Item 4

27th August 2014

Glasgow Community Planning Partnership

Calton Area Partnership

Report by Executive Director of Corporate Services

Contact: Kirsty Collins Ext: 39900

INTEGRATED GRANT FUND REVIEW PROCESS

Purpose of Report:

To provide members of the Area Partnerships with an overview of the Integrated Grant Fund review currently underway and the role that they will play in this.

Recommendations:

Members of the Area Partnerships are requested to

(1) note the ongoing Integrated Grant Fund review;

(2) note the intention to undertake stakeholder engagement in relation to the Area Grants Budget: Challenge 3;

(3) discuss and advise on their preferred method of engagement; and

(4) note the proposed timetable for the Area Grants Budget aspect of the Integrated Grant Fund review.

Ward No(s): Citywide: ✓

Local member(s) advised: Yes ☐ No ☐ consulted: Yes ☐ No ☐

1. Introduction

1.1 In December 2009, the Executive Committee approved the introduction of a range of Council grant funding programmes starting in 2010/11 known as the Integrated Grant Fund (IGF). In December 2012, the Executive Committee agreed a two year package of awards from 2013/14 and 2014/15. This included allocations to the 21 Area Partnerships (£1.4m) and the former Local Community Planning Partnerships (£8.9m).

1.2 At its meeting on 12th June 2014, the Executive Committee approved the detail of a review of the IGF. It was agreed that, whilst the IGF had evolved over time, given the significant changes that had taken place since its introduction, there is both a need and opportunity to undertake a review of its continued fit for purpose. The changes referenced included:

- The new Single Outcome Agreement (SOA) for Glasgow
- The Statement on Joint Working and Resourcing in Community Planning
- Reconfiguration of the CPP/Local CPP Governance Structures
- The restructuring of Police and Fire and Rescue Services in Scotland
- The publication of the 2011 Census
- The Council's policy of Community Budgeting
- The commitment to provide longer term grant funding to third sector organisations
- European Funding for the period 2014-2020
- Potential future financial pressures
- The continual need to deliver greater efficiencies in administration

1.3 The Executive Committee on the 12th June 2014 also agreed the objectives, scope and challenges for the IGF review.

The **objectives** of the IGF review are:

- Re-model of the IGF funding programmes in line with Strategic Priorities;
- Develop clear objectives for the IGF and a three year funding plan;
- Re-configure the IGF in light of SOA priorities and new CPP governance structures;
- Develop a funding framework that includes an element of Community Budgeting;
- Re-model the application, assessment, award payment and monitoring processes to provide a more efficient and proportionate approach to administration of grants;
- Devise a Single Monitoring Framework that covers three monitoring fundamentals – Performance/Impact/Compliance;
- Identify and explore opportunities for streamlining and efficiency of all aspects of IGF administration;
- Devise a more efficient approach to the administration and monitoring of grant funding to Council Services and Council Arms Length External Organisations (ALEOs);

- Develop customer service standards and protocols to be used as the basis of engaging with grant recipients; and
- Develop proposals for re-branding and promotion.

The **scope** of this review includes:

- All current IGF funds, including Community Facilities Social Enterprise Fund, Area Budget Grants and Playscheme allocations;
- Governance and decision making arrangements, including delegated authority;
- Remit of Area and Sector Partnerships in connection with the IGF;
- Role of Council family members in delivery of the IGF;
- Consideration of the merits of including funding streams currently outwith the IGF;
- Engagement with all relevant stakeholders and partners; and
- Administrative and business processes used to support delivery of the IGF.

The following **principles** will be adopted:

- That organisations currently funded through the IGF are given the opportunity to demonstrate that they can deliver against new priorities and outcomes in any new IGF programmes
- That proposed future arrangements are flexible enough to accommodate the delivery of efficiencies, or investment, in future years
- That, where necessary, some of the new arrangements are phased in over time

1.4 The vision of the IGF is to ensure that the significant resources Glasgow City Council (GCC) provides by way of grant payments, whether individually or in conjunction with its CPP partners, to the third sector and other parties, are used efficiently and to meet the agreed policy and service delivery priorities of the Council and its partners.

1.5 In delivering this vision, a number of challenges have been identified as follows:

Challenge 1	Alignment to priorities
Challenge 2	Former Local CPP funding
Challenge 3	Area Grants Budget
Challenge 4	Strategic Funding
Challenge 5	Longer term funding
Challenge 6	Leverage of the IGF
Challenge 7	Openness of the IGF

1.6 Within each of these challenges are outline proposals which it is suggested are taken forward in discussion with a range of Stakeholders and using a variety of methods for engagement. Detail of all the challenges can be found in the full Executive Committee report which is included as an appendix.

