



Glasgow City Council

Contracts and Property Committee

Report by Director of Legal and Administration

Contact: Maureen Fitzpatrick Ext: 76406

Item 2

8th October 2026

The Provision of Roads Maintenance Works - 2026/27

Tender Reference: - GCC006645CPU

Purpose of Report:

To submit details of the tenders received for the provision of roads maintenance works - 2026/27 and recommend acceptance of the most economically advantageous tender as detailed in this report.

Recommendations:

The Contracts and Property Committee is requested to approve the award of a contract for the provision of roads maintenance works - 2026/27 to the contractor listed below.

Stepford Group Ltd - SC644529

Ward No(s): xxxxxxxx

Citywide: ✓

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐

1 Background and Tender

- 1.1 Glasgow City Council's ("the council's") budget for the provision of roads maintenance works - 2026/27 is £3,000,000 (plus an additional £2,000,000 dependant on uptake of extension).
- 1.2 The council requires various types of civils maintenance works throughout the City's road network. The works will vary depending on the requirements of the department – Neighbourhoods, Regeneration and Sustainability (NRS).
- 1.3 A minimum of 6 works locations must be independently resourced to deliver the works under this contract. At least 1 of those locations will be a location where repairs to the City's Public Realm are required, with all other works locations being a variety of different types of road maintenance works such as repairs to drainage systems, drainage improvement works, road repairs at subsidences and voids, ironwork repairs, street furniture maintenance, paving slabs and block repairs, remote footstep repairs/maintenance, etc. There will also be a requirement to undertake some asphalt patching work on footways and carriageways throughout the contract.
- 1.4 A commodity team consisting of stakeholders from the Corporate Procurement Unit (CPU) and NRS was formed to develop the sourcing strategy and deliver a new contract.
- 1.5 In line with the effective and efficient objective within the council's Sustainable Procurement Strategy 2023-2027, which can be located [here](#), and to support the national agenda in utilising national collaborative frameworks, it was agreed that a mini-competition process from Lot 3 - Civil Engineering Roads Work – Major Value of £250k of the council's framework for Civils and Infrastructure Works, Ref: GCC005635CPU, would be the most appropriate method to deliver this contract.
- 1.6 The duration of the contract is 12 months with the option to extend for a further period of up to 12 months.
- 1.7 The contract will be utilised by NRS.

2 Evaluation

- 2.1 18 contractors were invited to bid and 8 submitted a bid. Of the 10 contractors that failed to respond, 2 cited that they were unable to bid due to current workload and existing project commitments, 1 cited that they wouldn't be in a position currently to submit a competitive bid for this opportunity, and the remaining 7 contractors did not provide a reason or response.

2.2 The evaluation was based on the following award criteria and weightings: -

Price	Quality	Quality Sub Criteria
60%	40%	<i>Organisation and Management Structure (15%)</i>
		<i>Quality Control Procedures (10%)</i>
		<i>Safety & Risk Assessments (10%)</i>
		<i>Fair Work First (including the Real Living Wage) (5%)</i>

2.3 The evaluation score of the contractor which has been recommended for award is shown in the table below:-

Description	Contractor	Total Evaluation Score	Evaluation Value	Rank
The provision of works for roads maintenance contract 2026/27.	Stepford Group Ltd	99.00	£1,928,808	1

A summary of the unsuccessful tender evaluation results can be found at Appendix A.

3 Contract implementation and Supplier Management

- 3.1 This is an NEC4 contract therefore responsibility for monitoring day-to-day delivery of the contract will remain with the relevant NRS officer appointed to the role of project manager.
- 3.2 The agreed community benefit outcome commitments will be monitored via Cenefits which is a web based monitoring tool. We will also capture sustainable commitments within the CPU Sustainable Register.

4 Policy and Resource Implications

Resource Implications:

Financial: Committee approval is sought for £5,000,000 as set out in paragraph 1.1.

