

GLASGOW CITY REGION CABINET.

Item 1

15th February 2022

Minutes of meeting held on 7th December 2021 by video conference.

Present: Councillor Susan Aitken (Chair), Glasgow City Council; Councillor Andrew Polson, East Dunbartonshire Council; Councillor Tony Buchanan, East Renfrewshire Council; Councillor Stephen McCabe, Inverclyde Council; Councillor Michael McPake, North Lanarkshire Council (substitute for Councillor Jim Logue); Councillor Jim Paterson Renfrewshire Council (substitute for Councillor Iain Nicolson); Councillor John Ross, South Lanarkshire Council; and Councillor Jonathan McColl, West Dunbartonshire Council.

Apologies: Councillor Jim Logue, North Lanarkshire Council; and Councillor Iain Nicolson, Renfrewshire Council.

Attending: N Lyttle (Clerk); K Rush, J Thompson, J Brown, C Burrows and W Hart, Glasgow City Council; G Cornes, East Dunbartonshire Council; L McMillan and A Cahill, East Renfrewshire Council; L Long, Inverclyde Council; L Noble, North Lanarkshire Council; B Walker, Renfrewshire Council; P Manning and T McDaid, South Lanarkshire Council; R Cairns, West Dunbartonshire Council; and D McNulty, Commission on Economic Growth.

Minutes of previous meeting approved.

- 1 There was submitted and approved the minutes of 5th October 2021.

Minutes of Glasgow City Region Education Committee noted.

- 2 There was submitted and noted the minutes of the Glasgow City Region Education Committee of 23rd November 2021.

Variation in order of business.

- 3 The Cabinet agreed to vary the order of business as hereinafter minuted.

East Renfrewshire Council – City Deal Programme realignment proposal approved etc – Declaration of interest.

- 4 There was submitted a report by the Director of Environment, East Renfrewshire Council (ERC), setting out a proposal from ERC to modify its M77 Strategic Corridor programme of City Deal funded activity, advising

- (1) that transport connectivity between the 2 major settlements in the ERC area, Eastwood and Barrhead, was poor and in view of this, the overall focus of

ERC's programme had been to provide infrastructure, including road improvements through an M77 Strategic Corridor Programme in support of the planned growth of Newton Mearns, sustaining the regeneration of Barrhead and transforming the Dams to Darnley Country Park into a popular visitor attraction;

- (2) that in 2015, a Strategic Business Case (SBC) had been approved for 4 projects totalling £44m, as detailed in the report, with several Outline Business Cases (OBCs) and Full Business Cases (FBC) from those 4 projects having already been submitted and approved, and while some of those projects had been delivered quickly, some of the mainly transport related projects had been delayed, as detailed in the report;
- (3) that the costs associated with the original SBC and subsequent OBCs and FBCs were now out of date and/or insufficient due to a variety of reasons, as outlined in the report;
- (4) of a revised project timescale together with details of the OBCs and FBCs that still required to be delivered, and of a proposal by ERC to revise its programme, with the key proposal being to redirect funding from the Levern Valley Link Road and the Dams to Darnley visitor facilities projects to support increased expenditure on the Aurs Road upgrade and Barrhead South rail station projects, with the shortfall in funding of around £5.950m being met from external sources, all as detailed in the report;
- (5) that an assessment carried out by ERC's consultants, Stantec and EKOS, had confirmed that the proposed funding adjustments did not adversely affect the benefits of the Programme and provided a positive return on public sector investment; and
- (6) that the revisions proposed in the report had been approved by ERC on 30th June 2021, subject to approval through the normal City Deal governance arrangements in relation to this Cabinet's approval.

After consideration and having heard Andy Cahill, East Renfrewshire Council, the Cabinet

- (a) approved the revised proposed project scopes and budgetary revisions to be contained within the existing allocation of £44m to ERC from City Deal; and
- (b) noted
 - (i) the progress made on the development and implementation of ERC's £44m City Deal Programme and the significant benefits that had already been delivered for residents and business, with remaining projects set to stimulate further economic growth and inclusive growth benefits for the area;

- (ii) the outcome of an independent report that indicated that the proposals would have no negative impact on the overall programme Gross Value Added to the economy of East Renfrewshire of £193m; and
- (iii) the proposed submission of revised and/augmented OBCs to future meetings of this Cabinet.

Councillor Buchanan declared an interest in this item and took no part in the decision.

Glasgow City Region Education Improvement Collaborative Improvement Plan 2021/22 endorsed etc.

