

**Glasgow City Council****Operational Performance and Delivery Scrutiny Committee****Report by Chief Executive****Contact: Cormac Quinn****Ext 73625****Committee Workplan 2026-2027****Purpose of Report:**

Provides a summary of the proposed work programme for the period August 2026 - June 2027.

**Recommendations:**

The committee is asked to note:

1. the contents of the report; and
2. that other items may be considered throughout the year.

Ward No(s):

Citywide: ✓

Local member(s) advised: Yes ☐ Noconsulted: Yes ☐ No ☐

## **1.0 Introduction**

- 1.1 Operational Performance and Delivery Scrutiny Committee (OPDSC) commenced its scrutiny function in August 2022.
- 1.2 This is an update on the next set of meetings presenting an indicative timetable for 2026 up to recess in 2027.

## **2.0 Strategic Plan: Workplan Approach**

- 2.1 In order to ensure that the workplan clearly articulates its purpose it has been structured into Grand Challenges and their supporting Missions.
- 2.2 The general approach to scrutiny has been endorsed by recent Audit Reports, both [External](#) and [Internal](#).

- 2.3 The Grand Challenges and their Missions are as follows:

### **1. Reduce poverty and inequality in our communities**

- End child poverty in our city using early intervention to support families
- Meet the learning and care needs of children and their families before and through school
- Improve the health and wellbeing of our local communities
- Support Glasgow to be a city that is active and culturally vibrant

### **2. Increase opportunity and prosperity for all our citizens**

- Support Glasgow residents into sustainable and fair work
- Support the growth of an innovative, resilient and net zero carbon economy
- Raise attainment amongst Glasgow's children and young people

### **3. Fight the climate emergency in a just transition to a net zero Glasgow**

- Deliver sustainable transport and travel aligned with the city region
- Become a net zero carbon city by 2030

### **4. Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities**

- Create safe, clean and thriving neighbourhoods
- Run an open, well governed council in partnership with all our communities

- Enable staff to deliver a sustainable and innovative council structure that delivers value for money

2.4 These Grand Challenges and their Missions are underpinned by Commitments which Services will undertake to work towards the goal of each Mission.

2.5 As noted the Council agreed that the Strategic Plan will be subject to an review to reflect the volatility of outside pressures and budget constraints. There most recent review of the plan was in [October 2024](#).

### **3.0 Proposed Work Plan for OPDSC (August 2026- June 2027)**

3.1 In view of the focus on the Council Strategic Plan; the agendas for the next meetings in the schedule are configured as outlined below; with other items to be submitted as required. There is scope for other reports to be presented and requested as appropriate.

3.2 Committee Services are finalising dates for the Committee cycle in 2027 and the dates presented for 2027 in the report are indicative; and may be subject to change.

## OPDSC - Proposed workplan for 2026-2027

| Committee Date    | Item                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Lead                                                                                                                  |
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| 5 August 2026     | <p>OPDSC Independent Assessment by Robert Emmott<br/> ALL Committee Independent Assessments<br/> Delegated Conferences<br/> Refresher Scrutiny Session and Performance Manual annual update</p> <p><b>Committee Workplan</b></p>                                                                                                                                                                                                                                                                                                  | CED                                                                                                                   |
| 2 September 2026  | <p><b>Strategic Plan: Update - Grand Challenge 4:</b><br/> <b>Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities</b><br/> Mission 1: Create safe, clean and thriving neighbourhoods<br/> Mission 2: Run an open, well governed council in partnership with all our communities</p> <p><b>EQIA Guidance Review</b></p>                                                                                                                                                  | <p>Mission1: CED/NRS<br/> Mission 2: CED</p> <p>CED</p>                                                               |
| 30 September 2026 | <p><b>Strategic Plan: Update - Grand Challenge 1:</b><br/> <b>Reduce poverty and inequality in our communities</b></p> <p>Mission 1: Tackle Child poverty in our city using early intervention to support families<br/> Mission 2: Meet the learning and care needs of children and their families before and through school<br/> Mission 3: Improve the health and wellbeing of our local communities<br/> Mission 4: Support Glasgow to be a city that is active and culturally vibrant.</p> <p><b>SW Complaints Report</b></p> | <p>Mission 1- CED<br/> Mission 2-Education Services<br/> Mission 3- HSCP<br/> Mission 4- Glasgow Life</p> <p>HSCP</p> |
| 4 November 2026   | <p><b>Strategic Plan: Update - Grand Challenge 2:</b><br/> <b>Increase opportunity and prosperity for all our citizens</b><br/> Mission 1: Support Glasgow residents into sustainable and fair work<br/> Mission 2: Support the growth of an innovative, resilient and net zero carbon economy<br/> Mission 3: Raise attainment amongst Glasgow's children and young people</p>                                                                                                                                                   | <p>Mission 1: Economic Development<br/> Mission 2: NRS<br/> Mission 3: Education Services</p>                         |