The contract value will be met by NRS' capital budget.

Legal: The report raises no new legal issues.

The Director of Legal and Administration will be responsible for concluding the contract.

Personnel:

No direct personnel implications.

Procurement:

Mini-competition as per paragraph 1.5.

Council Strategic Plan:

This procurement primarily supports Grand Challenge 4: Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities through the provision of responsive road maintenance, drainage repairs, footway improvements and associated infrastructure works across Glasgow's road network.

The contract also supports Grand Challenge 3: Fight the climate emergency in a just transition to a net zero Glasgow through the inclusion of recycling requirements, the use of recycled materials where appropriate, and the maintenance of resilient transport infrastructure.

Equality and Socio-Economic Impacts:

Does the proposal support the Council's Equality Outcomes 2025-29? Please Specify.

Yes - the Sustainable Procurement Duty requires that before a contracting authority buys anything, it must think about how it can improve the social, environmental and economic wellbeing of the area in which it operates, with a particular focus on reducing inequality.

What are the potential equality impacts as a result of this report?

An EQIA was not required for this contract as there is no impact.

Please highlight if the policy/proposal will help address socio economic disadvantage.

Fair Work First was included as part of the award criteria with a weighting of 5%.

The contractor recommended for award, Stepford Group Ltd, has confirmed the following 6 policies within its tender submission:

- Payment of at least the Real Living Wage
- Provide appropriate channels for effective worker's voice

- Investment in workforce development
- No inappropriate use of zero-hour contracts
- Offer flexible and family friendly working practices for all workers from day one of employment
- Oppose the use of fire and rehire practice

Community Benefits was included as part of the tender process. The contractor recommended for award, Stepford Group Ltd, has confirmed the following outcomes:

- 1x Community Engagement – Non-Financial Support
- 1x Work Experience Placement - School
- 1x Career Event
- 1x Workplace Visit

Climate Impacts:

Does the proposal support any Climate Plan actions? Please specify:

Yes - action 4.1 – Deliver sustainable procurement guidance to staff. This contract incorporates sustainability considerations through procurement and contract management arrangements, aligning with the Climate Plan objective to embed sustainability requirements within purchasing decisions.

Furthermore, this contract maintains critical transport infrastructure, including carriageways, footways, drainage systems, ironwork and street furniture. Maintaining infrastructure in a safe and operational condition supports the Climate Plan's transport objectives and the city's wider net-zero ambitions.

What are the potential climate impacts as a result of this proposal?

Positive Impacts

Supports the circular economy – through the recovery and reprocessing of materials, reducing waste sent to landfill.

Extends the lifespan of existing infrastructure – reducing the need for more carbon-intensive reconstruction works.

Permits the use of recycled materials where complaint with the relevant specifications and standards.

Negative Impacts

Construction activities will generate greenhouse gas emissions from plants, equipment, vehicles and transportation.

Traffic management arrangements and temporary diversions may result in increased vehicle idling or longer distances during work.

Will the proposal contribute to Glasgow's net zero carbon target?

Yes, as above.

Privacy and Data Protection impacts:

Are there any potential data protection impacts as a result of the report
Y/N

No

If Yes, please confirm that a Data Protection Impact Assessment (DPIA) has been carried out

N/A

5 Recommendations

The Contracts and Property Committee is requested to approve the award of a contract for the provision of roads maintenance works - 2026/27 to the contractor listed below.

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Appendix A

Contractor	Total Evaluation Score	Rank
Cairn Construction Ltd (SC744683)	89.48	2
Luddon Construction Limited (SC057943)	74.55	3
John McGeady Ltd (SC080553)	69.58	4
Hillhouse Quarry Group Limited (SC135103)	66.45	5
MacLay Civil Engineering Limited (SC058460)	66.25	6
Lochwynd Limited (SC143213)	65.35	7
J H Civil Engineering Limited (SC195621)	61.01	8