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### Appendix 2: Summary of the key contributions of the GCC Project Team to the CFI programme

In addition to supporting SPT on the technical CFI development work across Stage 1 and 2, the GCC project team have undertaken a number of additional tasks, some of which are noted below:

#### 1. Transformation and Spatial Analysis

- Development of the Clyde Metro 'Criteria Matrix'. A web-based tool containing interactive maps enabling visual analysis of data in relation to 5 key themes:
  - People
  - Liveable Places, including housing.
  - Cultural and Natural Heritage
  - Economy and Productive Places,
  - Environment and Sustainability.
- Produced key papers advocating for Clyde Metro to incorporate a place-based approach with agreed design principles to be integrated alongside the transport planning work of SPT.
- Created Transformation Strategy which set out the key regional themes which Clyde Metro could be the catalyst for change.
- In partnership with GALLANT (Glasgow as a Living Lab Accelerating Novel Transformation), secured grant funding to explore methods which would maximise use of a mass-transit system, aligning with active travel, and documented the wider economic, societal and environmental benefits.

#### 2. Best Practice and Advocacy

- Developed a Clyde Metro 'Communications and Advocacy Plan' to inform of the transformational impact to wider community using themes just as economic growth, the environment, a placed base approach and health.
- Developed an Industry led Advocacy Event Programme to raise awareness of Clyde Metro across the region with speakers from across Europe and UK to bring their experience of delivering mass transit programmes.
- Provided guidance, lessons and experience on best practice, also using contacts and case studies from Scotland, UK and internationally on similar projects.
- Advocating for Clyde Metro to use the Glasgow City Council's Feminist City approach to consider availability and application of data and evidence.
- Raising awareness of Carbon Management in infrastructure projects - best practice and guidance in Scotland and the UK
- Development of a Clyde Metro Community Engagement Strategy, including an in-depth review of previous approaches, strategies, and best practice.
- Facilitating focused engagement with Elected Members and local authority officers to inform the Clyde Metro development.
- Developed and maintained the GCC Clyde Metro web page [Clyde Metro - Glasgow City Council](#)

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- Reviewing approaches to regional connectivity, based on best practice in other regional authorities and research into what activities may be required to support a fully integrated transport system including Clyde Metro

### **3. Encouraging Stakeholders to have Greater Programme Involvement with Robust Governance.**

- Created a Senior Officer's Group to facilitate awareness and engagement on CFI programme activity.
- Provided an approach for the integration of 'regional planning processes' as will be required by Clyde Metro.
- Worked with Consultants to develop a 'Target Operating Model' as the basis of future robust governance structure which could deliver the CFI and secure future funding.
- Developed Grant Agreements, Data Sharing Agreements and 'Memorandum of Understanding' across key partners.
- Provided local interface to ensure SPT considered and developed Clyde Metro in line with council's local transport and planning considerations.
- Worked with UK Investment Bank using Clyde Metro as a pilot project to map funding and finance options and models for Metro, explored stakeholder preferences for asset ownership and governance, and quantified indicative funding asks of Governments, with a view to developing future financing approaches.
- Clyde Metro was the pilot project for the GCR Capital Investment Health Impact Assessment 'CHIA' project which developed a toolkit to encourage greater consideration of the potential health implications in infrastructure projects to address longstanding health inequalities across the region.
- Clyde Metro team worked with Public Health Scotland to progress understanding and collaboration between public health and the transport sector culminating in the Transport and Health Briefing Paper and PHS seminar using Clyde Metro as a case study for a Health Impact Assessment.
- Clyde Metro team worked with Glasgow Centre for Population Health (GCPH) creating a website on how health considerations will support planning for Clyde Metro [www.gcph/our-work/1284-clyde-metro](http://www.gcph/our-work/1284-clyde-metro)

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