
**GLASGOW CITY REGION - CITY DEAL CABINET
JOINT COMMITTEE**

Unaudited Annual Accounts

For the year ended 31 March 2021

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❖ Management Commentary

History and Statutory Background

Glasgow City Region, one of the largest regions in the UK, is Scotland's economic powerhouse. With a combined population of 1.8 million, it provides 34% of the nation's jobs and a base to almost 30% of Scotland's businesses. Its economy produced an approximate £47.3bn of Gross Value Added (GVA) in 2019, making it the largest city region economy in Scotland and the fourth largest in the UK.

Our ground breaking £1.13 billion City Deal, the first in Scotland and one of the largest in the UK, is an agreement between the UK government, the Scottish government and the eight local authorities across Glasgow City Region.

The eight participating local authorities are East Dunbartonshire Council, East Renfrewshire Council, Glasgow City Council, Inverclyde Council, North Lanarkshire Council, Renfrewshire Council, South Lanarkshire Council and West Dunbartonshire Council.

The City Deal provides over £1 billion funding from the UK and Scottish governments and is set to transform the physical and social landscape – creating thousands of new jobs, homes, supporting business growth, improving transport connectivity and unlocking land in key sites for development.

In 2014 eight councils agreed to establish a Joint Committee to govern the City Deal and determine the strategic economic development priorities for Glasgow City Region.

Glasgow City Council is the Lead Authority.

An Assurance Framework sets out the operational structure of the Joint Committee and how its functions are governed.

Structure

The Joint Committee, known as the Glasgow City Region Cabinet, is made up of the Leaders of the participating authorities. The Cabinet is responsible for decision making in relation to the City Deal and for determining the strategic economic development priorities for Glasgow City Region. Meetings are held every eight weeks and are open to the public, with papers available through the City Deal website.

The Programme Management Office (PMO) acts as the secretariat for the Cabinet and is the central point for appraisal and monitoring of all aspects of City Deal. The Cabinet is supported

by a Chief Executives' Group (CEG), which oversees the management of the PMO in its delivery of the operational functions of the Cabinet.

The Chief Executives' Group is also supported by a number of sub-groups, comprised of officers from the participating councils. To further the existing collaboration between the eight local authorities, a distributive leadership model was agreed in June 2016, based around eight portfolios focused on driving wider economic growth. Consultation continues to take place with the Glasgow City Region and the UK and Scottish Governments through ongoing officer liaison and an Annual Conversation event in September each year. Governance arrangements align to the Assurance Framework and the Programme Business Case. The City Deal is supported by a programme of internal and external audits and continues to participate in the Scottish Parliamentary Inquiry into City Deals.

Strategic Aims

Over its lifetime, it is estimated that the City Deal will:

- Deliver £2.2 billion in additional GVA per annum (a 4% uplift) across the City Region;
- Support an additional overall increase of around 29,000 jobs in the City Region;
- Create 15,000 construction jobs through the City Deal construction programme;
- Work with 19,000 unemployed residents and support over 5,500 back into sustained employment;
- Lever in an estimated £3.3 billion of private sector investment to support the delivery of the projects within the infrastructure programme;
- Spread the benefits of economic growth across the Region, ensuring deprived areas benefit.

Programme Performance

This report marks the sixth year of the Glasgow City Region City Deal and covers the period ending 31 March 2021.

Our City Deal was the first to be established in Scotland and to benefit from funding from both the Scottish and UK Governments. It remains one of the largest and the most advanced of the 30 UK City Deals agreed to date. We have continued to make significant progress, with all projects underway and a number already completed.

The £1.13 billion infrastructure fund will deliver 21 projects focusing on improving transport connectivity and unlocking key sites across the region for residential and commercial

development over the next 10– 20 years. Together with a further six projects for innovation, skills and employment, the City Deal will enable a programme of work which will greatly add to the value of the local economy over the next 20 years.

In March 2020, the Covid-19 pandemic hit, impacting on the Region's economy. With construction grinding to a halt across the whole of the UK, this had an immediate knock on effect on many of our projects which are in the delivery phase. The scale of the challenge from Covid-19 faced by Glasgow City Region, as for all UK city regions, is substantial. However, the Region is in a better position than most.

Thanks to our City Deal, last year's gateway review success unlocked a further **£250 million** funding from the UK and Scottish governments - vital for supporting local jobs and businesses. The Region also benefitted from further significant investment on the back of existing City Deal projects - at a crucial time to help protect the economy.

