



Glasgow City Region Cabinet

Report by Director of Regional Economic Growth

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Glasgow City Region Governance Review Phase 2 – Proposed Scope

Purpose of Report:

This report sets out the proposed scope for the Glasgow City Region Governance Review Phase 2.

Recommendations:

The Cabinet is invited to:

- a) Agree the proposed scope (as set out at section 2.4).

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1. Introduction

- 1.1 This report sets out the proposed scope for the Glasgow City Region Governance Review Phase 2.

2. Background

- 2.1 In June 2020, In June 2020, the CEG agreed to a comprehensive review of the City Region's governance structures. The review was prompted by conditions set out in the Gateway Review One approval letter and by other complementary work including the audit of governance effectiveness.
- 2.2 The primary purpose of the review was to assess the effectiveness of governance structures, overall and at an individual group level, to understand whether the structure's groups remained fit for purpose in terms of make-up, scope, membership, how they operated, what they delivered and how they worked together.
- 2.3 The review was split into two stages with the Phase 1 Report presented to the Chief Executives' Group on the 26 November 2020 and then approved by Cabinet on 8 December 2020. The Phase 1 Review focused primarily on the working arrangements of the existing structures in order to identify operational improvements which could be made to these arrangements. Since December 2020, the PMO has sought to implement all Phase 1 recommendations. The Phase 1 Report noted that further change would be required to structures following the development of the Regional Economic Strategy.
- 2.4 The proposed scope of the Phase 2 wider review was set out in the report to Cabinet in December 2020 and included:
- ongoing discussion and consideration by Cabinet of additional powers for the Region;
 - changes which may be required to City Region resources and to governance structures to reflect changes/additions to leadership roles across Regional Partners in light of the refreshed Regional Economic Strategy;
 - integration of the Clydeplan Authority staff into the wider Regional team;
 - arrangements for private sector engagement following the disbanding of the Economic Leadership Board at the end of 2019;
 - the role and membership of the Independent Commission on Economic Growth; and
 - the ongoing development of the Clyde Mission initiative and its associated governance arrangements.

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2.5 There have been a number of key developments since December 2020 of relevance to each of the above matters, including:

- the publication of the Scottish Government's Regional Policy Review and the recommendations to further empower regions;
- the directing of the UK Shared Prosperity Funds and Innovation Accelerator funds via the GCR structures;
- Transport Scotland's commitment within the STPR2 to undertake further work to develop the Clyde Metro business case;
- Cabinet's approval of [Glasgow City Region Economic Strategy](#) (December 2021) and the RES Action Plan's 12 Programmes (August 22);
- the establishment and management by the PMO of RES Action Plan Programme delivery groups (e.g. the Electric Vehicle Taskforce, the Innovation Partnership Board) providing the option for Member Authorities to redirect their resources from managing/servicing Portfolio Group(s) where delivery groups can replace Portfolios and ensure prioritised actions are taken forward;
- the recent recommencement of work to support the proposed operational integration of Clydeplan and the GCR Teams;
- recent discussions with the Glasgow Economic Leadership Board regarding its potential role in supporting private sector engagement for the Region;
- the issuing of the revised National Evaluation Framework for City Deal Gateway Two by the Department of Levelling Up, Housing and Communities (DLUHC), providing a basis to determine the future role of the Commission in the Gateway process; and
- recent discussions with the Scottish Government regarding the potential integration of the Clyde Mission initiative into the GCR Team's workplan.

3. Proposed Next Steps

3.1 Following approval of the proposed scope as set out at section 2.4. above, the PMO will develop and present to the next CEG meeting a proposed approach and timetable for the completion of the Glasgow City Region Governance Review Phase 2.

4. Recommendations

4.1 The Cabinet is invited to:

- a) Agree the proposed scope (as set out at section 2.4).