



Glasgow City Council
City Administration Committee

Item 2

26th March 2026

Report by Councillor Richard Bell, Depute Leader of the Council, City Treasurer and Convener for Financial Inclusion

Contact: Morag Johnston Ext: 73837

BUDGET MONITORING: INVESTMENT PROGRAMME 2025/26 - QUARTER 3

Purpose of report:

To provide a monitoring statement of financial performance and progress on the council's Investment Programme as at Quarter 3 (Period 12) 2025/26.

Recommendations:

The committee is asked to:

- i Note that this report and all detailed monitoring statements will be referred to the Finance and Audit Scrutiny Committee.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes No consulted: Yes No

1 Introduction

- 1.1** This monitoring statement provides a summary of the financial performance and progress on the delivery of the council's Investment Programme to the third quarter of 2025/26 (Period 12, 6 February 2025). The overall Investment Programme comprises individual service programmes plus a council-wide Transformation programme.
- 1.2** This summary statement is based on information contained in the council's corporate financial systems and includes accruals and adjustments in line with agreed financial policies. Appendix 1 compares the total probable outturn gross expenditure with the total approved budget for each service and provides a profile of the probable outturn over years. Details of actual expenditure in 2025/26 and cumulative to date are also provided. A similar analysis for income is provided within Appendix 2, with the overall net expenditure position outlined within Appendix 3.
- 1.3** The Executive Director of Financial Services has delegated authority to transfer up to £500,000 between projects to correct any projected overspend that cannot be addressed through remedial action. Where this is not possible, or is insufficient to resolve the problem, a request for additional resources or a larger transfer may be submitted to the City Administration Committee.

2 Budget changes

Total budget changes

- 2.1** The net expenditure budget for the investment programme increased by £20.011m up to the end of quarter 3.

Previously approved budget changes

- 2.2** The following adjustments have been approved and increase the gross expenditure budget by £30.837m and increased the gross income budget by £10.826m resulting in an increase to the net expenditure budget of £20.011m:
- 2.2.1** An increase to the gross income budget of £4.989m following allocation of Scottish Government funding via the General Capital Grant for Tier 1 Active Travel for 2025/26. This was approved by City Administration Committee on 19 June 2025.
- 2.2.2** An increase to the gross expenditure budget of £20.000m to bridge the funding gap for Easter Queenslie Development project. This was approved by City Administration Committee on 13 March 2025.

- 2.2.3** An increase to the gross expenditure and income budgets of £4.500m for the Easter Queenslie Development project following a contribution from the Extended Producer Responsibility for Packaging fund. This was approved by City Administration Committee on 13 March 2025.
- 2.2.4** An increase to the gross expenditure budget of £5.000m to reflect a contribution towards further improvements in the rationalised property estate. This was approved by City Administration Committee on 13 March 2025.
- 2.2.5** In addition, there have been a number of transfers, approvals and technical adjustments to expenditure and income approved under delegated authority by the Executive Director of Financial Services.

3 Summary financial position

- 3.1** Approved gross expenditure on the investment programme, net of payments in previous financial years, totals £954.470m. Probable outturn of gross expenditure for 2025/26 totals £207.455m.
- 3.2** Approved direct income on the investment programme, net of receipts in previous financial years, totals £136.047m. Probable outturn of direct income for 2025/26 totals £67.148m.
- 3.3** Actual gross expenditure in 2025/26 to quarter 3 totals £151.891m. Actual receipts directly related to specific projects, total £22.189m and general capital grant totals £52.675m.

4 Management of the programme

Financial performance

- 4.1** In net expenditure terms, the current forecast for the delivery of the approved programme is on target. A nil variance is forecast for both gross expenditure and income.

Physical progress

- 4.2** Actual gross expenditure in respect of the investment programme in 2025/26 to quarter 3 totals £151.891m, representing 73% of the £207.455m estimated total expenditure in the year. Individual service monitoring reports contain more detail on physical progress. These reports will be provided to the Finance and Audit Scrutiny Committee.

5 Asset sales

- 5.1** The council's investment programme is partly funded by the proceeds of asset sales which supports the delivery of major capital projects.
- 5.2** The asset sales target for the period 2025/26 and 2026/27 is £15.000m and has been profiled at £5.000m in 2025/26 and £10.000m in 2026/27. Asset sales received up to the end of quarter 3 of 2025/26 were £1.626m.

6 Recommendation

The committee is asked to:

- 6.1** Note that this report and all detailed monitoring statements will be referred to the Finance and Audit Scrutiny Committee.