5 With reference to the minutes of the Glasgow City Region (GCR) Education Committee of 24th August 2021 when that committee had endorsed the West Partnership's draft Education Improvement Collaborative Plan 2021/22 and had agreed to submit the plan to this Cabinet for consideration, there was submitted a report by the Regional Lead Officer, regarding the plan, advising that

- (1) since its establishment in 2017, the West Partnership had drawn together the 8 high performing partner authorities of the City Region and it was clear that there was a close working relationship across the individual authorities with very strong and increasing collaborative working at all levels, which supported a collective drive towards ongoing improvement in outcomes for all of the region's children and young people;
- (2) the latest plan, for 2021/22, attached as an appendix to the report, continued to set out the vision for equity, excellence and empowerment across all 8 partner authorities whilst recognising the unprecedented challenges that had resulted from COVID-19 and outlining the West Partnership's clear commitment to supporting recovery; and
- (3) over the past year in particular, a number of programmes and activities had been designed to address the challenges faced by schools and educational settings across the West Partnership, including introducing a range of leadership opportunities, tracking learners' wellbeing, extending curricular networks for teachers to help implement the Scottish Qualifications Authority Alternative Certification Model, as well as developing a significant contribution to the national digital learning offer through West Online School.

After consideration and having heard a presentation by Tony McDaid, Regional Lead Officer, the Cabinet

- (a) endorsed the Improvement Plan for 2021/22; and
- (b) noted that the Improvement Plan 2021/22 had been endorsed by the GCR Education Committee on 24th August 2021, and that members of the committee would seek approval of the plan from their individual local authorities in order to maintain local democratic oversight.

Internal audit review of business continuity and resilience arrangements noted – Instruction to Head of Audit and Inspection.

6 There was submitted a report by the Head of Audit and Inspection, Glasgow City Council, advising of the findings of a review of business continuity and resilience arrangements in place in relation to the Glasgow City Region City Deal.

After consideration, the Cabinet

- (1) noted the contents of the report; and
- (2) instructed the Head of Audit and Inspection to submit further reports on the progress towards achievement of the recommendations within the action plan.

Internal audit follow-up report noted.

7 There was submitted and noted a report by the Head of Audit and Inspection, Glasgow City Council, providing an update on action taken to implement audit recommendations, which had previously been agreed following the findings of a review of Member Authority grant claim eligibility (Phase 2).

Glasgow City Council - Clyde Waterfront and West End Innovation Quarter project – Proposals for programme revision approved etc – Declaration of interest.

8 With reference to the minutes of 11th December 2018 approving the augmented Outline Business Case (OBC) for Glasgow City Council's (GCC) Clyde Waterfront and West End Innovation Quarter project (CWFWEIQ), investing £113.9m of City Deal funding to accelerate investment and development activity within Glasgow's waterfront corridor, there was submitted a report by the Head of Glasgow City Deal updating the Cabinet on the project and presenting proposals for revising the CWFWEIQ programme to accommodate significant cost increases for the Improving Connectivity between Glasgow University and Queen Elizabeth University Hospital: Govan-Partick Bridge sub-project, advising

- (1) that the CWFWEIQ project objectives would be achieved by the delivery of a number of complementary sub-projects which would address the main barriers to economic growth, with steady progress having been delivered since 2015, as detailed in the report;
- (2) that in April 2020, following a prioritisation exercise, GCC had taken the decision to delay development of a number of sub-projects in light of increasing concern around deliverability within the approved budget, as detailed in the report;
- (3) of the reasons for the rise in cost of the Govan-Partick Bridge sub-project totalling £14.7m, which had been identified as an investment priority in light of

its economic impact and strategic importance to delivery of the 4 critical success factors that had been identified within the OBC, all as detailed in the report, and that, in addition, failure to deliver the bridge would have an adverse impact on the emerging cross-river Innovation Quarter and also undermine the prospects of inclusive economic growth that benefitted the long-term regeneration of Govan; and

- (4) that in order to deliver the Govan-Partick Bridge sub-project, GCC proposed to vire budget totalling £30.57m between CWFWEIQ sub-projects, as detailed in the report, and had worked with economists at Stantec who had been commissioned to produce a report in order to identify a budget re-allocation that would facilitate delivery of the bridge whilst minimising impact on the economic outputs set out within the OBC, with the key findings of Stantec being detailed in Appendix 2 of the report.