- *Results for Medicity, the first City Deal project set up five years ago, showed over 200 new jobs created, 70 new med-tech businesses established and **£26 million private investment raised***
- *A **£38 million** grant was awarded to University of Glasgow to create the Living Lab. Central to the creation of the new cross-river Innovation District being developed through the City Deal, it will be based next to the Queen Elizabeth University Hospital and will bring cutting edge science to a real world clinical setting, with medical treatments tailored to patients.*
- *A **£21 million additional funding** boost for the Glasgow's Avenues project was announced in November 2021, in the form of Sustrans funding for the **Avenues Plus** project, which will complement and extend the existing programme of 17 streets to connect the city centre to further surrounding neighbourhood routes.*
- *In December 2021 over **£1 million** of City Deal funding announced for improvements at Tradeston, with **Barclays matching it with £1million funding of their own.***

While Covid brought delays to the City Deal infrastructure Programme, an extensive review of its impact on the infrastructure projects was completed in early 2021. We remain committed to all of our projects, with an updated programme plan now in place for their delivery. In the coming months we'll see considerable progress across many of these projects, including on the new iconic bridge over the M8 motorway in Glasgow, on a new manufacturing innovation district taking shape in Renfrewshire and in preparatory works at Ravenscraig – once one of Europe's largest derelict sites.

With local businesses benefitting from over **£100 million** worth of City Deal contracts to date – the City Deal is vital for our economy and supporting local jobs and businesses.

In terms of economic recovery – we have a strong plan in place, and one which is green. Work by our dedicated Intelligence Hub resource for economic research and insight, identified the key issues and emerging opportunities arising from Covid, helping us to shape the best solutions and bring forward new ideas to protect the Region. This includes proposals for **a £5 billion home energy retrofit programme which will reduce fuel poverty, cut carbon emissions and create meaningful local jobs**. This exciting initiative requires a sustained ten-year investment which we estimate would support over 75,000 jobs and generate £4.4 billion in Gross Value Added (GVA) across the Region.

Our ambitions are undimmed by Covid and we have much to look forward to in the coming months. We will continue to work with the UK and Scottish governments to accelerate, prioritise, and expand infrastructure capital investment, particularly on significant transformational projects. We want to see the River Clyde – the greatest untapped development opportunity in Western Europe - brought back into productive use through the Clyde Mission initiative. We want to see the development of a new Metro system, connecting communities across the Region, and we want to see growth in those sectors which will be at the forefront of economic recovery. Glasgow City Region is now one of the most innovative city regions in Europe with three emerging Innovation Districts – all catalysed by City Deal investment.

All of these projects will help to protect the Region, draw investment, create jobs and opportunities for local businesses and support a green recovery.

Further information and progress updates are available from www.glasgowcityregion.co.uk

The Programme Risk Register was refreshed throughout 2020/21. The impact of COVID-19 has changed the risk profile and the Programme Issue Log more recently with delays in the development and approval of business cases, procurement, design and construction activity all subject to delay. The PMO is in liaison with the Scottish and UK governments to keep them abreast of COVID-19 related issues as they continue to develop and to agree recovery and mitigation.

The PMO is funded by the eight member authorities and this contribution is managed within each authorities' financial resources. The PMO budget is set and recharged to member authorities annually and on the grounds of materiality the long-term funding of the PMO is currently not considered to be a major financial risk.

Financial Performance

The cost of running the PMO is the main item of expenditure of the Cabinet. Salary costs and any administrative expenses incurred by the PMO are re-imbursed in full from the participating authorities.

The total gross budget for the PMO was set at £1,267,902 and along with a funding carry forward from previous years of £7,604 and additional income of £214,456 this provided total financial resources of £1,489,962 in 2020/21. There was an underspend of £274,326 on the total gross financial resources for 2020/21 mainly due to savings in employee costs due to vacancies, the temporary redeployment of staff to work on business grants during the year and the receipt of interest.

Expenditure of £1,215,636 was incurred for the period. The underspend of £274,326 has been carried forward into 2021/22 and will be used to meet agreed priorities. The accounts have been prepared on a going concern basis.

