



Glasgow City Region Cabinet

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Establishing Glasgow City Region's Anchor Network

Purpose of report:

This report provides the Cabinet with an update on plans for a Glasgow City Region Anchor Network and associated Anchor Accelerator Summits.

Recommendations

The Cabinet is invited to:

- note the content of the report; and
- approve the proposed membership of the Anchor Network.

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1. Purpose

- 1.1. This report provides the Cabinet with an update on plans for a Glasgow City Region Anchor Network and associated Anchor Accelerator Summits.

2. Background and context

- 2.1. At the meeting on 2 February 2023, the Chief Executives' Group (CEG) approved a proposal for the creation of an Anchor Network to provide senior leadership and momentum for building community wealth in the regional economy.
- 2.2. Subsequently the proposal has been endorsed at Economic Delivery Group (17th January).

3. Format of the Anchor Network and Accelerator Summit

- 3.1. The Anchor Network will be a mission-based group of Chief Executive or Director level members from across a broad range of 'anchor' organisations within the Glasgow City Region. Collectively, these organisations have a huge economic footprint in the Region through their roles as employers, procurers, investors, and owners of land and property. The Network is intended to bring cohesion, cooperation, and collaboration so that their combined endeavour to build community wealth is greater than the sum of the individual parts.
- 3.2. The Network will be brought together twice per year for an 'Anchor Accelerator Summit'. The Summits will be action-focused with a clear ask(s) of the members at each session, which will be followed up at the subsequent session, thereby accelerating community wealth building activity.
- 3.3. A proposed mission, purpose and expectations will be circulated in advance of the initial meeting, leaving the majority of the Summit to be dedicated to the actions to be taken. Each Summit should be short and sharp – no longer than 90 minutes – with an agenda and papers circulated in advance.
- 3.4. It is proposed that there is a rolling chair format for the meetings to foster shared ownership. The Glasgow City Region Programme Management Office (PMO) will provide the required administrative support.

4. Timing

- 4.1. The Scottish Government has published a [consultation on a draft Community Wealth Building Bill](#) on 31 January 2023. The consultation closes on 25 April 2023. The Network will, as an initial task, have a role in responding to this consultation on behalf of the City Region. It is hoped that a meeting in Spring allows the consultation to be discussed and actions agreed. The Programme Manager could bring a draft response to the consultation to the first Summit for discussion, amendment and approval.
- 4.2. It is proposed that the first meeting of the Anchor Network takes place in Spring '23, prior to the conclusion of the Scottish Government's consultation process on the Community Wealth Building Bill.
- 4.3. In terms of further actions, having the Anchor Network sign-up to support making Glasgow City Region a Living Wage Place will be important. There is also the potential

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to propose an employment and good work charter to support fair and just labour markets in the Region, or similar.

4.4. It is anticipated that the second Anchor Accelerator Summit will be held in September 2023.

5. Membership

5.1. Discussion at CEG in December 2022 suggested that the membership of the Anchor Network should be broad, taking in public and private sector, third sector, FE and HE representation, as well as significant sectors such as housing and transport. A list of proposed members to be invited to the first Anchor Accelerator Summit is set out in Appendix One.

5.2. It is expected that the attendees will be senior – Chief Executive or Director level – and able to make decisions on behalf of their organisation, and that the meetings will be in-person.

6. Recommendations

6.1 The Cabinet is invited to:

- note the content of the report; and
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Appendix One: proposed membership of the Glasgow City Region Anchor Network

Sector	Organisation
NHS	NHS Greater Glasgow and Clyde
	NHS Lanarkshire
Local authority	South Lanarkshire Council
	Inverclyde Council
	Glasgow City Council
Higher and further education	University of West of Scotland
	University of Glasgow
	New College Lanarkshire
	Glasgow Colleges Regional Board
Private sector (PS)	Federation of Small Businesses
PS: energy	Scottish Power
PS: banking	Barclays
PS: construction	Morrisons Construction
Finance	Strathclyde Pension Fund (Direct Investment Portfolio)
Third sector: housing	Blue Triangle Housing Association
	Wheatley Group
Third sector: care	Mungo Foundation
Third sector: support services	Turning Point Scotland
Third sector: care	Quarriers
Third sector: mental health	Scottish Association for Mental Health (SAMH)
Other	Network Rail