1.7 Area Partnership Members are invited to provide any views they have on the potential implications for the Area Partnership of any specific proposals in the review.

1.8 The remainder of this report focuses on Challenge 3: Area Grants Budget.

2. Challenge 3: Area Grants Budget

2.1 The challenge and proposals, set out in the Executive Committee Report attached as an appendix, in relation to the Area Grants Budget are as follows:

Decisions on the Area Grants Budget awards are made by the new CPP Area Partnerships (APs). Funding of £1.4m (4% of the total IGF) has been allocated to the APs.

In 2012/13, £318,230 (23%) of the Area Grants Budget was awarded to Council Services.

It is proposed that:

A. *Council Services should no longer be eligible for grant funding from the Area Grants Budget from 2015/16 – it is proposed that notional budgets could however be allocated to Services based on historical data.*

B. *Consideration is given to increasing the overall Area Grants Budget. This could be achieved, for example, by disaggregating elements of the existing IGF Community Facilities or Arts and Culture programmes enabling more informed local decisions via a community budgeting approach.*

C. *Consideration is given to the following:*

- *the merits of a scheme of delegation*
- *eligibility and criteria*
- *simplifying the process (e.g. school trips, playschemes)*
- *targeting the funding*
- *eradicating duplication (e.g. funding to Council Services)*
- *links to community budgeting*
- *promotion and marketing*

2.2 A Project Team has been established to take forward the IGF Review. Within this, a subgroup will focus specifically on the Area Grants Budget Challenge above.

3. Stakeholder Engagement

3.1 A wide range of Stakeholder Engagement will be undertaken to inform the IGF Review. This will take a range of formats depending on the issue, audience and timescales involved.

3.2 The Area Grants Subgroup, is currently preparing, for consultation and comment more detailed proposals to meet the challenges outlined. These will be informed by earlier feedback from grant recipients as part of the 'Area Committee Grants Evaluation' that was undertaken in April 2012. Once this is drafted, the Area Grants Subgroup will then undertake further stakeholder engagement to 'test' the proposals. This consultation will be primarily with the membership of the Area Partnerships but also, again, with previous and current grant recipients.

3.3 There is no preset format for the consultation process and the Area Grants Subgroup is keen to engage using a variety of formats, tailored for each audience. To this end, members of the Area Partnership are invited to discuss and advise on their preferred method of consultation. This could be:

- Submission of written comments outwith meeting cycle;
- Discussion at a future Area Partnership meeting;
- Participation in a separate workshop session outwith Area Partnership cycle;
- Completion of questionnaire (e.g. via a Survey)

3.4 Members are encouraged to propose any other consultation methodologies that they consider appropriate.

4. Timetable

4.1 It is anticipated that this process will inform the allocation of Area Grants Budget from 2015/16. The following indicative timetable has been agreed;

Advise Area Partnerships of detail of IGF Review	August/September 2014 cycle
Development of Detailed Proposals	By end September 2014
Stakeholder Consultation on Proposals	October – End November 2014
Finalise proposals and associated paperwork	Mid December 2014
Submit Proposals to Executive Committee	Mid January 2015

5. Policy and Resource Implications

Resource Implications:

Financial: Outcomes will be maximised through targeted use of IGF resources and joint working and resourcing with partners.

Legal:	Report highlights Governance issues for consideration by the CPP and Council's Executive Committee.
Personnel:	To be completed using existing resources.
Procurement:	No relevant procurement issues.
Council Strategic Plan:	The IGF supports all 5 Themes.
Equality Impacts:	
EQIA carried out:	An EQIA will be carried out as part of the process of developing IGF recommendations for funding.
Outcome:	Not applicable at this time
Sustainability Impacts:	
Environmental:	The review will support organisations to consider issues around environmental sustainability.
Social:	It is anticipated that funding recommendations will have a positive impact on jobs, skills, local communities, social and community cohesion.
Economic:	It is anticipated that funding recommendations will have a positive impact on local communities across Glasgow and improved local economies.

6. Recommendations

6.1 Members of the Area Partnerships are requested to

(1) note the ongoing Integrated Grant Fund review;

(2) note the intention to undertake stakeholder engagement in relation to the Area Grants Budget: Challenge 3;

(3) discuss and advise on their preferred method of engagement; and

(4) note the proposed timetable for the Area Grants Budget aspect of the Integrated Grant Fund review.