❖ **Statement of Responsibilities for the Statement of Accounts**

1. The lead authority's responsibilities

The lead authority is required:

- To make arrangements for the proper administration of the financial affairs of the Joint Committee and to ensure that one of its officers has the responsibility for the administration of those affairs. In Glasgow City Council, that officer is the Executive Director of Finance.
- To manage its affairs to secure economic, efficient and effective use of the resources and safeguard its assets.
- Ensure the Annual Accounts are prepared in accordance with legislation (the Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland Act 2003); and
- Approve the Annual Accounts for signature.

These Annual Accounts will be considered by the Cabinet at its meeting on 10 August 2021 and are planned to be submitted to the Cabinet to be approved for signature no later than 31 October 2021.

2. Responsibilities of the Executive Director of Finance, Glasgow City Council

The Executive Director of Finance in Glasgow City Council is responsible for the preparation of the statement of accounts of the Joint Committee, in accordance with proper practices as required by legislation and as set out in the Code of Practice on Local Authority Accounting in the United Kingdom ('the Code').

In preparing the Annual Accounts, the Executive Director of Finance has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgments and estimates that were reasonable and prudent;
- Complied with the legislation; and
- Complied with the Code (in so far as it is compatible with legislation).

The Executive Director of Finance has also:

- Kept proper accounting records which were up to date; and
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the financial statements give a true and fair view of the financial position of Glasgow City Region City Deal Cabinet Joint Committee as at 31 March 2021 and the transactions for the year then ended.

Martin Booth BA, FCPFA, MBA
Executive Director of Finance
Glasgow City Council
24 June 2021

3. Comprehensive Income and Expenditure Statement for the year ended 31 March 2021

2019/20 £	Service	Note	2020/21 £
1,365,395	Gross expenditure	3	1,215,636
(1,365,395)	Gross income	3	(1,215,636)
0	Cost of Services		0
0	Interest and investment income		0
0	Financing and Investment Income and Expenditure		0
0	(Surplus) or Deficit on the Provision of Services		0
0	Other Comprehensive (Income) and Expenditure		0
0	Total Comprehensive (Income) and Expenditure		0

Comprehensive Income and Expenditure Statement – shows income and expenditure incurred in the year relating to the provision of services for the Joint Committee.

4. Balance Sheet as at 31 March 2021

31 March 2020 £		Note	31 March 2021 £
2,390	Short-term debtors	6	0
261,006	Cash and cash equivalents		499,567
263,396	Current Assets		499,567
(263,396)	Short-term creditors	6	(499,567)
(263,396)	Current Liabilities		(499,567)
0	Net Assets / (Liabilities)		0
0	Usable Reserves		0
0	Unusable Reserves		0
0	Total Reserves		0

Balance Sheet – The balance sheet of the Joint Committee shows that there were no reserve balances as at 31 March 2021.

The unaudited accounts were issued on 24 June 2021

Martin Booth BA, FCPFA, MBA
Executive Director of Finance
Glasgow City Council
24 June 2021

5. Cash Flow Statement for the Year ended 31 March 2021

2019/20 £	Revenue Activities	2020/21 £
0	Surplus or (Deficit) on the Provision of Services	0
	Adjustments for non-cash items:	
(2,390)	(Increase) / decrease in debtors	2,390
(70,792)	Increase / (decrease) in creditors	236,171
(73,182)		238,561
(73,182)	Net cash inflow / (outflow) from activities	238,561
334,188	Cash and cash equivalents at the beginning of the reporting period	261,006
261,006	Cash and cash equivalents at the end of the reporting period	499,567

Cash Flow Statement – details the changes in cash and cash equivalents of the Joint Committee.

❖ Notes to the accounts

The main objective of these notes is to provide further explanation for certain aspects of the core Financial Statements.