After consideration and having heard Jonathan Brown, Glasgow City Council, the Cabinet

- (a) noted
- (i) the objectives of the CWFWEIQ project and progress made on the development and implementation of the project;
 - (ii) the important contribution that the proposed Govan-Partick Bridge made to the delivery of the project objectives and economic outputs; and
 - (iii) the proposed changes to the CWFWEIQ project and consequential economic impact; and
- (b) approved the proposed changes to the CWFEIQ project, as detailed in the report.

Councillor Aitken declared an interest in this item of business and took no part in the decision.

Infrastructure Programme - Glasgow City Council – Clyde Waterfront and West End Innovation Quarter – Improving Connectivity between Glasgow University and Queen Elizabeth University Hospital: Govan-Partick Bridge - Full Business Case approved etc – Declaration of interest.

9 With reference to the minutes of 11th December 2018 approving an augmented Outline Business Case (OBC) for the Clyde Waterfront and West End Innovation Quarter project (CWFWEIQ), there was submitted a report by the Director of Regional Economic Growth intimating that Glasgow City Council (GCC) had submitted a Full Business Case (FBC) in respect of the Improving Connectivity between Glasgow University and Queen Elizabeth University Hospital: Govan-Partick Bridge part of the project, which, following evaluation by the Programme Management Office (PMO), had been considered and approved by the Chief

Executives' Group on 25th November 2021 and was now being submitted to Cabinet for approval, advising

- (1) of the executive summary of the project, detailed in Appendix 1 of the report;
- (2) that the PMO appraisal of the FBC considered that the FBC was consistent with the requirements of Her Majesty's Treasury Green Book and with the content of the augmented CWFWEIQ OBC and the update to the economic case that had been undertaken by Stantec as part of the reprogramming report referred to in the previous paragraph of these minutes;
- (3) of the funding requirements as detailed; and
- (4) of the current benefits realisation requirements being met by this project.

After consideration and having heard a presentation on the project by Chris Burrows, Glasgow City Council, the Cabinet

- (a) noted the report and that the PMO Appraisal and Project Risk Register were available on request from the Clerk; and
- (b) approved the funding requirement of £39.477m;
- (c) invited GCC to proceed to delivery, monitoring and evaluation of the FBC; and
- (d) further noted that the PMO would incorporate and re-state (where appropriate) any required changes within the Programme Business Case/Programme Plan etc.

Councillor Aitken declared an interest in this item and took no part in the decision thereon.

Interim performance report noted etc.

10 There was submitted an interim performance report by the Director of Regional Economic Growth for the period to 18th November 2021 providing updates on the progress of the City Deal Programme, including key performance indicators for the Infrastructure Fund programme and an overview of progress for City Region Portfolio Groups, which had met since the last meeting of this Group, and the City Region Intelligence Hub.

After consideration, the Cabinet

- (1) noted
 - (a) the report and that the Programme Management Office (PMO) had submitted an expression of interest to bid for £50,000 of funding from Scottish Futures Trust and Transport Scotland to support the

development of the regional Strategic Outline Programme Business Case for Electric Vehicle Charging, as detailed in the report;

- (b) the Change Control Requests that had been approved by the Chief Executives' Group (CEG) on 25th November 2021, as detailed in the report;
 - (c) that a Glasgow City Region response to the Scottish Government's 'Fair Work Nation' consultation was being developed by the PMO with engagement from the Skills and Employment Portfolio, Enterprise Portfolio and the Procurement Support Group, and noted that the final sign-off and submission of the regional response had been delegated by the CEG to the Chair of that group;
 - (d) the 2022 meeting dates for this Cabinet and the CEG, as detailed in the report; and
 - (e) that, due to the timing of the current procurement exercise and tender return dates falling out-with the CEG and Cabinet meeting cycle dates, there might be a requirement for approval to be sought from this Cabinet for Glasgow City Council's City Centre Enabling Infrastructure Integrated Public Realm's Argyle Street West Full Business Case via email in January 2022, as detailed in the report; and
- (2) approved the Change Control Requests in respect of Glasgow City Council's Clyde Waterfront and West End Innovation Quarter project and North Lanarkshire Council's East Airdrie Link Road project, all as detailed in the report.

Date of next meeting noted.

11 The Group noted that the next meeting would take place on Tuesday, 15th February 2021 at 10.00am.

Chair's remarks.

12 Having heard the Chair advise that Norrie Lyttle would shortly be retiring from his post of Committee Services Manager, Glasgow City Council, the Cabinet thanked Norrie for his commitment and contribution to the work of this Cabinet and wished him well for the future.