**GLASGOW CITY COUNCIL
INVESTMENT PROGRAMME GROSS EXPENDITURE 2025/26**

	Budget/Probable Outturn					Probable Outturn Profile					Actual Gross Expenditure		
	Original Approved Gross Exp Budget	Approved Budget Movement	Revised Approved Gross Exp Budget	Total Gross Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2025/26	2026/27	2027/28	Future Years	Previous Years Actual	Actual to Period 12 2025/26 06-Feb-26	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>INVESTMENT PROGRAMME</u>													
GLASGOW LIFE	72,244	14,706	86,950	86,950	0	78,539	2,936	3,175	2,300	0	78,539	2,622	81,161
NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY	691,661	238,727	930,388	930,388	0	435,516	94,900	189,772	150,309	59,891	435,516	66,020	501,536
CITY DEAL	125,594	324,501	450,095	450,095	0	336,574	35,355	51,041	15,461	11,664	336,574	30,342	366,916
EDUCATION SERVICES	119,004	66,603	185,607	185,607	0	114,932	18,171	34,765	17,739	0	114,932	15,939	130,871
SOCIAL WORK SERVICES	34,500	9,532	44,032	44,032	0	7,248	6,378	12,214	18,192	0	7,248	4,294	11,542
INSURANCE PROJECTS	0	0	0	0	0	0	0	0	0	0	0	0	0
TRANSFORMATION	336,000	761	336,761	336,761	0	106,554	49,715	73,080	53,025	54,387	106,554	32,674	139,228
TOTAL GROSS EXPENDITURE	1,379,003	654,830	2,033,833	2,033,833	0	1,079,363	207,455	364,047	257,026	125,942	1,079,363	151,891	1,231,254

**GLASGOW CITY COUNCIL
INVESTMENT PROGRAMME GROSS INCOME 2025/26**

	Budget/Probable Outturn					Probable Outturn Profile					Actual Income		
	Original Approved Gross Inc Budget	Approved Budget Movement	Revised Approved Gross Inc Budget	Total Gross Inc Probable Outturn	Variance (Under)/ Over budget	Previous Years Actual	2025/26	2026/27	2027/28	Future Years	Previous Years Actual	Actual to Period 12 2025/26 06-Feb-26	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>INVESTMENT PROGRAMME</u>													
GLASGOW LIFE	33,000	8,438	41,438	41,438	0	37,654	3,058	500	0	226	37,654	2,957	40,611
NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY	109,036	111,459	220,495	220,495	0	135,658	36,510	24,793	16,854	6,680	135,658	17,107	152,765
CITY DEAL	86,102	170,034	256,136	256,136	0	208,785	27,505	10,323	3,500	6,023	208,785	2,050	210,835
EDUCATION SERVICES	44,648	15,190	59,838	59,838	0	59,763	75	0	0	0	59,763	75	59,838
SOCIAL WORK SERVICES	0	0	0	0	0	0	0	0	0	0	0	0	0
INSURANCE PROJECTS	0	0	0	0	0	0	0	0	0	0	0	0	0
TRANSFORMATION	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT INCOME	272,786	305,121	577,907	577,907	0	441,860	67,148	35,616	20,354	12,929	441,860	22,189	464,049
ASSET SALES	15,000	0	15,000	15,000	0	0	5,000	10,000	0	0	0	1,626	1,626
GENERAL CAPITAL GRANT	57,430	5,077	62,507	62,507	0	0	62,507	0	0	0	0	52,675	52,675
TOTAL INCOME	345,216	310,198	655,414	655,414	0	441,860	134,655	45,616	20,354	12,929	441,860	76,490	518,350

**GLASGOW CITY COUNCIL
INVESTMENT PROGRAMME NET EXPENDITURE 2025/26**

	Budget/Probable Outturn					Probable Outturn Profile					Actual Net Expenditure		
	Original Approved Net Exp Budget	Approved Budget Movement	Revised Approved Net Exp Budget	Total Net Exp Probable Outturn	Variance (Under)/Over Budget	Previous Years Actual	2025/26	2026/27	2027/28	Future Years	Previous Years Actual	Actual to Period 12 2025/26 06-Feb-26	Cumulative to date
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>INVESTMENT PROGRAMME</u>													
GLASGOW LIFE	39,244	6,268	45,512	45,512	0	40,885	(122)	2,675	2,300	(226)	40,885	(335)	40,550
NEIGHBOURHOODS, REGENERATION AND SUSTAINABILITY	582,625	127,268	709,893	709,893	0	299,858	58,390	164,979	133,455	53,211	299,858	48,913	348,771
CITY DEAL	39,492	154,467	193,959	193,959	0	127,789	7,850	40,718	11,961	5,641	127,789	28,292	156,081
EDUCATION SERVICES	74,356	51,413	125,769	125,769	0	55,169	18,096	34,765	17,739	0	55,169	15,864	71,033
SOCIAL WORK SERVICES	34,500	9,532	44,032	44,032	0	7,248	6,378	12,214	18,192	0	7,248	4,294	11,542
INSURANCE PROJECTS	0	0	0	0	0	0	0	0	0	0	0	0	0
TRANSFORMATION	336,000	761	336,761	336,761	0	106,554	49,715	73,080	53,025	54,387	106,554	32,674	139,228
TOTAL DIRECT NET EXPENDITURE	1,106,217	349,709	1,455,926	1,455,926	0	637,503	140,307	328,431	236,672	113,013	637,503	129,702	767,205
ASSET SALES	(15,000)	0	(15,000)	(15,000)	0	0	(5,000)	(10,000)	0	0	0	(1,626)	(1,626)
GENERAL CAPITAL GRANT	(57,430)	(5,077)	(62,507)	(62,507)	0	0	(62,507)	0	0	0	0	(52,675)	(52,675)
TOTAL NET EXPENDITURE	1,033,787	344,632	1,378,419	1,378,419	0	637,503	72,800	318,431	236,672	113,013	637,503	75,401	712,904