1. Statement of accounting policies

- 1.1** The financial statements for the year ended 31 March 2021 have been compiled on the basis of recommendations made by the Local Authority (Scotland) Accounts Advisory Committee (LASAAC) and have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 (the Code). The Code is based on International Financial Reporting Standards (IFRS) with interpretation appropriate to the public sector. The statements are designed to give a 'true and fair view' of the financial performance and position of the Joint Committee.
- 1.2** The accounting concepts of 'materiality', 'accruals', 'going concern' and 'primacy of legislative requirements' have been considered in the application of accounting policies. In this regard the materiality concept means that information is included where the information is of such significance as to justify its inclusion. The accruals concept requires the non-cash effects of transactions to be included in the financial statement for the year in which they occur, not in the period in which the cash is paid or received. The going concern concept assumes that the Joint Committee will not significantly curtail the scale of its operation. Wherever accounting principles and legislative requirements are in conflict the latter shall apply.
- 1.3** Suppliers' invoices received up to 31 March 2021 have been included in the accounts. In addition, expenditure has been accrued, in accordance with the Code, where the goods or services were received prior to 31 March 2021. Salaries and wages earned to 31 March 2021 are included in the accounts for 2020/21 irrespective of when the actual payments were made.
- 1.4** Income includes all sums due in respect of contributions from participating authorities. No interest was earned on fund balances for the year ended 31 March 2021.
- 1.5** There were no complex transactions or potential future uncertainties requiring critical judgements or estimations of uncertainty in preparing the 2020/21 accounts.
- 1.6** Cash and cash equivalents represent monies held at the bank for short-term commitments.
- 1.7** Events after the balance sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the statement of accounts are authorised for issue. Two types of event may be identified and this firstly includes those events that provide evidence of conditions that existed at the end of the reporting period – the Financial Statements are adjusted to reflect such events. Secondly, it includes those events that are indicative of conditions that arose after the reporting period – the Financial Statements are not

adjusted to reflect such events, but where this would have a material effect, the nature and estimated financial impact of such events is disclosed in the notes.

2. Accounting Standards Issued not Adopted

There are no accounting standards which have been issued, but not adopted, that would have a material effect on the 2020/21 Financial Statements of the Joint Committee.

3. Income and expenditure statement

The table below provides a detailed breakdown of income and expenditure of the Joint Committee during 2020/21.

	Note	2019/20 £	2020/21 £
Income			
Expenditure re-imbursement from participating local authorities	4	(1,365,395)	(1,001,131)
Grants received		0	(113,209)
Interest		0	(101,296)
Total income		(1,365,395)	(1,215,636)
Expenditure			
Employee costs		968,546	911,707
Transport		1,427	0
Supplies and services		387,012	295,329
Third Party Payments		8,410	8,600
Total expenditure		1,365,395	1,215,636
(Surplus) or deficit for period		0	0
(Surplus) brought forward		0	0
Accumulated (surplus) or deficit		0	0

4. PMO Budget and Funding

Based on the initial agreement signed by participating authorities, parameters were set out to determine the method for funding of the Programme Management Office (PMO). The Contribution Sum is to be calculated as a proportion of the PMO budget, based on the population of each Member Authority's area and expressed as a percentage of the total population within the areas of the Member Authorities. In 2020/21 there was also £113,209 grants received and £101,296 interest and this is included in total income of £1,215,636 resulting in a PMO recharge to all member authorities of £1,001,131.

A detailed breakdown of each member's contribution towards the cost of running the PMO is shown in the table below:-

Local Authority	Contribution 2020/21 £
East Dunbartonshire Council	59,069
East Renfrewshire Council	52,061
Glasgow City Council	340,352
Inverclyde Council	43,051
North Lanarkshire Council	186,220
Renfrewshire Council	97,015
South Lanarkshire Council	174,205
West Dunbartonshire Council	49,058
Total	1,001,131

5. Employee benefits

All 13 full time members of staff of the Joint committee were employed on a secondment basis. A total of 11 members of staff were employed by Glasgow City Council and 2 members of staff by Renfrewshire Council.

In accordance with International Accounting Standard 19 (IAS 19) – Employee Benefits, the employing councils are required to disclose certain information concerning assets, liabilities, income and expenditure, of the pension scheme. As the Cabinet does not directly employ staff, the staff pension costs of the PMO will be reflected in the figures disclosed in the financial statements of Glasgow City Council and Renfrewshire Council.

The Code requires that employee benefits are recognised in the accounts when they are earned rather than when they are paid. As a result, there is a requirement to consider notional entitlements

to annual leave earned but not taken as at 31 March 2021. Employees providing professional services to the PMO are contracted to Glasgow City Council and Renfrewshire Council and therefore any notional liability will have been included within the accounts of these two Councils who hold the contracts of employment.

