hospital care. <input type="checkbox"/> Helps maintain independence and reduces risks such as deconditioning or infection. <input type="checkbox"/> Positive functional outcomes, particularly for older adults and people with respiratory conditions. <p>Key Lessons Learned</p> <ol style="list-style-type: none"> 1. System Integration: Requires strong coordination across primary, acute, and social care services. 2. Patient Selection: Early identification of suitable patients is essential. 3. Workforce Capacity: Sustainable delivery relies on skilled multidisciplinary teams. 4. Cultural Change: Requires building trust in community services and behaviour change among referrers. 5. Wider Determinants: Highlights social and environmental support needs when caring for people at home. 6. Scalability: Long-term sustainability depends on funding, workforce planning, and integration. <p>Overall Summary</p> <p>Hospital at Home is delivering safe, effective, patient-centred care while reducing hospital demand. It represents a whole-system shift requiring strong integration, workforce investment, and careful planning to maintain and scale the model effectively.</p>

Q4: Councillor Alam	Can a timeline be given for the re-opening of the Scotstoun Outdoor Hall?
A: Glasgow Life	<p>Scotstoun Outdoor Hall, prior to the identification of RAAC within the structure, was primarily used by Glasgow Warriors to support their activities at Scotstoun Stadium.</p> <p>Since its closure, all Glasgow Warriors, and relevant Glasgow Life programmes previously delivered from the outdoor hall, have been successfully relocated to alternative areas within the campus. Given the extent of the RAAC issues and the generally poor condition of the building, and following guidance received from external Structural Engineers, it has been agreed that the most appropriate course of action is to demolish the hall.</p> <p>The plan is for the site to be fully cleared to slab level, with existing utility connections capped locally, which will enable any potential future structures—such as a tented pavilion or welfare—to be erected. This will ensure continued support for activities including, for example, hospitality services during Glasgow Warriors matches, and the facilitation of event overlay during the upcoming Commonwealth Games.</p> <p>Having completed a procurement tender process via Scotland Excel a successful contractor was secured in December 2025 and currently, approvals for all relevant utilities disconnections are being coordinated and statutory approvals finalised. Once these are complete the demolition project will commence in late March/early April and is currently estimated by the contractor to last approximately six to eight weeks thereby facilitating a clear site ahead of the Commonwealth Games</p>