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|                 | <b>GCC Complaints report</b><br><b>MLU Report</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | CED                                                                                                         |
| 2 December 2026 | <b>Strategic Plan Update – Grand Challenge 3:</b><br><b>Fight the climate emergency in a just transition to a net zero Glasgow</b><br>Mission 1: Deliver sustainable transport and travel aligned with the city region<br>Mission 2: Become a net zero carbon city by 2030<br><br><b>Delegated Conferences</b>                                                                                                                                                                                                                       | Mission 1: NRS<br>Mission 2: NRS<br><br><br>CED                                                             |
| January 2027    | <b>Strategic Plan: Update - Grand Challenge 4:</b><br>Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities<br>Mission 2: Run an open, well governed council in partnership with all our communities<br>Mission 3 - Enable staff to deliver a sustainable and innovative council structure that delivers value for money<br><br><b>HR Report</b>                                                                                                                             | Mission 2: CED/NRS<br>Mission 3: CED<br><br><br>CHR                                                         |
| February 2027   | <b>Strategic Plan: Update - Grand Challenge 1:</b><br><b>Reduce poverty and inequality in our communities</b><br><br>Mission 1: Tackle Child poverty in our city using early intervention to support families<br>Mission 2: Meet the learning and care needs of children and their families before and through school<br>Mission 3: Improve the health and wellbeing of our local communities<br>Mission 4: Support Glasgow to be a city that is active and culturally vibrant.<br><br><b>Fly Tipping</b><br><b>Deep Clean Teams</b> | Mission 1- CED<br>Mission 2-Education Services<br>Mission 3- HSCP<br>Mission 4- Glasgow Life<br><br><br>NRS |
| March 2027      | <b>Strategic Plan: Update - Grand Challenge 2:</b><br><b>Increase opportunity and prosperity for all our citizens</b><br>Mission 1: Support Glasgow residents into sustainable and fair work<br>Mission 2: Support the growth of an innovative, resilient and net zero carbon economy<br>Mission 3: Raise attainment amongst Glasgow's children and young people                                                                                                                                                                     | Mission 1: Economic Development<br>Mission 2: NRS<br>Mission 3: Education Services                          |

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|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
|            | <b>Local Government Benchmarking Framework</b>                                                                                                                                                                                                                                                                                                                                                                                                                                      | CED                                                           |
| April 2027 | <b>No Meeting</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                               |
| May 2027   | <b>Strategic Plan Update – Grand Challenge 3:</b><br><b>Fight the climate emergency in a just transition to a net zero Glasgow</b><br>Mission 1: Deliver sustainable transport and travel aligned with the city region<br>Mission 2: Become a net zero carbon city by 2030<br><br><b>Gully Cleaning</b>                                                                                                                                                                             | Mission 1: NRS<br>Mission 2: NRS<br><br>NRS                   |
| June 2027  | <b>Strategic Plan: Update - Grand Challenge 4:</b><br>Enable staff to deliver essential services in a sustainable, innovative and efficient way for our communities<br>Mission 1: Create safe, clean and thriving neighbourhoods<br>Mission 2: Run an open, well governed council in partnership with all our communities<br>Mission 3 - Enable staff to deliver a sustainable and innovative council structure that delivers value for money<br><br><b>Infestation Performance</b> | Mission 1: NRS<br>Mission 2: NRS<br>Mission 3: CED<br><br>NRS |

There is scope for other reports to be presented and requested as appropriate.

Among those to be scheduled during the period covered are:

- Internal Audits, as appropriate

Where possible these reports will be scheduled to be presented when the Service are attending Committee to provide the Strategic Plan update.