6. Short-term creditors

The short-term creditors figure for 2020/21 of £499,567 comprises the following:-

Short-term creditors	31 March 2021 £
Audit Scotland	5,733
Clyde Gateway	50,209
National Panel and Commission	11,746
West Dunbartonshire Council	55,000
Renfrewshire Council	79,169
East Renfrewshire Council	8,384
Skills Development Scotland	15,000
City Region 20/21 Credit Recharge	274,326
Total sundry creditors	499,567

7. Remuneration Report

Glasgow City Region – City Deal Cabinet is a Joint Committee comprising eight participating local authorities. The Cabinet does not directly employ any members of staff, with all services being provided by staff of the participating authorities on a secondment basis.

A remuneration report providing disclosures in respect of elected members and chief officers of the Councils, including those with authority and responsibility for the Cabinet are included in the Annual Accounts of each of the participating local authorities.

8. Related Parties

Glasgow City Council is the administering body responsible for the Joint Committee. The Joint Committee uses the administering body's financial and payroll systems and banking facilities. The related party transactions between the Joint Committee and Glasgow City Council are shown in the table below. The cash and cash equivalents balance for the Cabinet represents amounts held on the Cabinet's behalf by Glasgow City Council and is the difference between amounts received and amounts spent.

Related Party transactions and balances	2020/21 Expenditure £	2020/21 Income £	Cash and Cash Equivalents at 31 March 2021 £
Related bodies			
Glasgow City Council	340,352	340,352	499,567

9. Auditor remuneration

Audit Scotland has agreed with the Joint Committee that the audit fee would be £8,600 for the 2020/21 financial year. No fees were payable in respect of other services provided by the appointed auditor.

10. Events after the balance sheet date

There were no material events between 31 March 2021 and the date of signing that require to be reflected in the Financial Statements.

Annual Governance Statement 2020/21

Role and responsibilities

The Glasgow City Region Cabinet is a Joint Committee established under Section 57 of the Local Government (Scotland) Act 1973, by the eight member authorities.

The lead body of the Joint Committee is Glasgow City Region Cabinet which meets six times annually. The Cabinet comprises the Leaders of the participating authorities and is responsible for the strategic direction of the organisation and for approving the annual budget and business plan. The Cabinet is supported by a Chief Executives' Group, and the Programme Management Office acts as a secretariat. The Cabinet takes advice from the Independent Commission on Urban Growth and the Glasgow City Region Economic Leadership Board.

The matters reserved to the member authorities for decision making which cannot be dealt with by the Cabinet are as follows:

- Any material financial decisions over and above what has been committed through the City Deal.
- Any amendment of the Joint Committee.
- Any requests for the addition of another local authority as member authority.
- Approval by a member authority to enter into a grant agreement in relation to a specific City Deal project.

Lead Authority

Glasgow City Council is the lead authority for the Glasgow City Region Cabinet and City Deal. As lead authority, the Council holds and disburses the City Deal grant funding through grant agreements with member authorities; manages the budget for the Programme Management Office (PMO); signs grant offers with the Scottish and UK Governments; and makes disbursements to member authorities and other bodies as appropriate under the terms of the grant agreement.

Cabinet meetings

Regular meetings of the Glasgow City Region Cabinet are held on an 8 weekly basis. Occasional ad hoc meetings are also held as required. Cabinet meeting dates are listed in the Council Diary which is available at:

<http://www.glasgow.gov.uk/councillorsandcommittees/calendar.asp>

Representation

The Glasgow City Region Cabinet is comprised of the Council Leaders (or their nominee) of each of the eight member authorities, and is chaired by the Leader of Glasgow City Council as lead authority.

Chief Executives' Group

A management group has been established comprising the Chief Executive of each of the member authorities (or their nominee). The group has responsibility on a collective basis for the overall supervision and management and for the monitoring of the performance of the

PMO in delivering the City Deal. The group is chaired by the Chief Executive of Glasgow City Council as lead authority.

Programme Management Office

The PMO undertakes the administrative role required to support the Cabinet, its sub-groups and portfolios. The PMO is delivered by Glasgow City Council as lead authority, and the role includes:

- Provision of administrative and technical support services
- Preparation and circulation of meeting minutes and agendas
- Publishing the Cabinet processes and outcomes
- Facilitating engagement by the stakeholders, and
- Managing Cabinet communications including the Glasgow City Region website.

Support Groups

A number of support groups have been created to support the delivery of the City Deal and share knowledge and information. The remit of these groups has been agreed by the Chief Executives and includes the following areas:

- Lead Officers Group
- Finance Strategy Group
- Communications and Marketing Group
- Audit

Scope of responsibility

As the lead authority for the Glasgow City Region Cabinet, Glasgow City Council is responsible for ensuring that its business, including that of the PMO, is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Council also has a statutory duty to make arrangements to secure best value under the Local Government in Scotland Act 2003.

In discharging this overall responsibility, the Cabinet is responsible for putting in place proper arrangements (known as the governance framework) for the governance of its affairs and facilitating the effective exercise of its functions, which includes arrangements for the management of risk. Key elements of the governance framework are noted below. The framework was in place throughout 2020/21.

The Council has approved and adopted a Local Code of Corporate Governance (the Code), which is consistent with the principles of the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Society of Local Authority Chief Executives (SOLACE) Framework: Delivering Good Governance in Local Government. A copy of The Code is available on the council's website at:

<https://glasgow.gov.uk/index.aspx?articleid=17539>

The work of the Cabinet is governed by the Code and by its Assurance Framework. This includes requirements for the preparation and production of a number of key policy documents including an Economic Strategy, a Procurement Strategy and a Risk Management Strategy. These documents set out the Cabinet's objectives together with the main risks facing the programme and the key controls in place to mitigate those risks. A Risk Register

is maintained to facilitate detailed risk monitoring, and an Annual Implementation Plan is produced each year to support the Programme Business Case, which is the business case for overall delivery of the Programme. Scrutiny is provided by Internal Audit and by the Cabinet's External Auditor, Audit Scotland.

The Cabinet complies with the CIPFA Statement on "*The Role of the Chief Financial Officer in Local Government 2010*". The Glasgow City Council Executive Director of Finance has overall responsibility for the PMO's financial arrangements and is professionally qualified and suitably experienced to lead the finance function and to direct finance staff.

The Cabinet complies with the requirements of the CIPFA Statement on "*The Role of the Head of Internal Audit in Public Organisations 2019*". The appointed Chief Internal Auditor has responsibility for the internal audit function and is professionally qualified and suitably experienced to lead and direct internal audit staff. The Internal Audit service generally operates in accordance with the CIPFA "*Public Sector Internal Audit Standards 2013*".

Review of effectiveness

The Council and Glasgow City Region Cabinet have systems of internal control designed to manage risk to a reasonable level. Internal controls cannot eliminate risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is an ongoing process designed to identify and prioritise the risks to the achievement of the Glasgow City Region Cabinet's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised.

The Assurance Framework is subject to regular review to ensure that it provides an effective governance platform for the Cabinet. A revised Assurance Framework was implemented operationally during 2019/20.

Update on Significant Governance Issues Previously Reported

There were no significant governance issues reported in 2019/20.

Internal Audit Opinion

Assurance work undertaken within the Glasgow City Region Cabinet in 2020/21 included:

- An assessment of the level of compliance with CIPFA guidance, and the role and remit of the Cabinet and senior officer support groups to ensure they are operating as intended and following good practice.
- An audit to seek assurance that member authorities identify community benefits in business cases and include such clauses in their contracts, and that both member authorities and the PMO are effectively monitoring and measuring the realisation of community benefits.
- Further to the work undertaken in 2019/20, a review to gain assurance for the remaining member authorities that claims submitted for infrastructure project costs contain only actual and eligible expenditure, in compliance with Business Cases and conditions of grant – *work ongoing at the time of writing*.
- The implementation of recommended actions arising from previous audit work.

Glasgow City Council's Head of Audit and Inspection has confirmed that there are no significant governance issues that require to be reported as a result of the work undertaken by Internal Audit in 2020/21 in relation to the remit of the Glasgow City Region Cabinet. From

the perspective of the Glasgow City Region Cabinet, no significant governance issues have been reported by the Internal Audit teams of the member authorities during the year.

Certification

It is our opinion that reasonable assurance can be placed upon the adequacy and effectiveness of the systems of governance that operate in the Glasgow City Region Cabinet. We consider the governance and internal control environment operating during 2020/21 to provide reasonable and objective assurance that any significant risks impacting on the Glasgow City Region Cabinet's ability to achieve its objectives will be identified and actions taken to avoid or mitigate the impact.

Where areas for improvement have been identified and action plans agreed, we will ensure that they are treated as priority and progress towards implementation is reviewed by the Chief Executives' Group and the Cabinet.